#### 2005 – 2006 Select Financial Information by Data Element/Ratio

Comprised of tables for select data elements and ratios containing all of Maine's 39 non-governmental hospitals arrayed by hospital peer groups as determined by the Maine Hospital Association (MHA). The peer groups are based upon bed size, revenue, critical access designation (CAH), and specialty. When data are available, the tables include a comparison of the Maine (ME), Northeast, and U.S. median as reported from the 2008 INGENIX, "Almanac of Hospital and Financial & Operating Indicators", publication. The Northeast comparison includes the states of Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, and Vermont.

Note: In 2005, 5 hospitals moved from peer group D to peer group E. These include; Bridgton, Down East, Redington-Fairview, Sebasticook, and Waldo.

# Maine Hospital Designation July 1, 2008

Hospital Name	Peer Group
Acadia Hospital Corporation	F
Aroostook Medical Center, The (TAMC)	В
Blue Hill Memorial Hospital	E
Bridgton Hospital	E
Calais Regional Hospital	Е
Cary Medical Center	С
Central Maine Medical Center	Α
Charles A. Dean Memorial Hospital	Е
Down East Community Hospital	E
Eastern Maine Medical Center	Α
Franklin Memorial Hospital	С
Henrietta D. Goodall Hospital	С
Houlton Regional Hospital	E
Inland Hospital	D
Maine Coast Memorial Hospital	С
Maine Medical Center	Α
MaineGeneral Medical Center	Α
Mayo Regional Hospital	E
Mercy Hospital	В
Mid Coast Hospital	В
Miles Memorial Hospital	D
Millinocket Regional Hospital	E
Mount Desert Island Hospital	E
New England Rehabilitation Hospital	G
Northern Maine Medical Center	D
Parkview Adventist Medical Center	D
Penobscot Bay Medical Center	В
Penobscot Valley Hospital	E
Redington-Fairview General Hospital	E
Rumford Community Hospital	E
Sebasticook Valley Hospital	E
Southern Maine Medical Center	В
Spring Harbor Hospital	F
St. Andrews Hospital	Е
St. Joseph Hospital	В
St. Mary's Regional Medical Center	В
Stephens Memorial Hospital	D
Waldo County General Hospital	Е
York Hospital	В

#### **Profitability Ratios**

Provides information on the ability of the organization to produce a profit. Few hospitals could remain financially viable without a profit (or excess of revenues over expenses), especially over a long period of time. Cash flow would not be sufficient to meet normal cash requirements such as debt principal and investment in fixed or current assets. Six measures of profitability are included:

Operating Margin Non-operating Revenue Margin Total Margin Return on Equity Net Operating Income (Operating Surplus or Loss) Total Surplus/Deficit (Total Surplus or Loss)

### **Operating Margin**

	FY 2005	FY 2006
Peer Group A Median 4 Hospitals	8.10%	3.11%
Central Maine Medical Center	7.55%	2.80%
Eastern Maine Medical Center	8.65%	2.72%
MaineGeneral Medical Center	3.40%	3.41%
Maine Medical Center	11.51%	6.00%
Peer Group B Median 8 Hospitals	4.75%	2.88%
Aroostook Medical Center, The (TAMC)	8.55%	0.30%
Mercy Hospital	2.83%	2.97%
Mid Coast Hospital	5.58%	7.56%
Penobscot Bay Medical Center	5.43%	0.53%
Southern Maine Medical Center	0.17%	0.12%
St Joseph Hospital	3.16%	4.12%
St Mary's Regional Medical Center	15.88%	3.40%
York Hospital	4.07%	2.80%
Peer Group C Median 4 Hospitals	2.87%	0.07%
Cary Medical Center	2.97%	(0.42%)
Franklin Memorial Hospital	4.60%	0.56%
Henrietta D. Goodall Hospital	(9.56%)	(1.15%)
Maine Coast Memorial Hospital	2.78%	2.01%
Peer Group D Median 5 Hospitals	3.12%	4.60%
Inland Hospital	9.25%	(2.38%)
Miles Memorial Hospital	2.25%	4.72%
Northern Maine Medical Center	3.12%	4.60%
Parkview Adventist Medical Center	1.07%	1.21%
Stephens Memorial Hospital	8.47%	8.71%
Peer Group E Median 15 Critical Access Hospitals	1.73%	3.32%
Blue Hill Memorial Hospital	(5.40%)	(0.58%)
Bridgton Hospital	6.18%	5.76%
Calais Regional Hospital	1.91%	3.94%
Charles A. Dean Memorial Hospital	(9.26%)	1.06%
Down East Community Hospital	6.38%	7.89%
Houlton Regional Hospital	2.93%	2.08%
Mayo Regional Hospital	10.37%	3.32%
Millinocket Regional Hospital	(0.25%)	0.80%
Mount Desert Island Hospital	(2.43%)	(3.97%)
Penobscot Valley Hospital	1.69%	2.11%
Redington-Fairview General Hospital	1.42%	13.99%
Rumford Community Hospital	8.15%	4.57%
St Andrews Hospital	(4.96%)	(3.37%)
Sebasticook Valley Hospital	1.73%	4.59%
Waldo County General Hospital	2.82%	5.47%
Peer Group F Median 2 Private Psychiatric Hospitals	2.52%	1.63%
Acadia Hospital Corporation	2.77%	1.04%
Spring Harbor Hospital	2.27%	2.23%
Peer Group G Median 1 Rehabilitation Hospital	16.01%	18.01%
New England Rehabilitation Hospital	16.01%	18.01%
All Maine Hospitals Median  * Northeast Median	2.97%	2.80%
* U.S. Median	†	†
U.S. Piculali	†	†

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Non-Operating Revenue Margin**

	FY 2005	FY 2006
Peer Group A Median 4 Hospitals	15%	28%
Central Maine Medical Center	3%	2%
Eastern Maine Medical Center	6%	20%
MaineGeneral Medical Center	30%	56%
Maine Medical Center	24%	36%
Peer Group B Median 8 Hospitals	25%	39%
Aroostook Medical Center, The (TAMC)	8%	74%
Mercy Hospital	35%	38%
Mid Coast Hospital	22%	29%
Penobscot Bay Medical Center	21%	84%
Southern Maine Medical Center	84%	87%
St Joseph Hospital	38%	7%
St Mary's Regional Medical Center	8%	41%
York Hospital	29%	37%
Peer Group C Median 4 Hospitals	19%	118%
Cary Medical Center	14%	179%
Franklin Memorial Hospital	27%	76%
Henrietta D. Goodall Hospital	-49%	160%
Maine Coast Memorial Hospital	24%	31%
Peer Group D Median 5 Hospitals	6%	6%
Inland Hospital	4%	-5%
Miles Memorial Hospital	18%	6%
Northern Maine Medical Center	6%	24%
Parkview Adventist Medical Center	37%	37%
Stephens Memorial Hospital	-4%	-4%
Peer Group E Median 15 Critical Access Hospitals	10%	22%
Blue Hill Memorial Hospital	-35%	123%
Bridgton Hospital	10%	21%
Calais Regional Hospital	11%	2%
Charles A. Dean Memorial Hospital	-5%	39%
Down East Community Hospital	0%	11%
Houlton Regional Hospital	14%	273%
Mayo Regional Hospital	9%	30%
Millinocket Regional Hospital	125%	76%
Mount Desert Island Hospital	-154%	-1282%
Penobscot Valley Hospital	22% 72%	12% 22%
Redington-Fairview General Hospital Rumford Community Hospital	72% 6%	20%
St Andrews Hospital	-231%	
•	-231% 16%	2774% 12%
Sebasticook Valley Hospital Waldo County General Hospital	58%	38%
Peer Group F Median 2 Private Psychiatric Hospitals	15%	31%
Acadia Hospital Corporation	19%	50%
Spring Harbor Hospital	11%	13%
Peer Group G Median 1 Rehabilitation Hospital	4%	5%
New England Rehabilitation Hospital	4%	5%
All Maine Hospitals Median	14%	31%
* Northeast Median	†	+
* U.S. Median	†	†

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Total Margin**

Central Maine Medical Center         7.73%         2           Eastern Maine Medical Center         9.11%         3           Maine General Medical Center         4.77%         7           Maine Medical Center         14.64%         9           Peer Group B Median 8 Hospitals         6.19%         4           Aroostook Medical Center, The (TAMC)         9.25%         1           Mercy Hospital         4.28%         4           Mid Coast Hospital         7.08%         10           Penobscot Bay Medical Center         6.78%         3           Southern Maine Medical Center         1.07%         0           St Joseph Hospital         4.98%         4           St Mary's Regional Medical Center         17.01%         5           York Hospital         5.60%         4           Peer Group C Median 4 Hospitals         3.53%         2           Cary Medical Center         3.43%         0           Franklin Memorial Hospital         6.19%         2           Henrietta D. Goodall Hospital         (6.23%)         1           Maine Coast Memorial Hospital         3.64%         2           Peer Group D Median 5 Hospitals         3.32%         5           Inland Hospital <th></th>	
Eastern Maine Medical Center         9.11%         3.25           Maine General Medical Center         4.77%         7.77           Maine Medical Center         14.64%         9.25           Peer Group B Median 8 Hospitals         6.19%         4.           Aroostook Medical Center, The (TAMC)         9.25%         1           Mercy Hospital         4.28%         4           Mid Coast Hospital         7.08%         10           Penobscot Bay Medical Center         6.78%         3           Southern Maine Medical Center         1.07%         0           St Joseph Hospital         4.98%         4           St Mary's Regional Medical Center         17.01%         5           York Hospital         5.60%         4           Peer Group C Median 4 Hospitals         3.53%         2           Cary Medical Center         3.43%         0           Franklin Memorial Hospital         6.19%         2           Henrietta D. Goodall Hospital         (6.23%)         3           Maine Coast Memorial Hospital         3.64%         2           Peer Group D Median 5 Hospitals         3.32%         5           Miles Memorial Hospital         9.60%         2           Miles Memorial	38%
Maine General Medical Center         4.77%         7.75           Maine Medical Center         14.64%         9.75           Peer Group B Median 8 Hospitals         6.19%         4.           Aroostook Medical Center, The (TAMC)         9.25%         1.           Mercy Hospital         4.28%         4.           Mid Coast Hospital         7.08%         10           Penobscot Bay Medical Center         6.78%         3.           Southern Maine Medical Center         1.07%         6.           St Joseph Hospital         4.98%         4.           St Mary's Regional Medical Center         17.01%         5.           York Hospital         5.60%         4.           Peer Group C Median 4 Hospitals         3.53%         2.           Cary Medical Center         3.43%         6.           Franklin Memorial Hospital         6.19%         2.           Henrietta D. Goodall Hospital         6.23%         3.           Henrietta D. Goodall Hospital         3.32%         5.           Maine Coast Memorial Hospital         9.60%         (2.           Miles Memorial Hospital         9.60%         (2.           Miles Memorial Hospital         9.60%         (2.           Morthern Ma	.87%
Maine Medical Center         14.64%         5           Peer Group B Median 8 Hospitals         6.19%         4.           Aroostook Medical Center, The (TAMC)         9.25%         1           Mercy Hospital         4.28%         4           Mid Coast Hospital         7.08%         10           Penobscot Bay Medical Center         6.78%         3           Southern Maine Medical Center         1.07%         6           St Joseph Hospital         4.98%         4           St Mary's Regional Medical Center         17.01%         5           York Hospital         5.60%         2           Peer Group C Median 4 Hospitals         3.53%         2           Cary Medical Center         3.43%         0           Franklin Memorial Hospital         6.19%         2           Henrietta D. Goodall Hospital         (6.23%)         1           Henrietta D. Goodall Hospital         (6.23%)         1           Maine Coast Memorial Hospital         3.64%         2           Peer Group D Median 5 Hospitals         3.32%         5           Inland Hospital         9.60%         (2           Miles Memorial Hospital         2.73%         5           Northern Maine Medical Center <td>.36%</td>	.36%
Peer Group B Median 8 Hospitals         6.19%         4.           Aroostook Medical Center, The (TAMC)         9.25%         1           Mercy Hospital         4.28%         4           Mid Coast Hospital         7.08%         10           Penobscot Bay Medical Center         6.78%         3           Southern Maine Medical Center         1.07%         6           St Joseph Hospital         4.98%         4           St Mary's Regional Medical Center         17.01%         5           York Hospital         5.60%         4           Peer Group C Median 4 Hospitals         3.53%         2           Cary Medical Center         3.43%         6           Franklin Memorial Hospital         6.19%         2           Henrietta D. Goodall Hospital         (6.23%)         1           Maine Coast Memorial Hospital         3.64%         2           Peer Group D Median 5 Hospitals         3.32%         5           Inland Hospital         9.60%         (2           Miles Memorial Hospital         2.73%         5           Northern Maine Medical Center         1.70%         1           3.32%         6         6           Stephens Memorial Hospital         8.18%	.40%
Aroostook Medical Center, The (TAMC)       9.25%       1         Mercy Hospital       4.28%       4         Mid Coast Hospital       7.08%       10         Penobscot Bay Medical Center       6.78%       3         Southern Maine Medical Center       1.07%       0         St Joseph Hospital       4.98%       4         St Mary's Regional Medical Center       17.01%       5         York Hospital       5.60%       4         Peer Group C Median 4 Hospitals       3.53%       2         Cary Medical Center       3.43%       0         Franklin Memorial Hospital       6.19%       2         Henrietta D. Goodall Hospital       (6.23%)       1         Maine Coast Memorial Hospital       3.64%       2         Peer Group D Median 5 Hospitals       3.32%       5         Inland Hospital       9.60%       (2         Miles Memorial Hospital       2.73%       5         Northern Maine Medical Center       3.32%       6         Parkview Adventist Medical Center       1.70%       5         Stephens Memorial Hospital       8.18%       6         Peer Group E Median 15 Critical Access Hospitals       2.15%       4         Blue Hill Mem	.12%
Mercy Hospital       4.28%       4         Mid Coast Hospital       7.08%       10         Penobscot Bay Medical Center       6.78%       3         Southern Maine Medical Center       1.07%       0         St Joseph Hospital       4.98%       4         St Mary's Regional Medical Center       17.01%       5         York Hospital       5.60%       4         Peer Group C Median 4 Hospitals       3.53%       2         Cary Medical Center       3.43%       0         Franklin Memorial Hospital       6.19%       2         Henrietta D. Goodall Hospital       (6.23%)       1         Maine Coast Memorial Hospital       3.64%       2         Peer Group D Median 5 Hospitals       3.32%       5         Inland Hospital       9.60%       (2         Miles Memorial Hospital       2.73%       5         Northern Maine Medical Center       3.32%       6         Parkview Adventist Medical Center       1.70%       3         Stephens Memorial Hospital       8.18%       5         Blue Hill Memorial Hospital       (3.96%)       2         Bridgton Hospital       6.83%       7	39%
Mid Coast Hospital       7.08%       10         Penobscot Bay Medical Center       6.78%       3         Southern Maine Medical Center       1.07%       0         St Joseph Hospital       4.98%       4         St Mary's Regional Medical Center       17.01%       5         York Hospital       5.60%       4         Peer Group C Median 4 Hospitals       3.53%       2         Cary Medical Center       3.43%       0         Franklin Memorial Hospital       6.19%       2         Henrietta D. Goodall Hospital       (6.23%)       3         Maine Coast Memorial Hospital       3.64%       3         Peer Group D Median 5 Hospitals       3.32%       5         Inland Hospital       9.60%       (2         Miles Memorial Hospital       2.73%       5         Northern Maine Medical Center       3.32%       6         Parkview Adventist Medical Center       1.70%       3         Stephens Memorial Hospital       8.18%       6         Peer Group E Median 15 Critical Access Hospitals       2.15%       4         Blue Hill Memorial Hospital       6.83%       7	.15%
Penobscot Bay Medical Center       6.78%         Southern Maine Medical Center       1.07%         St Joseph Hospital       4.98%         St Mary's Regional Medical Center       17.01%         York Hospital       5.60%         Peer Group C Median 4 Hospitals       3.53%         Cary Medical Center       3.43%         Franklin Memorial Hospital       6.19%         Henrietta D. Goodall Hospital       (6.23%)         Maine Coast Memorial Hospital       3.64%         Peer Group D Median 5 Hospitals       3.32%         Inland Hospital       9.60%         Miles Memorial Hospital       2.73%         Northern Maine Medical Center       3.32%         Parkview Adventist Medical Center       1.70%         Stephens Memorial Hospital       8.18%         Peer Group E Median 15 Critical Access Hospitals       2.15%         Blue Hill Memorial Hospital       (3.96%)         Bridgton Hospital       6.83%	.67%
Southern Maine Medical Center       1.07%       0         St Joseph Hospital       4.98%       4         St Mary's Regional Medical Center       17.01%       5         York Hospital       5.60%       4         Peer Group C Median 4 Hospitals       3.53%       2         Cary Medical Center       3.43%       0         Franklin Memorial Hospital       6.19%       2         Henrietta D. Goodall Hospital       (6.23%)       1         Maine Coast Memorial Hospital       3.64%       2         Peer Group D Median 5 Hospitals       3.32%       5         Inland Hospital       9.60%       (2         Miles Memorial Hospital       2.73%       5         Northern Maine Medical Center       3.32%       6         Parkview Adventist Medical Center       1.70%       3         Stephens Memorial Hospital       8.18%       8         Peer Group E Median 15 Critical Access Hospitals       2.15%       4         Blue Hill Memorial Hospital       6.83%       7	.35%
St Joseph Hospital       4.98%       4.98%         St Mary's Regional Medical Center       17.01%       5.60%         York Hospital       5.60%       4         Peer Group C Median 4 Hospitals       3.53%       2.         Cary Medical Center       3.43%       0         Franklin Memorial Hospital       6.19%       2         Henrietta D. Goodall Hospital       (6.23%)       1         Maine Coast Memorial Hospital       3.64%       2         Peer Group D Median 5 Hospitals       3.32%       5         Inland Hospital       9.60%       (2         Miles Memorial Hospital       2.73%       5         Northern Maine Medical Center       3.32%       6         Parkview Adventist Medical Center       1.70%       3         Stephens Memorial Hospital       8.18%       6         Peer Group E Median 15 Critical Access Hospitals       2.15%       4         Blue Hill Memorial Hospital       6.83%       7	.24%
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York Hospital         5.60%           Peer Group C Median 4 Hospitals         3.53%         2.           Cary Medical Center         3.43%         0           Franklin Memorial Hospital         6.19%         2           Henrietta D. Goodall Hospital         (6.23%)         1           Maine Coast Memorial Hospital         3.64%         2           Peer Group D Median 5 Hospitals         3.32%         5           Inland Hospital         9.60%         (2           Miles Memorial Hospital         2.73%         5           Northern Maine Medical Center         3.32%         6           Parkview Adventist Medical Center         1.70%         1           Stephens Memorial Hospital         8.18%         8           Peer Group E Median 15 Critical Access Hospitals         2.15%         4           Blue Hill Memorial Hospital         (3.96%)         2           Bridgton Hospital         6.83%         7	.44%
Peer Group C Median 4 Hospitals         3.53%         2.           Cary Medical Center         3.43%         0           Franklin Memorial Hospital         6.19%         2           Henrietta D. Goodall Hospital         (6.23%)         1           Maine Coast Memorial Hospital         3.64%         2           Peer Group D Median 5 Hospitals         3.32%         5           Inland Hospital         9.60%         (2           Miles Memorial Hospital         2.73%         5           Northern Maine Medical Center         3.32%         6           Parkview Adventist Medical Center         1.70%         1           Stephens Memorial Hospital         8.18%         8           Peer Group E Median 15 Critical Access Hospitals         2.15%         4           Blue Hill Memorial Hospital         (3.96%)         2           Bridgton Hospital         6.83%         7	.65%
Cary Medical Center Franklin Memorial Hospital Henrietta D. Goodall Hospital Maine Coast Memorial Hospital  Peer Group D Median 5 Hospitals  Inland Hospital Miles Memorial Hospital Northern Maine Medical Center Parkview Adventist Medical Center Stephens Memorial Hospital  Peer Group E Median 15 Critical Access Hospitals  Blue Hill Memorial Hospital  (3.96%) Bridgton Hospital  6.83%	.34%
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Peer Group D Median 5 Hospitals3.32%5.Inland Hospital9.60%(2.Miles Memorial Hospital2.73%5.Northern Maine Medical Center3.32%6.Parkview Adventist Medical Center1.70%1.Stephens Memorial Hospital8.18%8.Peer Group E Median 15 Critical Access Hospitals2.15%4.Blue Hill Memorial Hospital(3.96%)2.Bridgton Hospital6.83%7.	.87%
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	36%
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<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Return on Equity**

	FY 2005	FY 2006
Peer Group A Median 4 Hospitals	19.45%	9.31%
Central Maine Medical Center	21.25%	7.92%
Eastern Maine Medical Center	22.08%	8.16%
MaineGeneral Medical Center	7.18%	11.07%
Maine Medical Center	17.64%	10.45%
Peer Group B Median 8 Hospitals	11.95%	8.12%
Aroostook Medical Center, The (TAMC)	28.34%	3.47%
Mercy Hospital	7.12%	7.89%
Mid Coast Hospital	11.08%	15.22%
Penobscot Bay Medical Center	12.81%	6.17%
Southern Maine Medical Center	1.76%	1.45%
St Joseph Hospital	14.35%	11.98%
St Mary's Regional Medical Center	36.60%	10.92%
York Hospital	10.71%	8.35%
Peer Group C Median 4 Hospitals	9.66%	3.02%
Cary Medical Center	10.18%	1.58%
Franklin Memorial Hospital	9.63%	3.59%
Henrietta D. Goodall Hospital	(6.74%)	2.46%
Maine Coast Memorial Hospital	9.70%	8.11%
Peer Group D Median 5 Hospitals	10.11%	13.16%
Inland Hospital	28.44%	(6.34%)
Miles Memorial Hospital	7.96%	13.85%
Northern Maine Medical Center	10.11%	16.74%
Parkview Adventist Medical Center	7.98%	8.87%
Stephens Memorial Hospital	14.39%	13.16%
Peer Group E Median 15 Critical Access Hospitals	7.84%	10.99%
Blue Hill Memorial Hospital	(7.00%)	3.13%
Bridgton Hospital	15.34%	15.72%
Calais Regional Hospital	6.33%	10.99%
Charles A. Dean Memorial Hospital	303.53%	61.56%
Down East Community Hospital	16.86%	22.47%
Houlton Regional Hospital	19.19%	(7.71%)
Mayo Regional Hospital	20.81%	8.11%
Millinocket Regional Hospital	2.13%	7.43%
Mount Desert Island Hospital	(1.79%)	(0.74%)
Penobscot Valley Hospital	13.40%	14.38%
Redington-Fairview General Hospital	5.45%	18.16%
Rumford Community Hospital	21.64%	13.33%
St Andrews Hospital	(1.99%)	0.19%
Sebasticook Valley Hospital	4.56%	11.80%
Waldo County General Hospital	7.84%	9.57%
Peer Group F Median 2 Private Psychiatric Hospitals	76.80%	31.16%
Acadia Hospital Corporation	141.89%	51.16%
Spring Harbor Hospital  Peer Group G Median 1 Rehabilitation Hospital	11.71% <b>170.96%</b>	11.16% <b>102.96%</b>
New England Rehabilitation Hospital	170.96%	102.96%
All Maine Hospitals Median	11.08%	9.57%
* Northeast Median	6.40%	6.70%
* U.S. Median	7.80%	
J.J	7.80%	7.90%

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Net Operating Income (Operating Surplus/Loss)**

		FY 2005		FY 2006
Peer Group A Median 4 Hospitals	\$	26,185,328	\$	10,842,058
Central Maine Medical Center	\$	14,711,733	\$	5,843,161
Eastern Maine Medical Center	\$	37,658,922	\$	12,944,369
MaineGeneral Medical Center	\$	7,951,914	\$	8,739,747
Maine Medical Center	\$	64,933,000	\$	33,415,000
Peer Group B Median 8 Hospitals	\$	3,945,144	\$	3,077,294
Aroostook Medical Center, The (TAMC)	\$	7,411,335	\$	266,524
Mercy Hospital		3,741,147	\$	4,344,031
Mid Coast Hospital	\$	4,149,140	\$	6,157,151
Penobscot Bay Medical Center	\$ \$ \$	4,344,479	\$	452,577
Southern Maine Medical Center	\$	156,130	\$	109,777
St Joseph Hospital	\$	2,381,770	\$	3,471,805
St Mary's Regional Medical Center	\$	18,921,154	\$	3,781,202
York Hospital	\$	3,546,080	\$	2,682,782
Peer Group C Median 4 Hospitals	\$	1,359,246	\$	79,135
Cary Medical Center	\$	1,167,590	\$	(167,908)
Franklin Memorial Hospital	\$	2,573,657	\$	326,178
Henrietta D. Goodall Hospital	\$	(4,533,153)	\$	(684,182)
Maine Coast Memorial Hospital	\$	1,550,902	\$	1,272,346
Peer Group D Median 5 Hospitals	\$	1,276,468	\$	2,050,922
Inland Hospital	\$	3,612,236	\$	(869,000)
Miles Memorial Hospital	\$	898,532	\$	2,133,255
Northern Maine Medical Center	\$	1,276,468	\$	2,050,922
Parkview Adventist Medical Center	\$	378,370	\$	468,644
Stephens Memorial Hospital	\$	2,929,171	\$	3,217,312
Peer Group E Median 15 Critical Access Hospitals	\$	400,813	\$	944,401
Blue Hill Memorial Hospital	\$	(1,223,410)	\$	(143,489)
Bridgton Hospital	\$	1,515,342	\$	1,541,377
Calais Regional Hospital	\$	400,813	\$	984,820
Charles A. Dean Memorial Hospital	\$	(670,292)		94,331
Down East Community Hospital	\$	1,621,905	\$	2,379,768
Houlton Regional Hospital	\$ \$	872,052	\$	692,994
Mayo Regional Hospital		3,423,953	\$	1,115,317
Millinocket Regional Hospital	\$	(51,116)		179,157
Mount Desert Island Hospital	\$	(696,909)		(1,218,919)
Penobscot Valley Hospital	\$	275,894		403,899
Redington-Fairview General Hospital	\$	569,255		6,546,355
Rumford Community Hospital	\$	1,794,856	\$	1,072,117
St Andrews Hospital	\$	(772,107)	- 1	(592,487)
Sebasticook Valley Hospital	\$	303,214	\$	944,401
Waldo County General Hospital	\$	1,040,787	\$	2,291,037
Peer Group F Median 2 Private Psychiatric Hospitals	\$	848,354	\$	548,187
Acadia Hospital Corporation Spring Harbor Hospital	\$ \$	1,054,224 642,484	\$ \$	421,268 675,105
Peer Group G Median 1 Rehabilitation Hospital	<u></u> \$	4,256,827	\$ \$	4,990,247
New England Rehabilitation Hospital	<b>≯</b> \$	4,256,827	<b>\$</b>	4,990,247
All Maine Hospitals Median	\$ \$	1,515,342	_	1,072,117
* Northeast Median	Ψ	+	4	+
* U.S. Median		+		+
			_	

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Total Surplus/Deficit (Total Surplus/Loss)**

. , .	• .	FY 2005		FY 2006
Peer Group A Median 4 Hospitals	\$	31,864,494	\$	17,945,290
Central Maine Medical Center	\$	15,096,446	\$	5,983,150
Eastern Maine Medical Center	\$	39,861,331	\$	16,107,189
MaineGeneral Medical Center	\$	23,867,656	\$	19,783,390
Maine Medical Center	\$	85,678,000	\$	52,548,000
Peer Group B Median 8 Hospitals	\$	5,152,833	\$	3,989,142
Aroostook Medical Center, The (TAMC)	\$	8,074,558	\$	1,040,268
Mercy Hospital	\$	5,739,303	\$	6,954,437
Mid Coast Hospital	\$	5,341,230	\$	8,682,667
Penobscot Bay Medical Center	\$	4,781,426	\$	2,843,674
Southern Maine Medical Center	\$	976,174	\$	852,733
St Joseph Hospital	\$	3,828,036	\$	3,750,771
St Mary's Regional Medical Center	\$	20,536,947	\$	6,424,943
York Hospital	\$	4,964,435	\$	4,227,512
Peer Group C Median 4 Hospitals	\$	1,702,278	\$	1,264,868
Cary Medical Center	\$	1,354,346	\$	213,250
Franklin Memorial Hospital	\$	3,515,698	\$	1,382,568
Henrietta D. Goodall Hospital	\$	(3,048,911)	\$	1,147,167
Maine Coast Memorial Hospital	\$	2,050,209	\$	1,852,744
Peer Group D Median 5 Hospitals	<b>\$</b>	2,195,474	-	2,270,634
Inland Hospital	\$	3,764,034	\$	(831,142)
Miles Memorial Hospital	\$	2,195,474	\$	2,270,634
Northern Maine Medical Center	\$	1,363,619	\$	2,712,531
Parkview Adventist Medical Center	\$	604,434	\$	744,187
Stephens Memorial Hospital	\$	2,821,961	\$	3,084,661
Peer Group E Median 15 Critical Access Hospitals	\$	452,250	\$	1,007,848
Blue Hill Memorial Hospital	\$	(909,212)		625,725
Bridgton Hospital	\$	1,687,355	\$	1,948,736
Calais Regional Hospital	\$	452,250	\$	1,007,848
Charles A. Dean Memorial Hospital	\$	(636,197)		155,357
Down East Community Hospital	\$	1,624,338	\$	2,668,974
Houlton Regional Hospital	\$	1,011,881	\$	(400,324)
Mayo Regional Hospital	\$	3,751,105	\$	1,585,239
Millinocket Regional Hospital	\$	202,932	\$	747,826
Mount Desert Island Hospital	\$	(274,545)		(88,206)
Penobscot Valley Hospital	\$	352,593	\$	459,699
Redington-Fairview General Hospital	\$	2,067,394	\$	8,396,931
Rumford Community Hospital	\$	1,907,720	\$	1,343,457
St Andrews Hospital	\$	(233,183)	- :	22,154
Sebasticook Valley Hospital	\$	361,189	\$	1,067,370
Waldo County General Hospital	<u> </u>	2,478,361	\$	5,772,924
Peer Group F Median 2 Private Psychiatric Hospitals	\$	1,011,461	\$	807,607
Acadia Hospital Corporation Spring Harbor Hospital	\$ ¢	1,299,948	\$ ¢	840,702 774 512
· -	<u> </u>	722,973	\$	774,512
Peer Group G Median 1 Rehabilitation Hospital	<b>\$</b>	4,424,373	\$	<b>5,248,318</b>
New England Rehabilitation Hospital  All Maine Hospitals Median	\$ <b>\$</b>	4,424,373 <b>2,050,209</b>	\$ <b>\$</b>	5,248,318 <b>1,585,239</b>
* Northeast Median	Ψ	<b>2,030,209</b>	Ψ	+
* U.S. Median		+		+

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

#### **Liquidity Ratios**

Measures an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Most organizations that experience financial problems do so because of a liquidity crisis: they are unable to pay current obligations as they become due. Five measures of liquidity are included:

Current Ratio (without Board Designated and Undesignated Investments)
Days in Accounts Receivable
Days Cash on Hand (Current)
Days Cash on Hand (Including Board Designated and Undesignated Investments)
Average Payment Period (Current Liabilities)

### **Current Ratio (without Board Designated & Undesignated Investments)**

	FY 2005 Rate	FY 2006 Rate
Peer Group A Median 4 Hospitals	2.50	2.11
Central Maine Medical Center	3.40	3.18
Eastern Maine Medical Center	1.28	1.09
MaineGeneral Medical Center	2.14	1.46
Maine Medical Center	2.87	2.75
Peer Group B Median 8 Hospitals	2.21	2.20
Aroostook Medical Center, The (TAMC)	1.42	0.99
Mercy Hospital	1.60	1.95
Mid Coast Hospital	1.80	1.67
Penobscot Bay Medical Center	4.24	3.57
Southern Maine Medical Center	2.63	2.46
St Joseph Hospital	2.69	2.69
St Mary's Regional Medical Center	4.19	4.18
York Hospital  Peer Group C Median 4 Hospitals	1.25 <b>1.74</b>	1.67 <b>1.83</b>
Cary Medical Center	1.80	1.67
Franklin Memorial Hospital	3.65	3.93
Henrietta D. Goodall Hospital	0.98	1.17
Maine Coast Memorial Hospital	1.67	1.99
Peer Group D Median 5 Hospitals	1.26	1.50
Inland Hospital	1.02	1.18
Miles Memorial Hospital	1.26	1.50
Northern Maine Medical Center	2.02	2.09
Parkview Adventist Medical Center	1.03	1.10
Stephens Memorial Hospital	2.15	2.18
Peer Group E Median 15 Critical Access Hospitals	1.43	1.70
Blue Hill Memorial Hospital	1.21	1.27
Bridgton Hospital	2.33	2.88
Calais Regional Hospital	1.77	2.07
Charles A. Dean Memorial Hospital	0.49	0.46
Down East Community Hospital	2.29	2.46
Houlton Regional Hospital	0.99	1.10
Mayo Regional Hospital	3.61	3.45
Millinocket Regional Hospital	1.28	1.70
Mount Desert Island Hospital	0.93	0.83
Penobscot Valley Hospital	1.04	1.10
Redington-Fairview General Hospital	5.36	8.00
Rumford Community Hospital	5.71	3.12
St Andrews Hospital	1.15	1.19
Sebasticook Valley Hospital	1.43	1.52
Waldo County General Hospital	1.57	2.29
Peer Group F Median 2 Private Psychiatric Hospitals  Acadia Hospital Corporation	<b>1.40</b> 0.98	<b>1.29</b> 0.35
Spring Harbor Hospital	1.83	2.23
Peer Group G Median 1 Rehabilitation Hospital	2.43	3.96
New England Rehabilitation Hospital	2.43	3.96
All Maine Hospitals Median	1.77	1.95
* Northeast Median	1.56	1.53
* U.S. Median	2.10	2.05

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Days in Account Receivable**

	FY 2005 Days	FY 2006 Days
Peer Group A Median 4 Hospitals	29.2	32.0
Central Maine Medical Center	31.5	31.9
Eastern Maine Medical Center	26.9	35.3
MaineGeneral Medical Center	34.3	32.1
Maine Medical Center	18.7	18.5
Peer Group B Median 8 Hospitals	42.7	39.8
Aroostook Medical Center, The (TAMC)	36.1	37.9
Mercy Hospital	56.0	43.7
Mid Coast Hospital	21.6	24.5
Penobscot Bay Medical Center	42.8	41.8
Southern Maine Medical Center	43.3	43.4
St Joseph Hospital	34.4	31.7
St Mary's Regional Medical Center	43.6	36.2
York Hospital	42.6	43.6
Peer Group C Median 4 Hospitals	39.0	32.3
Cary Medical Center	18.8	18.2
Franklin Memorial Hospital	42.0	38.4
Henrietta D. Goodall Hospital	48.3	55.3
Maine Coast Memorial Hospital	36.1	26.3
Peer Group D Median 5 Hospitals	33.6	38.3
Inland Hospital	32.6	28.4
Miles Memorial Hospital	52.2	55.6
Northern Maine Medical Center	33.6	39.7
Parkview Adventist Medical Center	52.8	38.3
Stephens Memorial Hospital	17.2	20.3
Peer Group E Median 15 Critical Access Hospitals	36.2	37.4
Blue Hill Memorial Hospital	46.3	60.0
Bridgton Hospital	28.9	31.3
Calais Regional Hospital	36.2	53.9
Charles A. Dean Memorial Hospital	23.8	29.2
Down East Community Hospital	24.5	22.6
Houlton Regional Hospital	59.0	51.5
Mayo Regional Hospital	40.9	37.4
Millinocket Regional Hospital  Mount Desert Island Hospital	32.6	38.5 28.4
Penobscot Valley Hospital	31.8 41.5	26.4 34.7
Redington-Fairview General Hospital	41.5 62.2	72.5
Rumford Community Hospital	40.6	72.5 43.5
St Andrews Hospital	71.5	66.0
Sebasticook Valley Hospital	28.6	26.0
Waldo County General Hospital	31.3	25.2
Peer Group F Median 2 Private Psychiatric Hospitals	20.8	26.1
Acadia Hospital Corporation	24.4	15.6
Spring Harbor Hospital	17.2	36.6
Peer Group G Median 1 Rehabilitation Hospital	45.3	54.1
New England Rehabilitation Hospital	45.3	54.1
All Maine Hospitals Median	36.1	36.6
* Northeast Median	<u> </u>	†
* U.S. Median	†	†

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Days Cash on Hand (Current)**

	FY 2005 Days	FY 2006 Days
Peer Group A Median 4 Hospitals	20.3	24.4
Central Maine Medical Center	28.2	34.5
Eastern Maine Medical Center	12.1	4.5
MaineGeneral Medical Center	12.5	14.3
Maine Medical Center	194.4	222.6
Peer Group B Median 8 Hospitals	26.0	24.9
Aroostook Medical Center, The (TAMC)	22.3	6.0
Mercy Hospital	7.8	24.5
Mid Coast Hospital	48.7	41.8
Penobscot Bay Medical Center	104.6	97.6
Southern Maine Medical Center	27.1	25.2
St Joseph Hospital	73.0	69.1
St Mary's Regional Medical Center	24.9	20.7
York Hospital	12.6 <b>42.9</b>	8.0 <b>41.3</b>
Peer Group C Median 4 Hospitals		
Cary Medical Center	30.0 98.0	36.1 68.3
Franklin Memorial Hospital Henrietta D. Goodall Hospital	96.0 34.4	12.7
Maine Coast Memorial Hospital	54.4 51.4	46.5
Peer Group D Median 5 Hospitals	18.0	24.8
Inland Hospital	18.0	24.8
Miles Memorial Hospital	3.9	22.4
Northern Maine Medical Center	32.0	33.4
Parkview Adventist Medical Center	2.3	2.5
Stephens Memorial Hospital	41.7	67.6
Peer Group E Median 15 Critical Access Hospitals	16.1	7.7
Blue Hill Memorial Hospital	5.5	4.4
Bridgton Hospital	6.5	6.0
Calais Regional Hospital	1.8	0.6
Charles A. Dean Memorial Hospital	24.3	22.5
Down East Community Hospital	46.7	34.4
Houlton Regional Hospital	8.0	5.8
Mayo Regional Hospital	48.4	43.6
Millinocket Regional Hospital	2.7	2.1
Mount Desert Island Hospital	1.3	3.0
Penobscot Valley Hospital	9.8	2.9
Redington-Fairview General Hospital	152.4	170.4
Rumford Community Hospital	16.1	7.7
St Andrews Hospital	30.5	23.5
Sebasticook Valley Hospital	54.1	25.1
Waldo County General Hospital	31.3	31.2
Peer Group F Median 2 Private Psychiatric Hospitals	50.5	23.5
Acadia Hospital Corporation	41.3	17.0
Spring Harbor Hospital	59.7	29.9 <b>30.5</b>
Peer Group G Median 1 Rehabilitation Hospital  New England Rehabilitation Hospital	<b>(7.5)</b> (7.5)	30.5
All Maine Hospitals Median	(7.5) <b>27.1</b>	30.5 <b>24.5</b>
* Northeast Median	30.8	26.6
* U.S. Median	26.4	24.1
	2017	27:1

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### Days Cash on Hand (Inc. Board Designated & Undesignated Investments)

Peer Group A Median 4 Hospitals         116.0         116.           Central Maine Medical Center         82.2         34.           Maine General Medical Center         163.7         177.           Maine Medical Center         258.4         290.           Maine Medical Center         258.4         290.           Peer Group B Median 8 Hospitals         103.7         100.           Aroostook Medical Center, The (TAMC)         36.2         17.           Mich Coast Hospital         156.2         189.           Mich Coast Hospital         156.2         189.           Penobscot Bay Medical Center         104.6         97.           Southern Maine Medical Center         108.4         101.           St Joseph Hospital         80.8         77.           St Mary's Regional Medical Center         102.8         99.           York Hospital         113.7         100.           Peer Group C Median 4 Hospitals         103.0         90.           Cary Medical Center         79.9         86.           Franklin Memorial Hospital         156.2         99.           Maine Coast Memorial Hospital         69.1         61.           Maine Coast Memorial Hospital         59.0         63. <t< th=""><th></th><th>FY 2005 Days</th><th>FY 2006 Days</th></t<>		FY 2005 Days	FY 2006 Days
Fastern Maine Medical Center         68.2         54           Maine General Medical Center         153.7         177.           Maine Medical Center         258.4         290.           Peer Group B Median 8 Hospitals         103.7         100.           Arosotock Medical Center, The (TAMC)         36.2         17.           Mid Coast Hospital         156.2         189.           Penobscot Bay Medical Center         104.6         97.           Southern Maine Medical Center         108.4         101.           St Joseph Hospital         80.8         77.           St Mary's Regional Medical Center         102.8         99.           York Hospital         113.7         100.           Peer Group C Median 4 Hospitals         103.0         90.           Cary Medical Center         79.9         86.           Franklin Memorial Hospital         126.2         94.           Henrietta D. Goodall Hospital         272.8         184.           Maine Coast Memorial Hospital         54.0         63.           Miles Memorial Hospital         54.0         63.           Miles Memorial Hospital         79.1         103.           Peer Group E Median 5 Critical Access Hospitals         67.4         60. <th>Peer Group A Median 4 Hospitals</th> <th></th> <th>116.2</th>	Peer Group A Median 4 Hospitals		116.2
Maine Medical Center         153.7         177.           Maine Medical Center         258.4         290.           Peer Group B Median 8 Hospitals         100.7         100.           Aroostook Medical Center, The (TAMC)         36.2         17.           Merry Hospital         81.0         247.           Mick Coast Hospital         156.2         189.           Penobscot Bay Medical Center         104.6         97.           Southern Maine Medical Center         104.6         97.           St Mary's Regional Medical Center         100.8         99.           York Hospital         113.7         100.           Peer Group C Median 4 Hospitals         103.0         90.           Cary Medical Center         79.9         86.           Franklin Memorial Hospital         272.8         184.           Maine Coast Memorial Hospital         272.8         184.           Maine Coast Memorial Hospital         54.0         63.           Peer Group D Median 5 Hospitals         32.0         33.           Inland Hospital         54.0         63.           Miles Memorial Hospital         54.0         63.           Miles Memorial Hospital         54.0         63.           Miles	Central Maine Medical Center	28.2	34.5
Malne Medical Center         258.4         290.           Peer Group B Median 8 Hospitals         103.7         100.           Aroostook Medical Center, The (TAMC)         36.2         17.           Mercy Hospital         81.0         247.           Mid Coast Hospital         156.2         189.           Fenobscot Bay Medical Center         104.6         97.           Southern Maine Medical Center         108.4         101.           St Doseph Hospital         80.8         77.           St Mary's Regional Medical Center         102.8         99.           York Hospital         113.7         100.           Peer Group C Median 4 Hospitals         103.0         90.           Cary Medical Center         79.9         86.           Franklin Memorial Hospital         126.2         94.           Henrietta D. Goodall Hospital         272.8         184.           Maine Coast Memorial Hospital         59.1         61.           Peer Group D Median 5 Hospitals         32.0         33.           Miles Memorial Hospital         54.0         63.           Miles Memorial Hospital         54.0         63.           Miles Memorial Hospital         54.0         63.           Pee	Eastern Maine Medical Center	68.2	54.5
Peer Group B Median 8 Hospitals         103.7         100.           Aroostook Medical Center, The (TAMC)         36.2         17.           Mid Coast Hospital         156.2         189.           Penobscot Bay Medical Center         104.6         97.           Southern Maine Medical Center         108.4         101.           St Joseph Hospital         80.8         77.           St Mary's Regional Medical Center         102.8         99.           York Hospital         113.7         100.           Peer Group C Median 4 Hospitals         103.0         90.           Cary Medical Center         79.9         86.           Franklin Memorial Hospital         126.2         94.           Henrietta D. Goodall Hospital         272.8         184.           Maine Coast Memorial Hospital         69.1         61.           Peer Group D Median 5 Hospitals         32.0         33.           Inland Hospital         54.0         63.           Miles Memorial Hospital         54.0         63.           Miles Memorial Hospital         54.0         63.           Miles Memorial Hospital         79.1         103.           Peer Group E Median 15 Critical Access Hospitals         67.4         60.	MaineGeneral Medical Center		177.9
Aroostook Medical Center, The (TAMC)  Mercy Hospital  Mercy Hospital  Mic Coast Hospital  Penobscot Bay Medical Center  Southern Maine Medical Center  Southern Maine Medical Center  St Joseph Hospital  80.8  77.  St Mary's Regional Medical Center  102.8  99.  York Hospital  113.7  100.  Peer Group C Median 4 Hospitals  103.0  Peer Group C Median 4 Hospitals  103.0  Cary Medical Center  79.9  86.  Franklin Memorial Hospital  126.2  94.  Henrietta D, Goodall Hospital  412.2  814.  Maine Coast Memorial Hospital  69.1  61.  Peer Group D Median 5 Hospitals  32.0  33.  Inland Hospital  15.9  33.  Northern Maine Medical Center  23.0  33.  Northern Maine Medical Center  32.0  33.  Northern Maine Medical Center  23.0  32.0  33.  Northern Maine Medical Center  23.0  32.0  33.  Northern Maine Medical Center  32.0  32.0  33.  Northern Maine Median 5 tribital Median Median Median Median Median Median Median Medi	Maine Medical Center	258.4	290.7
Mercy Hospital         81.0         247.           Mid Coast Hospital         156.2         189.           Penobscot Bay Medical Center         104.6         97.           Suthern Maine Medical Center         108.4         101.           St Joseph Hospital         80.8         77.           St Mary's Regional Medical Center         102.8         99.           York Hospital         113.7         100.           Peer Group C Median 4 Hospitals         113.7         100.           Cary Medical Center         79.9         86.           Franklin Memorial Hospital         126.2         94.           Henrietta D. Goodall Hospital         126.2         94.           Henrietta D. Goodall Hospital         69.1         61.           Miles Memorial Hospital         69.1         61.           Peer Group D Median 5 Hospitals         32.0         33.           Inland Hospital         54.0         63.           Miles Memorial Hospital         15.9         33.           Northern Maine Medical Center         32.0         33.           Parkview Adventist Medical Center         32.0         33.           Stephens Memorial Hospital         57.         60.           Blue Hill Memorial	Peer Group B Median 8 Hospitals	103.7	100.4
Mid Coast Hospital   156.2   189.     Penobscot Bay Medical Center   104.6   97.     Southern Maine Medical Center   108.4   101.     St Joseph Hospital   80.8   77.     St Mary's Regional Medical Center   102.8   99.     York Hospital   113.7   100.     Peer Group C Median 4 Hospitals   103.0   90.     Cary Medical Center   79.9   86.     Franklin Memorial Hospital   126.2   94.     Henrietta D. Goodall Hospital   126.2   94.     Henrietta D. Goodall Hospital   126.2   94.     Henrietta D. Goodall Hospital   159.   61.     Maine Coast Memorial Hospital   54.0   63.     Miles Memorial Hospital   54.0   63.     Miles Memorial Hospital   15.9   33.     Inland Hospital   15.9   33.     Inland Hospital   54.0   63.     Miles Memorial Hospital   79.1   103.     Peer Group E Median 5 Hospitals   15.9   33.     Rarkview Adventist Medical Center   2.3   2.0   33.     Parkview Adventist Medical Center   2.3   2.0   33.     Peer Group E Median 15 Critical Access Hospitals   79.1   103.     Peer Group E Median 15 Critical Access Hospitals   79.1   103.     Peer Group E Median 15 Critical Access Hospitals   41.7   45.     Calais Regional Hospital   41.7   45.     Calais Regional Hospital   55.8   50.     Houlton Regional Hospital   56.8   50.     Houlton Regional Hospital   49.8   41.     Mayo Regional Hospital   49.8   41.     Mayo Regional Hospital   49.8   40.     Mayo Regional Hospital   49.8   40.     Mayo Regional Hospital   49.8   40.     Mount Desert Island Hospital   49.8   40.     Mayo Regional Hospital   49.8   40.     Mayo Regional Hospital			17.6
Penobscot Bay Medical Center         104.6         97.           Southern Maine Medical Center         108.4         101.           St Joseph Hospital         80.8         77.           St Mary's Regional Medical Center         102.8         99.           York Hospital         113.7         100.           Peer Group C Median 4 Hospitals         103.0         90.           Cary Medical Center         79.9         86.           Franklin Memorial Hospital         126.2         94.           Henrietta D. Goodall Hospital         272.8         184.           Maine Coast Memorial Hospital         59.1         61.           Miles Memorial Hospital         54.0         63.           Miles Memorial Hospital         54.0         63.           Northern Maine Medical Center         2.3         2.           Stephens Memorial Hospital         79.1         103.           Peer Group E Median 15 Critical Access Hospitals         67.4         60.           Blue Hill Memorial Hospital         97.5         201.           Bridgton Hospital         41.7         45.           Calais Regional Hospital         41.7         45.           Charles A. Dean Memorial Hospital         65.8         50.			247.7
Southern Maine Medical Center         108.4         101.           St Dasph Hospital         80.8         77.           St Mary's Regional Medical Center         102.8         99.           York Hospital         113.7         100.           Peer Group C Median 4 Hospitals         103.0         90.           Cary Medical Center         79.9         86.           Franklin Memorial Hospital         126.2         94.           Henrietta D. Goodall Hospital         69.1         61.           Maine Coast Memorial Hospital         69.1         61.           Peer Group D Median 5 Hospitals         32.0         33.           Inland Hospital         54.0         63.           Miles Memorial Hospital         54.0         63.           Miles Memorial Hospital         54.0         63.           Parkview Adventist Medical Center         2.3         2.2           Stephens Memorial Hospital         79.1         103.           Peer Group E Median 15 Critical Access Hospitals         67.4         60.           Blue Hill Memorial Hospital         41.7         45.           Calais Regional Hospital         15.7         1.           Charles A. Dean Memorial Hospital         65.8         50.	·		189.9
St Joseph Hospital         80.8         77.           St Mary's Regional Medical Center         102.8         99.           York Hospital         113.7         100.           Peer Group C Median 4 Hospitals         103.0         90.           Cary Medical Center         79.9         86.           Franklin Memorial Hospital         126.2         94.           Henrietta D. Goodall Hospital         26.2         94.           Henrietta D. Goodall Hospital         69.1         61.           Peer Group D Median 5 Hospitals         32.0         33.           Inland Hospital         54.0         63.           Miles Memorial Hospital         15.9         33.           Northern Maine Medical Center         32.0         33.           Parkview Adventist Medical Center         2.3         2.           Stephens Memorial Hospital         97.5         20.           Blue Hill Memorial Hospital         97.5         201.           Bridgton Hospital         41.7         45.           Calais Regional Hospital         26.7         25.           Down East Community Hospital         65.8         50.           Houlton Regional Hospital         108.8         103.           Millinocket Reg	·	= **	97.6
St Mary's Regional Medical Center         102.8         99.9           York Hospital         113.7         100.           Peer Group C Median 4 Hospitals         103.0         90.           Cary Medical Center         79.9         86.           Franklin Memorial Hospital         126.2         94.           Henrietta D. Goodall Hospital         272.8         184.           Maine Coast Memorial Hospital         69.1         61.           Peer Group D Median 5 Hospitals         32.0         33.           Inland Hospital         54.0         63.           Miles Memorial Hospital         54.0         63.           Miles Memorial Hospital         54.0         63.           Morthern Maine Medical Center         32.0         33.           Parkview Adventist Medical Center         2.3         2.2           Stephens Memorial Hospital         79.1         103.           Peer Group E Median 15 Critical Access Hospitals         67.4         60.           Blue Hill Memorial Hospital         97.5         201.           Bridgton Hospital         97.5         201.           Bridgton Hospital         41.7         45.           Calais Regional Hospital         26.7         25.			101.8
York Hospital         113.7         100.           Peer Group C Median 4 Hospitals         103.0         90.           Cary Medical Center         79.9         86.           Franklin Memorial Hospital         126.2         94.           Henrietta D. Goodall Hospital         69.1         61.           Maine Coast Memorial Hospital         54.0         63.           Miles Memorial Hospital         54.0         63.           Miles Memorial Hospital         15.9         33.           Northern Maine Medical Center         32.0         33.           Parkview Adventist Medical Center         2.3         22.           Stephens Memorial Hospital         79.1         103.           Peer Group E Median 15 Critical Access Hospitals         67.4         60.           Blue Hill Memorial Hospital         97.5         201.           Blue Hill Memorial Hospital         15.7         1           Calais Regional Hospital         26.7         25.           Calais Regional Hospital         65.8         50.           Down East Community Hospital         65.8         50.           Houlton Regional Hospital         49.8         41.           Mayo Regional Hospital         67.4         69.	·		77.1
Peer Group C Median 4 Hospitals         103.0         90.           Cary Medical Center         79.9         86.           Franklin Memorial Hospital         126.2         94.           Henrietta D. Goodall Hospital         272.8         184.           Maine Coast Memorial Hospital         69.1         61.           Peer Group D Median 5 Hospitals         32.0         33.           Inland Hospital         54.0         63.           Miles Memorial Hospital         15.9         33.           Northern Maine Medical Center         32.0         33.           Parkview Adventist Medical Center         2.3         2.           Stephens Memorial Hospital         79.1         103.           Peer Group E Median 15 Critical Access Hospitals         67.4         60.           Blue Hill Memorial Hospital         97.5         201.           Bridgton Hospital         15.7         1.           Calais Regional Hospital         15.7         1.           Calais Regional Hospital         26.7         25.           Down East Community Hospital         49.8         41.           Mayo Regional Hospital         49.8         41.           Mayo Regional Hospital         67.4         69.			99.8
Cary Medical Center         79.9         86.           Franklin Memorial Hospital         126.2         94.           Henrietta D. Goodall Hospital         272.8         184.           Maine Coast Memorial Hospital         69.1         61.           Peer Group D Median 5 Hospitals         32.0         33.           Inland Hospital         54.0         63.           Miles Memorial Hospital         15.9         33.           Northern Maine Medical Center         32.0         33.           Parkview Adventist Medical Center         2.3         22.           Stephens Memorial Hospital         79.1         103.           Peer Group E Median 15 Critical Access Hospitals         67.4         60.           Blue Hill Memorial Hospital         97.5         201.           Bridgton Hospital         41.7         45.           Calais Regional Hospital         15.7         1.           Charles A. Dean Memorial Hospital         26.7         25.           Down East Community Hospital         49.8         41.           Moulton Regional Hospital         108.8         103.           Millinocket Regional Hospital         137.2         120.           Mount Desert Island Hospital         34.9         23.			100.9
Franklin Memorial Hospital         126.2         94.           Henrietta D. Goodall Hospital         69.1         61.           Maine Coast Memorial Hospital         69.1         61.           Peer Group D Median 5 Hospitals         32.0         33.           Inland Hospital         54.0         63.           Miles Memorial Hospital         15.9         33.           Northern Maine Medical Center         2.3         22.           Stephens Memorial Hospital         79.1         103.           Peer Group E Median 15 Critical Access Hospitals         67.4         60.           Blue Hill Memorial Hospital         97.5         201.           Bridgton Hospital         97.5         201.           Bridgton Hospital         15.7         1.           Charles A. Dean Memorial Hospital         26.7         25.           Down East Community Hospital         49.8         41.           Mayo Regional Hospital         19.8         10.           Mount Desert Island Hospital         18.8         103.           Mount Desert Island Hospital         34.9         23.           Redington-Fairview General Hospital         34.9         23.           Redington-Fairview General Hospital         264.2         285. <td>·</td> <td></td> <td>90.2</td>	·		90.2
Henrietta D. Goodall Hospital         272.8         184.           Maine Coast Memorial Hospital         69.1         61.           Peer Group D Median 5 Hospitals         32.0         33.           Inland Hospital         54.0         63.           Miles Memorial Hospital         15.9         33.           Northern Maine Medical Center         32.0         33.           Parkview Adventist Medical Center         2.3         2.2           Stephens Memorial Hospital         79.1         103.           Peer Group E Median 15 Critical Access Hospitals         67.4         60.           Blue Hill Memorial Hospital         97.5         201.           Blue Hill Memorial Hospital         41.7         45.           Calais Regional Hospital         15.7         1.           Charles A. Dean Memorial Hospital         65.8         50.           Houlton Regional Hospital         65.8         50.           Houlton Regional Hospital         49.8         41.           Mayo Regional Hospital         108.8         103.           Millinocket Regional Hospital         31.7.2         120.           Mount Desert Island Hospital         34.9         23.           Redington-Fairview General Hospital         34.2	,		86.5
Maine Coast Memorial Hospital         69.1         61.           Peer Group D Median 5 Hospitals         32.0         33.           Jinand Hospital         54.0         63.           Miles Memorial Hospital         15.9         33.           Northern Maine Medical Center         32.0         33.           Parkview Adventist Medical Center         2.3         2.           Stephens Memorial Hospital         79.1         103.           Peer Group E Median 15 Critical Access Hospitals         67.4         60.           Blue Hill Memorial Hospital         97.5         201.           Bridgton Hospital         41.7         45.           Calais Regional Hospital         15.7         1.           Charles A. Dean Memorial Hospital         26.7         25.           Down East Community Hospital         65.8         50.           Houlton Regional Hospital         49.8         41.           Mayo Regional Hospital         108.8         103.           Millinocket Regional Hospital         167.4         69.           Penobscot Valley Hospital         67.4         69.           Penobscot Valley Hospital         43.2         35.           Kumford Community Hospital         43.2         35.	·		94.0
Peer Group D Median 5 Hospitals         32.0         33.           Inland Hospital         54.0         63.           Miles Memorial Hospital         15.9         33.           Northern Maine Medical Center         32.0         33.           Parkview Adventist Medical Center         2.3         2.2           Stephens Memorial Hospital         79.1         103.           Peer Group E Median 15 Critical Access Hospitals         67.4         60.           Blue Hill Memorial Hospital         97.5         201.           Bridgton Hospital         41.7         45.           Calais Regional Hospital         15.7         1.           Calais Regional Hospital         26.7         25.           Down East Community Hospital         65.8         50.           Houlton Regional Hospital         49.8         41.           Mayo Regional Hospital         108.8         103.           Millinocket Regional Hospital         108.8         103.           Mount Desert Island Hospital         67.4         69.           Penobscot Valley Hospital         34.9         23.           Redington-Fairview General Hospital         264.2         285.           St Andrews Hospital         91.2         60.	·		184.0
Inland Hospital			61.2
Miles Memorial Hospital       15.9       33         Northern Maine Medical Center       32.0       33         Parkview Adventist Medical Center       2.3       2.3         Stephens Memorial Hospital       79.1       103         Peer Group E Median 15 Critical Access Hospitals       67.4       60         Blue Hill Memorial Hospital       97.5       201         Bridgton Hospital       41.7       45         Calais Regional Hospital       15.7       1         Charles A. Dean Memorial Hospital       26.7       25         Down East Community Hospital       65.8       50         Houlton Regional Hospital       49.8       41         Mayo Regional Hospital       108.8       103         Millinocket Regional Hospital       108.8       103         Millinocket Regional Hospital       67.4       69         Penobscot Valley Hospital       34.9       23         Redington-Fairview General Hospital       264.2       285         Rumford Community Hospital       43.2       35         St Andrews Hospital       91.2       60         Waldo County General Hospital       208.7       193         Peer Group F Median 2 Private Psychiatric Hospitals       89.2 <td< td=""><td>•</td><td></td><td>33.8</td></td<>	•		33.8
Northern Maine Medical Center         32.0         33.0           Parkview Adventist Medical Center         2.3         2.5           Stephens Memorial Hospital         79.1         103.           Peer Group E Median 15 Critical Access Hospitals         67.4         60.           Blue Hill Memorial Hospital         97.5         201.           Bridgton Hospital         41.7         45.           Calais Regional Hospital         15.7         1.           Charles A. Dean Memorial Hospital         26.7         25.           Down East Community Hospital         65.8         50.           Houlton Regional Hospital         49.8         41.           Mayo Regional Hospital         108.8         103.           Millinocket Regional Hospital         137.2         120.           Mount Desert Island Hospital         67.4         69.           Penobscot Valley Hospital         34.9         23.           Redington-Fairview General Hospital         34.9         23.           Redington-Fairview General Hospital         264.2         285.           Rumford Community Hospital         91.2         60.           Sebasticook Valley Hospital         91.2         60.           Waldo County General Hospital         208.7 <td>·</td> <td></td> <td>63.1</td>	·		63.1
Parkview Adventist Medical Center         2.3         2.           Stephens Memorial Hospital         79.1         103.           Peer Group E Median 15 Critical Access Hospitals         67.4         60.           Blue Hill Memorial Hospital         97.5         201.           Bridgton Hospital         41.7         45.           Calais Regional Hospital         15.7         1.           Charles A. Dean Memorial Hospital         26.7         25.           Down East Community Hospital         65.8         50.           Houlton Regional Hospital         49.8         41.           Mayo Regional Hospital         108.8         103.           Millinocket Regional Hospital         108.8         103.           Millinocket Regional Hospital         67.4         69.           Penobscot Valley Hospital         34.9         23.           Redington-Fairview General Hospital         34.9         23.           Redington-Fairview General Hospital         43.2         35.           St Andrews Hospital         91.2         60.           Waldo County General Hospital         91.2         60.           Waldo County General Hospital         208.7         193.           Peer Group F Median 2 Private Psychiatric Hospitals	·		33.8
Stephens Memorial Hospital         79.1         103           Peer Group E Median 15 Critical Access Hospitals         67.4         60           Blue Hill Memorial Hospital         97.5         201           Bridgton Hospital         41.7         45           Calais Regional Hospital         15.7         1           Charles A. Dean Memorial Hospital         26.7         25           Down East Community Hospital         65.8         50           Houlton Regional Hospital         49.8         41           Mayo Regional Hospital         108.8         103           Millinocket Regional Hospital         137.2         120           Mount Desert Island Hospital         67.4         69           Penobscot Valley Hospital         34.9         23           Redington-Fairview General Hospital         264.2         285           Rumford Community Hospital         43.2         35           St Andrews Hospital         113.4         101           Sebasticook Valley Hospital         91.2         60           Waldo County General Hospital         208.7         193           Peer Group F Median 2 Private Psychiatric Hospitals         89.2         55           Acadia Hospital Corporation         118.7         <			33.4
Peer Group E Median 15 Critical Access Hospitals         67.4         60.           Blue Hill Memorial Hospital         97.5         201.           Bridgton Hospital         41.7         45.           Calais Regional Hospital         15.7         1.           Charles A. Dean Memorial Hospital         26.7         25.           Down East Community Hospital         65.8         50.           Houlton Regional Hospital         49.8         41.           Mayo Regional Hospital         108.8         103.           Millinocket Regional Hospital         67.4         69.           Mount Desert Island Hospital         67.4         69.           Penobscot Valley Hospital         34.9         23.           Redington-Fairview General Hospital         264.2         285.           Rumford Community Hospital         43.2         35.           St Andrews Hospital         113.4         101.           Sebasticook Valley Hospital         91.2         60.           Waldo County General Hospital         208.7         193.           Peer Group F Median 2 Private Psychiatric Hospitals         89.2         55.           Acadia Hospital Corporation         118.7         81.           Spring Harbor Hospital         7.5			2.5
Blue Hill Memorial Hospital   97.5   201.			103.8
Bridgton Hospital       41.7       45.         Calais Regional Hospital       15.7       1.         Charles A. Dean Memorial Hospital       26.7       25.         Down East Community Hospital       65.8       50.         Houlton Regional Hospital       49.8       41.         Mayo Regional Hospital       108.8       103.         Millinocket Regional Hospital       137.2       120.         Mount Desert Island Hospital       67.4       69.         Penobscot Valley Hospital       34.9       23.         Redington-Fairview General Hospital       264.2       285.         Rumford Community Hospital       43.2       35.         St Andrews Hospital       113.4       101.         Sebasticook Valley Hospital       91.2       60.         Waldo County General Hospital       208.7       193.         Peer Group F Median 2 Private Psychiatric Hospitals       89.2       55.         Acadia Hospital Corporation       118.7       81.         Spring Harbor Hospital       7.5       30.         Peer Group G Median 1 Rehabilitation Hospital       (7.5)       30.	·		60.8
Calais Regional Hospital       15.7       1.         Charles A. Dean Memorial Hospital       26.7       25.         Down East Community Hospital       65.8       50.         Houlton Regional Hospital       108.8       41.         Mayo Regional Hospital       108.8       103.         Millinocket Regional Hospital       137.2       120.         Mount Desert Island Hospital       67.4       69.         Penobscot Valley Hospital       34.9       23.         Redington-Fairview General Hospital       264.2       285.         Rumford Community Hospital       43.2       35.         St Andrews Hospital       113.4       101.         Sebasticook Valley Hospital       91.2       60.         Waldo County General Hospital       208.7       193.         Peer Group F Median 2 Private Psychiatric Hospitals       89.2       55.         Acadia Hospital Corporation       118.7       81.         Spring Harbor Hospital       59.7       29.         Peer Group G Median 1 Rehabilitation Hospital       (7.5)       30.         New England Rehabilitation Hospital       (7.5)       30.	•		201.7
Charles A. Dean Memorial Hospital       26.7       25.         Down East Community Hospital       65.8       50.         Houlton Regional Hospital       49.8       41.         Mayo Regional Hospital       108.8       103.         Millinocket Regional Hospital       137.2       120.         Mount Desert Island Hospital       67.4       69.         Penobscot Valley Hospital       34.9       23.         Redington-Fairview General Hospital       264.2       285.         Rumford Community Hospital       43.2       35.         St Andrews Hospital       113.4       101.         Sebasticook Valley Hospital       91.2       60.         Waldo County General Hospital       208.7       193.         Peer Group F Median 2 Private Psychiatric Hospitals       89.2       55.         Acadia Hospital Corporation       118.7       81.         Spring Harbor Hospital       7.5       29.         Peer Group G Median 1 Rehabilitation Hospital       (7.5)       30.         New England Rehabilitation Hospital       (7.5)       30.			45.6
Down East Community Hospital       65.8       50.         Houlton Regional Hospital       49.8       41.         Mayo Regional Hospital       108.8       103.         Millinocket Regional Hospital       137.2       120.         Mount Desert Island Hospital       67.4       69.         Penobscot Valley Hospital       34.9       23.         Redington-Fairview General Hospital       264.2       285.         Rumford Community Hospital       43.2       35.         St Andrews Hospital       113.4       101.         Sebasticook Valley Hospital       91.2       60.         Waldo County General Hospital       208.7       193.         Peer Group F Median 2 Private Psychiatric Hospitals       89.2       55.         Acadia Hospital Corporation       118.7       81.         Spring Harbor Hospital       59.7       29.         Peer Group G Median 1 Rehabilitation Hospital       (7.5)       30.         New England Rehabilitation Hospital       (7.5)       30.			1.7
Houlton Regional Hospital       49.8       41.         Mayo Regional Hospital       108.8       103.         Millinocket Regional Hospital       137.2       120.         Mount Desert Island Hospital       67.4       69.         Penobscot Valley Hospital       34.9       23.         Redington-Fairview General Hospital       264.2       285.         Rumford Community Hospital       43.2       35.         St Andrews Hospital       113.4       101.         Sebasticook Valley Hospital       91.2       60.         Waldo County General Hospital       208.7       193.         Peer Group F Median 2 Private Psychiatric Hospitals       89.2       55.         Acadia Hospital Corporation       118.7       81.         Spring Harbor Hospital       59.7       29.         Peer Group G Median 1 Rehabilitation Hospital       (7.5)       30.         New England Rehabilitation Hospital       (7.5)       30.	•		25.5
Mayo Regional Hospital       108.8       103.         Millinocket Regional Hospital       137.2       120.         Mount Desert Island Hospital       67.4       69.         Penobscot Valley Hospital       34.9       23.         Redington-Fairview General Hospital       264.2       285.         Rumford Community Hospital       43.2       35.         St Andrews Hospital       113.4       101.         Sebasticook Valley Hospital       91.2       60.         Waldo County General Hospital       208.7       193.         Peer Group F Median 2 Private Psychiatric Hospitals       89.2       55.         Acadia Hospital Corporation       118.7       81.         Spring Harbor Hospital       59.7       29.         Peer Group G Median 1 Rehabilitation Hospital       (7.5)       30.         New England Rehabilitation Hospital       (7.5)       30.			50.3
Millinocket Regional Hospital       137.2       120.         Mount Desert Island Hospital       67.4       69.         Penobscot Valley Hospital       34.9       23.         Redington-Fairview General Hospital       264.2       285.         Rumford Community Hospital       43.2       35.         St Andrews Hospital       113.4       101.         Sebasticook Valley Hospital       91.2       60.         Waldo County General Hospital       208.7       193.         Peer Group F Median 2 Private Psychiatric Hospitals       89.2       55.         Acadia Hospital Corporation       118.7       81.         Spring Harbor Hospital       59.7       29.         Peer Group G Median 1 Rehabilitation Hospital       (7.5)       30.         New England Rehabilitation Hospital       (7.5)       30.			41.7
Mount Desert Island Hospital67.469.Penobscot Valley Hospital34.923.Redington-Fairview General Hospital264.2285.Rumford Community Hospital43.235.St Andrews Hospital113.4101.Sebasticook Valley Hospital91.260.Waldo County General Hospital208.7193.Peer Group F Median 2 Private Psychiatric Hospitals89.255.Acadia Hospital Corporation118.781.Spring Harbor Hospital59.729.Peer Group G Median 1 Rehabilitation Hospital(7.5)30.New England Rehabilitation Hospital(7.5)30.			
Penobscot Valley Hospital34.923.Redington-Fairview General Hospital264.2285.Rumford Community Hospital43.235.St Andrews Hospital113.4101.Sebasticook Valley Hospital91.260.Waldo County General Hospital208.7193.Peer Group F Median 2 Private Psychiatric Hospitals89.255.Acadia Hospital Corporation118.781.Spring Harbor Hospital59.729.Peer Group G Median 1 Rehabilitation Hospital(7.5)30.New England Rehabilitation Hospital(7.5)30.			
Redington-Fairview General Hospital264.2285.Rumford Community Hospital43.235.St Andrews Hospital113.4101.Sebasticook Valley Hospital91.260.Waldo County General Hospital208.7193.Peer Group F Median 2 Private Psychiatric Hospitals89.255.Acadia Hospital Corporation118.781.Spring Harbor Hospital59.729.Peer Group G Median 1 Rehabilitation Hospital(7.5)30.New England Rehabilitation Hospital(7.5)30.	•		
Rumford Community Hospital 43.2 35. St Andrews Hospital 113.4 101. Sebasticook Valley Hospital 91.2 60. Waldo County General Hospital 208.7 193.  Peer Group F Median 2 Private Psychiatric Hospitals 89.2 55. Acadia Hospital Corporation 118.7 81. Spring Harbor Hospital 59.7 29. Peer Group G Median 1 Rehabilitation Hospital (7.5) 30. New England Rehabilitation Hospital (7.5) 30.	·		
St Andrews Hospital 113.4 101. Sebasticook Valley Hospital 91.2 60. Waldo County General Hospital 208.7 193.  Peer Group F Median 2 Private Psychiatric Hospitals 89.2 55. Acadia Hospital Corporation 118.7 81. Spring Harbor Hospital 59.7 29. Peer Group G Median 1 Rehabilitation Hospital (7.5) 30. New England Rehabilitation Hospital (7.5) 30.	<del>_</del>		
Sebasticook Valley Hospital91.260.Waldo County General Hospital208.7193.Peer Group F Median 2 Private Psychiatric Hospitals89.255.Acadia Hospital Corporation118.781.Spring Harbor Hospital59.729.Peer Group G Median 1 Rehabilitation Hospital(7.5)30.New England Rehabilitation Hospital(7.5)30.			
Waldo County General Hospital208.7193.Peer Group F Median 2 Private Psychiatric Hospitals89.255.Acadia Hospital Corporation118.781.Spring Harbor Hospital59.729.Peer Group G Median 1 Rehabilitation Hospital(7.5)30.New England Rehabilitation Hospital(7.5)30.	•		
Peer Group F Median 2 Private Psychiatric Hospitals89.255.Acadia Hospital Corporation118.781.Spring Harbor Hospital59.729.Peer Group G Median 1 Rehabilitation Hospital(7.5)30.New England Rehabilitation Hospital(7.5)30.	·		
Acadia Hospital Corporation118.781.Spring Harbor Hospital59.729.Peer Group G Median 1 Rehabilitation Hospital(7.5)30.New England Rehabilitation Hospital(7.5)30.			
Spring Harbor Hospital59.729.7Peer Group G Median 1 Rehabilitation Hospital(7.5)30.7New England Rehabilitation Hospital(7.5)30.7			
Peer Group G Median 1 Rehabilitation Hospital(7.5)30.New England Rehabilitation Hospital(7.5)30.	·		29.9
New England Rehabilitation Hospital (7.5) 30.	-		30.5
			30.5
	All Maine Hospitals Median	79.9	77.1
* Northeast Median 82.1 67.	* Northeast Median		67.7
	* U.S. Median		61.2

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

**Average Payment Period (Current Liabilities)** 

	FY 2005	FY 2006
Peer Group A Median 4 Hospitals		Days 49.0
Central Maine Medical Center	36.9	40.6
Eastern Maine Medical Center	60.6	50.3
MaineGeneral Medical Center	47.1	47.8
Maine Medical Center	87.7	96.8
Peer Group B Median 8 Hospitals	50.2	46.1
Aroostook Medical Center, The (TAMC)	58.3	66.0
Mercy Hospital	61.9	59.0
Mid Coast Hospital	49.9	51.4
Penobscot Bay Medical Center	41.1	44.7
Southern Maine Medical Center	39.4	38.7
St Joseph Hospital	50.4	47.4
St Mary's Regional Medical Center	28.3	28.5
York Hospital	59.3	41.0
Peer Group C Median 4 Hospitals	53.5	45.4
Cary Medical Center	43.5	45.9
Franklin Memorial Hospital	50.9	43.1
Henrietta D. Goodall Hospital	106.2	100.8
Maine Coast Memorial Hospital	56.0	44.8
Peer Group D Median 5 Hospitals	56.2	77.1
Inland Hospital	95.0	83.8
Miles Memorial Hospital	56.2	77.1
Northern Maine Medical Center	45.8	50.1
Parkview Adventist Medical Center	98.2	92.7
Stephens Memorial Hospital	52.0	53.2
Peer Group E Median 15 Critical Access Hospitals	54.6	58.4
Blue Hill Memorial Hospital	57.0	58.4
Bridgton Hospital	53.6	39.4
Calais Regional Hospital	49.2	59.7
Charles A. Dean Memorial Hospital	131.1	152.7
Down East Community Hospital	54.6	52.6
Houlton Regional Hospital	95.3	99.1
Mayo Regional Hospital	37.1	37.6
Millinocket Regional Hospital	39.8	32.1
Mount Desert Island Hospital	77.1	92.8
Penobscot Valley Hospital	104.0	133.1
Redington-Fairview General Hospital	45.7	38.5
Rumford Community Hospital	22.2	37.5
St Andrews Hospital	98.2	76.9
Sebasticook Valley Hospital	70.1	64.5
Waldo County General Hospital	54.4	54.7
Peer Group F Median 2 Private Psychiatric Hospitals	106.2	107.6
Acadia Hospital Corporation	147.3	157.4
Spring Harbor Hospital  Poor Group & Modian 1 Behabilitation Hospital	65.0	57.7
Peer Group G Median 1 Rehabilitation Hospital  New England Rehabilitation Hospital	<b>20.7</b> 20.7	<b>25.2</b> 25.2
All Maine Hospitals Median	54.6	52.6
* Northeast Median	63.2	61.2
* U.S. Median	51.1	51.3

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

Cal	pital	Str	uctu	ire	Rai	tios
	SHEET				L 2.7.4.1	

Capital Structure Ratios - Measures how an organization's assets are financed, and its capacity to pay for new debt. Many longterm creditors and bond rating agencies carefully evaluate capital structure ratios to determine an entity's ability to increase its amount of debt financing. Four capital structure ratios are included:

Equity Financing
Debt Service Coverage Total
Cash Flow to Total Debt
Fixed Asset Financing

### **Equity Financing**

	FY 2005	FY 2006
Peer Group A Median 4 Hospitals	62.74%	62.42%
Central Maine Medical Center	42.35%	39.95%
Eastern Maine Medical Center	60.72%	62.63%
MaineGeneral Medical Center	64.77%	63.83%
Maine Medical Center	71.15%	62.21%
Peer Group B Median 8 Hospitals	59.71%	60.89%
Aroostook Medical Center, The (TAMC)	48.51%	47.75%
Mercy Hospital	68.17%	46.27%
Mid Coast Hospital	55.66%	60.07%
Penobscot Bay Medical Center	61.48%	62.47%
Southern Maine Medical Center	73.90%	75.17%
St Joseph Hospital	47.48%	52.76%
St Mary's Regional Medical Center	64.32%	65.76%
York Hospital	57.94%	61.71%
Peer Group C Median 4 Hospitals	60.59%	59.85%
Cary Medical Center	58.80%	59.27%
Franklin Memorial Hospital	67.38%	68.89%
Henrietta D. Goodall Hospital	62.39%	60.44%
Maine Coast Memorial Hospital	52.65%	56.53%
Peer Group D Median 5 Hospitals	51.47%	51.10%
Inland Hospital	51.09%	48.81%
Miles Memorial Hospital	51.47%	51.10%
Northern Maine Medical Center	57.10%	58.66%
Parkview Adventist Medical Center	38.49%	40.81%
Stephens Memorial Hospital	66.25%	71.84%
Peer Group E Median 15 Critical Access Hospitals	48.55%	53.25%
Blue Hill Memorial Hospital	65.83%	74.63%
Bridgton Hospital	44.42%	48.16%
Calais Regional Hospital	42.61%	29.39%
Charles A. Dean Memorial Hospital	(5.46%)	3.06%
Down East Community Hospital	48.55%	53.82%
Houlton Regional Hospital	23.29%	21.26%
Mayo Regional Hospital	64.50%	65.51%
Millinocket Regional Hospital	64.47%	67.61%
Mount Desert Island Hospital	64.07%	53.25%
Penobscot Valley Hospital	29.16%	20.87%
Redington-Fairview General Hospital	80.97%	84.93%
Rumford Community Hospital	62.50%	59.32%
St Andrews Hospital	45.37%	47.45%
Sebasticook Valley Hospital	47.70%	51.67%
Waldo County General Hospital	69.69%	73.69%
Peer Group F Median 2 Private Psychiatric Hospitals	10.13%	12.05%
Acadia Hospital Corporation	2.78%	4.58%
Spring Harbor Hospital	17.48%	19.52%
Peer Group G Median 1 Rehabilitation Hospital	14.39%	<b>25.73%</b>
New England Rehabilitation Hospital  All Maine Hospitals Median	14.39% <b>57.109</b> 6	25.73% <b>E6 E3</b> %
* Northeast Median	<b>57.10%</b> †	56.53% †
* U.S. Median	+	+
J.J JAIMII		

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Debt Service Coverage**

	FY 2005 Rate	FY 2006 Rate
Peer Group A Median 4 Hospitals	7.71	7.91
Central Maine Medical Center	2.73	3.40
Eastern Maine Medical Center	17.12	10.89
MaineGeneral Medical Center	4.82	6.44
Maine Medical Center	10.61	9.38
Peer Group B Median 8 Hospitals	5.12	4.24
Aroostook Medical Center, The (TAMC)	6.65	3.13
Mercy Hospital	5.75	6.98
Mid Coast Hospital	2.86	4.09
Penobscot Bay Medical Center	5.33	4.15
Southern Maine Medical Center	4.42	4.34
St Joseph Hospital	2.62	2.42
St Mary's Regional Medical Center	12.30	5.65
York Hospital	4.91	5.00
Peer Group C Median 4 Hospitals	4.39	3.30
Cary Medical Center	6.63	3.09
Franklin Memorial Hospital	5.00	3.51
Henrietta D. Goodall Hospital	0.30	2.54
Maine Coast Memorial Hospital	3.78	3.83
Peer Group D Median 5 Hospitals	3.62	4.24
Inland Hospital	5.81	0.48
Miles Memorial Hospital	4.79	6.05
Northern Maine Medical Center	3.26	4.24
Parkview Adventist Medical Center	2.64	3.15
Stephens Memorial Hospital	3.62	5.26
Peer Group E Median 15 Critical Access Hospitals	2.67	3.03
Blue Hill Memorial Hospital	0.90	3.02
Bridgton Hospital	2.28	3.52
Calais Regional Hospital	2.30	2.84
Charles A. Dean Memorial Hospital	(3.16)	2.79 4.76
Down East Community Hospital	3.53	
Houlton Regional Hospital	2.73 6.08	1.32 3.74
Mayo Regional Hospital		
Millinocket Regional Hospital Mount Desert Island Hospital	3.57 1.80	4.86 1.90
Penobscot Valley Hospital	2.67	1.66
Redington-Fairview General Hospital	7.15	18.63
Rumford Community Hospital	9.31	9.37
St Andrews Hospital	1.76	1.98
Sebasticook Valley Hospital	2.46	3.03
Waldo County General Hospital	5.36	6.82
Peer Group F Median 2 Private Psychiatric Hospitals	1.95	1.46
Acadia Hospital Corporation	2.06	1.82
Spring Harbor Hospital	1.84	1.10
Peer Group G Median 1 Rehabilitation Hospital	5.64	7.23
New England Rehabilitation Hospital	5.64	7.23
All Maine Hospitals Median	3.62	3.74
* Northeast Median	3.38	3.52
* U.S. Median	3.91	3.79

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

#### **Cash Flow to Total Debt**

	FY 2005	FY 2006
Peer Group A Median 4 Hospitals	39.76%	29.68%
Central Maine Medical Center	26.82%	15.73%
Eastern Maine Medical Center	50.81%	31.57%
MaineGeneral Medical Center	28.71%	33.97%
Maine Medical Center	59.99%	27.79%
Peer Group B Median 8 Hospitals	30.90%	26.95%
Aroostook Medical Center, The (TAMC)	38.77%	14.65%
Mercy Hospital	34.56%	14.03%
Mid Coast Hospital	24.45%	33.82%
Penobscot Bay Medical Center	37.03%	26.40%
Southern Maine Medical Center	27.23%	27.11%
St Joseph Hospital	25.40%	26.79%
St Mary's Regional Medical Center	78.47%	35.32%
York Hospital	26.20%	27.41%
Peer Group C Median 4 Hospitals	26.35%	21.38%
Cary Medical Center	34.13%	20.62%
Franklin Memorial Hospital	34.56%	23.90%
Henrietta D. Goodall Hospital	(0.91%)	13.15%
Maine Coast Memorial Hospital	18.57%	22.13%
Peer Group D Median 5 Hospitals	29.67%	24.37%
Inland Hospital	40.15%	4.70%
Miles Memorial Hospital	18.71%	24.37%
Northern Maine Medical Center	29.67%	38.59%
Parkview Adventist Medical Center	17.28%	19.39%
Stephens Memorial Hospital	47.13%	51.82%
Peer Group E Median 15 Critical Access Hospitals	15.28%	24.67%
Blue Hill Memorial Hospital	7.04%	29.03%
Bridgton Hospital	19.91%	22.74%
Calais Regional Hospital	11.37%	9.48%
Charles A. Dean Memorial Hospital	(8.98%)	11.01%
Down East Community Hospital	25.51%	35.93%
Houlton Regional Hospital	14.58%	5.27%
Mayo Regional Hospital	49.43%	28.05%
Millinocket Regional Hospital	16.86%	27.71%
Mount Desert Island Hospital	14.46%	13.65%
Penobscot Valley Hospital	12.71%	7.74%
Redington-Fairview General Hospital	42.14%	123.98%
Rumford Community Hospital	48.56%	30.58%
St Andrews Hospital	6.51%	8.63%
Sebasticook Valley Hospital	15.28%	24.67%
Waldo County General Hospital	33.25%	42.64%
Peer Group F Median 2 Private Psychiatric Hospitals	7.60%	7.01%
Acadia Hospital Corporation	7.83%	6.17%
Spring Harbor Hospital	7.37%	7.85%
Peer Group G Median 1 Rehabilitation Hospital	34.18%	41.05%
New England Rehabilitation Hospital  All Maine Hospitals Median	34.18% <b>26.20%</b>	41.05%
* Northeast Median	18.20%	24.67% 18.20%
* U.S. Median	23.40%	22.60%

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Fixed Asset Financing**

	FY 2005	FY 2006
Peer Group A Median 4 Hospitals	39.29%	56.96%
Central Maine Medical Center	72.97%	83.61%
Eastern Maine Medical Center	30.76%	27.42%
MaineGeneral Medical Center	47.82%	60.51%
Maine Medical Center	30.51%	53.41%
Peer Group B Median 8 Hospitals	58.32%	57.07%
Aroostook Medical Center, The (TAMC)	58.84%	55.68%
Mercy Hospital	28.33%	143.74%
Mid Coast Hospital	60.15%	58.47%
Penobscot Bay Medical Center	57.79%	53.15%
Southern Maine Medical Center	32.15%	26.68%
St Joseph Hospital	68.84%	61.16%
St Mary's Regional Medical Center	75.45%	76.61%
York Hospital	46.69%	47.76%
Peer Group C Median 4 Hospitals	46.81%	45.20%
Cary Medical Center	48.69%	46.60%
Franklin Memorial Hospital	43.89%	41.47%
Henrietta D. Goodall Hospital	52.95%	50.87%
Maine Coast Memorial Hospital	44.93%	43.80%
Peer Group D Median 5 Hospitals	35.76%	38.72%
Inland Hospital	35.76%	48.88%
Miles Memorial Hospital	39.29%	38.72%
Northern Maine Medical Center	46.56%	43.69%
Parkview Adventist Medical Center	31.28%	29.80%
Stephens Memorial Hospital	35.36%	24.85%
Peer Group E Median 15 Critical Access Hospitals	54.53%	53.45%
Blue Hill Memorial Hospital	34.13%	32.96%
Bridgton Hospital	70.41%	68.17%
Calais Regional Hospital	63.61%	79.74%
Charles A. Dean Memorial Hospital	41.16%	5.69%
Down East Community Hospital	66.88%	58.31%
Houlton Regional Hospital	90.67%	92.69%
Mayo Regional Hospital	56.58%	53.45%
Millinocket Regional Hospital	87.71%	88.35%
Mount Desert Island Hospital	29.93%	24.40%
Penobscot Valley Hospital	47.94%	78.19%
Redington-Fairview General Hospital	46.60%	47.18%
Rumford Community Hospital	25.81%	12.11%
St Andrews Hospital	54.53%	53.05%
Sebasticook Valley Hospital	63.75%	59.71%
Waldo County General Hospital	48.11%	41.55%
Peer Group F Median 2 Private Psychiatric Hospitals	112.64%	111.90%
Acadia Hospital Corporation Spring Harbor Hospital	132.75% 92.53%	129.30% 94.50%
Peer Group G Median 1 Rehabilitation Hospital	103.22%	94.50% <b>97.11%</b>
New England Rehabilitation Hospital	103.22%	97.11%
All Maine Hospitals Median	48.11%	53.15%
* Northeast Median	60.60%	65.30%
* U.S. Median	49.80%	53.40%

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

	Accet Efficiency Debice
	Asset Efficiency Ratios
	Asset Efficiency Ratios
Measures the relationship betwee	Asset Efficiency Ratios on revenue and assets. The numerator is always revenue that
may be thought of as a surrogate	
may be thought of as a surrogate category of assets that may be the	n revenue and assets. The numerator is always revenue that measure for output. The denominator is investment in some
may be thought of as a surrogate category of assets that may be the are included:  Total Asset Turnover	n revenue and assets. The numerator is always revenue that measure for output. The denominator is investment in some
may be thought of as a surrogate category of assets that may be the are included:  Total Asset Turnover	n revenue and assets. The numerator is always revenue that measure for output. The denominator is investment in some
may be thought of as a surrogate category of assets that may be the are included:  Total Asset Turnover	n revenue and assets. The numerator is always revenue that measure for output. The denominator is investment in some
may be thought of as a surrogate category of assets that may be the are included:  Total Asset Turnover	n revenue and assets. The numerator is always revenue that measure for output. The denominator is investment in some

#### **Total Asset Turnover**

	FY 2005 Rate	FY 2006 Rate
Peer Group A Median 4 Hospitals	1.07	1.03
Central Maine Medical Center	1.16	1.10
Eastern Maine Medical Center	1.47	1.52
MaineGeneral Medical Center	0.98	0.95
Maine Medical Center	0.86	0.71
Peer Group B Median 8 Hospitals	1.19	1.21
Aroostook Medical Center, The (TAMC)	1.49	1.45
Mercy Hospital	1.13	0.78
Mid Coast Hospital	0.87	0.88
Penobscot Bay Medical Center	1.16	1.19
Southern Maine Medical Center	1.22	1.23
St Joseph Hospital	1.37	1.42
St Mary's Regional Medical Center	1.38	1.27
York Hospital	1.11	1.19
Peer Group C Median 4 Hospitals	1.23	1.32
Cary Medical Center	1.75	1.78
Franklin Memorial Hospital	1.05	1.06
Henrietta D. Goodall Hospital	0.67	0.80
Maine Coast Memorial Hospital	1.40	1.58
Peer Group D Median 5 Hospitals	1.51	1.41
Inland Hospital	1.51	1.36
Miles Memorial Hospital	1.50	1.41
Northern Maine Medical Center	1.74	1.64
Parkview Adventist Medical Center	1.81	1.89
Stephens Memorial Hospital	1.17	1.13
Peer Group E Median 15 Critical Access Hospitals	1.22	1.14
Blue Hill Memorial Hospital	1.17	0.95
Bridgton Hospital	1.00	1.05
Calais Regional Hospital	1.25	0.80
Charles A. Dean Memorial Hospital	1.90	1.09
Down East Community Hospital	1.28	1.38
Houlton Regional Hospital	1.32	1.32
Mayo Regional Hospital	1.19	1.14
Millinocket Regional Hospital	1.38	1.54
Mount Desert Island Hospital	1.22	1.43
Penobscot Valley Hospital	1.82	1.25
Redington-Fairview General Hospital	0.89	0.89
Rumford Community Hospital	1.57	1.40
St Andrews Hospital	0.62	0.73
Sebasticook Valley Hospital Waldo County General Hospital	1.06 0.84	1.18 0.82
Peer Group F Median 2 Private Psychiatric Hospitals	0.98	1.00
Acadia Hospital Corporation	1.16	1.14
Spring Harbor Hospital	0.80	0.85
Peer Group G Median 1 Rehabilitation Hospital	1.49	1.41
New England Rehabilitation Hospital	1.49	1.41
All Maine Hospitals Median	1.22	1.19
* Northeast Median	1.07	1.13
* U.S. Median	1.08	1.07

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

#### **Fixed Asset Turnover**

Peer Group A Median 4 Hospitals         2,52         2,24           Central Maine Medical Center         1,96         2,0           Eastern Maine Medical Center         4,26         4,2           Maine General Medical Center         2,74         2,4           Maine Medical Center         2,30         1,9           Peer Group B Median 8 Hospitals         2,78         2,8           Aroostook Medical Center, The (TAMC)         2,97         3,1           Mid Coast Hospital         1,69         1,9           Mid Coast Hospital         1,69         1,9           Penobscot Bay Medical Center         2,44         2,5           Southern Maine Medical Center         2,98         2,8           St Doseph Hospital         2,81         3,0           St Doseph Hospital         2,31         3,2           St Mary's Regional Medical Center         3,83         3,8           St Mary's Regional Medical Center         4,27         4,7           Feer Group C Median 4 Hospitals         2,33         2,4           Cary Medical Center         4,27         4,7           Franklin Memorial Hospital         2,31         2,2           Cary Medical Center         4,27         4,7           F		FY 2005 Rate	FY 2006 Rate
Eastern Maine Medical Center         4.26         4.2           Maine General Medical Center         2.74         2.4           Maine Medical Center         2.30         1.9           Peer Group B Median 8 Hospitals         2.78         2.81           Aroostook Medical Center, The (TAMC)         2.97         3.1           Mercy Hospital         1.69         1.9           Mild Coast Hospital         1.69         1.9           Penolscot Bay Medical Center         2.44         2.5           Southern Maine Medical Center         2.98         2.8           St Dasph Hospital         2.81         3.0           St Mary's Regional Medical Center         3.83         3.8           York Hospital         2.35         2.4           Peer Group C Median 4 Hospitals         2.35         2.4           Cary Medical Center         4.27         4.7           Franklin Memorial Hospital         2.31         2.2           Henrietta D. Goodall Hospital         2.31         2.2           Hear Group D Median 5 Hospitals         3.56         3.3           Inland Hospital         4.10         3.3           Miles Memorial Hospital         4.10         3.3           Northern Maine Medical	Peer Group A Median 4 Hospitals		2.26
Maine General Medical Center         2.74         2.44           Maine Medical Center         2.30         1.99           Peer Group B Median - 8 Hospitals         2.78         2.88           Aroostook Medical Center, The (TAMC)         2.97         3.1           Mercy Hospital         1.69         1.99           Mid Coast Hospital         1.69         1.99           Penobscot Bay Medical Center         2.44         2.5           Southern Maine Medical Center         2.81         3.0           St Doseph Hospital         2.81         3.0           St Daseph Hospital         2.81         3.0           St Mary's Regional Medical Center         3.83         3.8           York Hospital         2.35         2.4           Peer Group C Median - 4 Hospitals         2.35         2.4           Cary Medical Center         4.27         4.7           Franklin Memorial Hospital         1.94         2.0           Henrietta D. Goodall Hospital         1.94         2.0           Henrietta D. Goodall Hospital         1.94         2.0           Miles Memorial Hospital         2.34         2.7           Peer Group D Median - 5 Hospitals         3.56         3.3           Inland Hospital <td>Central Maine Medical Center</td> <td>1.96</td> <td>2.06</td>	Central Maine Medical Center	1.96	2.06
Maine Medical Center         2.30         1.9           Peer Group B Median - 8 Hospitals         2.78         2.81           Arcostook Medical Center, The (TAMC)         2.97         3.11           Mercy Hospital         1.69         1.9           Penohscot Bay Medical Center         2.44         2.5           Southern Maine Medical Center         2.98         2.8           St Joseph Hospital         2.81         3.0           St Mary's Regional Medical Center         3.83         3.8           St Mary's Regional Medical Center         3.83         3.8           York Hospital         2.33         2.4*           Peer Group C Median 4 Hospitals         2.33         2.4*           Carry Medical Center         4.27         4.7           Franklin Memorial Hospital         2.31         2.2           Maine Coast Memorial Hospital         2.34         2.7           Peer Group D Median 5 Hospitals         3.56         3.3           Inland Hospital         4.10         3.3           Miles Memorial Hospital         2.24         2.6           Northern Maine Medical Center         3.56         3.3           Parkview Adventist Medical Center         3.56         3.3 <th< td=""><td>Eastern Maine Medical Center</td><td>4.26</td><td>4.27</td></th<>	Eastern Maine Medical Center	4.26	4.27
Peer Group B Median 8 Hospitals         2.78         2.84           Aroostook Medical Center, The (TAMC)         2.97         3.1           Mid Coast Hospital         1.69         1.9           Penobscot Bay Medical Center         2.44         2.5           Southern Maine Medical Center         2.98         2.8           St Joseph Hospital         2.81         3.0           St Dary's Regional Medical Center         3.83         3.8           York Hospital         2.35         2.4           Cary Medical Center         4.27         4.7           Franklin Memorial Hospital         2.31         2.2           Cary Medical Center         4.27         4.7           Franklin Memorial Hospital         1.94         2.0           Maine Coast Memorial Hospital         1.94         2.0           Maine Coast Memorial Hospital         4.10         3.3           Inland Hospital         4.2         2.6           Northerm Maine Medical Center         3.6         3.3	MaineGeneral Medical Center		2.46
Aroostook Medical Center, The (TAMC) 2.97 3.1 Mercy Hospital 2.74 2.74 2.74 2.74 2.75 Mid Coast Hospital 1.69 1.99 2.80 2.84 2.55 Southern Maine Medical Center 2.98 2.88 2.85 Southern Maine Medical Center 3.81 3.05 2.85 2.85 2.85 2.85 2.85 2.85 2.85 2.8	Maine Medical Center	2.30	1.99
Mercy Hospital         2,74         2,7           Mid Coast Hospital         1.69         1.9           Penobscot Bay Medical Center         2.44         2.5           Southern Maine Medical Center         2.98         2.8           St Joseph Hospital         2.81         3.0           St Joseph Hospital         2.81         3.0           St Mary's Regional Medical Center         3.83         3.8           York Hospital         2.35         2.4           Peer Group C Median 4 Hospitals         2.33         2.4           Cary Medical Center         4.27         4.7           Franklin Memorial Hospital         2.31         2.2           Maine Coast Memorial Hospital         2.34         2.7           Maine Coast Memorial Hospital         4.10         3.3           Illes Memorial Hospital         4.10         3.3           Illes Memorial Hospital         2.24         2.6           Northern Maine Medical Center         3.56         3.3           Barkview Adventist Medical Center         3.56         3.3           Stephens Memorial Hospital         2.4         2.6           Buch Hill Memorial Hospital         2.4         2.6           Bridgton Hospital         1	Peer Group B Median 8 Hospitals	2.78	2.80
Mid Coast Hospital   1.69   1.99   1.99   Penobscot Bay Medical Center   2.94   2.55   2.88   2.88   3.00	Aroostook Medical Center, The (TAMC)		3.10
Penobscot Bay Medical Center         2,44         2,5           Southtern Maine Medical Center         2,98         2,8           St Joseph Hospital         2,81         3,0           St Mary's Regional Medical Center         3,83         3,88           York Hospital         2,35         2,4           Peer Group C Median 4 Hospitals         2,33         2,4*           Cary Medical Center         4,27         4,7           Franklin Memorial Hospital         2,31         2,2           Maine Coast Memorial Hospital         1,94         2,0           Maine Coast Memorial Hospital         2,34         2,7           Peer Group D Median 5 Hospitals         3,56         3,3           Inland Hospital         4,10         3,3           Miles Memorial Hospital         2,24         2,6           Northern Maine Medical Center         3,56         3,3           Parkview Adventist Medical Center         3,61         4,0           Stephens Memorial Hospital         2,64         2,6           Bir Hill Memorial Hospital         2,4         2,6           Bir Hill Memorial Hospital         1,64         1,7           Calais Regional Hospital         2,6         2,5           Bridgton	Mercy Hospital		2.76
Southern Maine Medical Center         2.98         2.8           St Joseph Hospital         2.81         3.0           St Mary's Regional Medical Center         3.83         3.81           York Hospital         2.35         2.4           Peer Group C Median 4 Hospitals         2.33         2.4           Cary Medical Center         4.27         4.7           Franklin Memorial Hospital         2.31         2.2           Henrietta D. Goodall Hospital         1.94         2.0           Maine Coast Memorial Hospital         2.34         2.7           Peer Group D Median 5 Hospitals         3.56         3.3           Inland Hospital         4.10         3.3           Miles Memorial Hospital         4.10         3.3           Northern Maine Medical Center         3.61         4.0           Northern Maine Medical Center         3.61         4.0           Peer Group E Median 15 Critical Access Hospitals         2.64         2.6           Blue Hill Memorial Hospital         2.40         2.6           Blue Hill Memorial Hospital         1.64         1.7           Chails Regional Hospital         2.64         2.6           Bridgon Hospital         2.60         2.5           <			1.93
St Joseph Hospital       2.81       3.0         St Mary's Regional Medical Center       3.83       3.81         York Hospital       2.35       2.44         Peer Group C Median 4 Hospitals       2.31       2.4         Cary Medical Center       4.27       4.7         Franklin Memorial Hospital       1.94       2.0         Maine Coast Memorial Hospital       2.34       2.7         Peer Group D Median 5 Hospitals       3.56       3.3         Inland Hospital       4.10       3.3         Miles Memorial Hospital       4.10       3.3         Morthern Maine Medical Center       3.56       3.3         Parkview Adventist Medical Center       3.56       3.3         Parkview Adventist Medical Center       3.61       4.0         Stephens Memorial Hospital       2.31       2.3         Peer Group E Median 15 Critical Access Hospitals       2.64       2.6         Blue Hill Memorial Hospital       1.64       1.7         Calais Regional Hospital       1.64       1.7         Calais Regional Hospital       2.6       2.5         Houlton Regional Hospital       2.6       2.5         Mount Desert Island Hospital       3.20       3.3			2.54
St Mary's Regional Medical Center         3.83         3.88           York Hospital         2.35         2.44           Peer Group C Median 4 Hospitals         2.31         2.47           Cary Medical Center         4.27         4.77           Franklin Memorial Hospital         2.31         2.2           Henrietta D. Goodall Hospital         1.94         2.00           Maine Coast Memorial Hospital         2.34         2.7           Peer Group D Median 5 Hospitals         3.56         3.3           Inland Hospital         4.10         3.3           Miles Memorial Hospital         4.10         3.3           Northern Maine Medical Center         3.56         3.3           Parkview Adventist Medical Center         3.56         3.3           Peer Group E Median 15 Critical Access Hospitals         2.64         2.6           Blue Hill Memorial Hospital         2.40         2.6           Blue Hill Memorial Hospital         2.40         2.6           Calais Regional Hospital         3.36         1.5           Calais Regional Hospital         2.6         2.5           Charles A. Dean Memorial Hospital         2.50         2.7           Houlton Regional Hospital         2.6         2.5			2.84
York Hospital         2.35         2.4*           Peer Group C Median 4 Hospitals         2.33         2.4*           Cary Medical Center         4.27         4.7           Franklin Memorial Hospital         1.94         2.0           Henrietta D. Goodall Hospital         1.94         2.0           Maine Coast Memorial Hospital         2.34         2.7*           Peer Group D Median 5 Hospitals         3.56         3.3!           Inland Hospital         4.10         3.3.           Miles Memorial Hospital         2.24         2.6           Northern Maine Medical Center         3.56         3.3           Parkview Adventist Medical Center         3.61         4.0           Stephens Memorial Hospital         2.31         2.3           Blue Hill Memorial Hospital         2.64         2.64           Bridgton Hospital         2.40         2.6           Bridgton Hospital         3.6         1.5           Down East Community Hospital         3.6         1.5           Down East Community Hospital         2.50         2.7           Houlton Regional Hospital         2.64         2.9           Mayo Regional Hospital         3.6         2.5           Mullinocket Regional Hospi	St Joseph Hospital		3.03
Peer Group C Median 4 Hospitals         2.33         2.47           Cary Medical Center         4.27         4.74           Franklin Memorial Hospital         2.31         2.2           Henrietta D. Goodall Hospital         1.94         2.00           Maine Coast Memorial Hospital         2.34         2.7-           Peer Group D Median 5 Hospitals         3.56         3.3           Inland Hospital         4.10         3.3           Miles Memorial Hospital         4.10         3.3           Northern Maine Medical Center         3.56         3.3           Parkview Adventist Medical Center         3.61         4.0           Stephens Memorial Hospital         2.31         2.3           Peer Group E Median 15 Critical Access Hospitals         2.64         2.66           Blue Hill Memorial Hospital         2.40         2.6           Bridgton Hospital         1.64         1.7           Calais Regional Hospital         2.50         2.7           Houlton Regional Hospital         2.50         2.7           Houlton Regional Hospital         2.66         2.5           Mayo Regional Hospital         3.6         2.5           Mount Desert Island Hospital         3.6         2.6      <	St Mary's Regional Medical Center	3.83	3.80
Cary Medical Center       4.27       4.77         Franklin Memorial Hospital       2.31       2.2         Menine Coast Memorial Hospital       2.34       2.7         Peer Group D Median 5 Hospitals       3.56       3.3         Inland Hospital       4.10       3.3         Miles Memorial Hospital       2.24       2.6         Northern Maine Medical Center       3.56       3.3         Parkview Adventist Medical Center       3.61       4.0         Stephens Memorial Hospital       2.31       2.3         Peer Group E Median 15 Critical Access Hospitals       2.64       2.6         Blue Hill Memorial Hospital       2.40       2.6         Bridgton Hospital       1.64       1.7         Calais Regional Hospital       1.92       1.0         Charles A. Dean Memorial Hospital       3.36       1.5         Down East Community Hospital       2.64       2.9         Mayo Regional Hospital       2.66       2.5         Mayo Regional Hospital       2.64       2.9         Mayo Regional Hospital       3.30       3.3         Penobscot Valley Hospital       4.91       2.7         Redington-Fairview General Hospital       4.91       2.7	York Hospital	2.35	2.49
Franklin Memorial Hospital         2.31         2.2           Henrietta D. Goodall Hospital         1.94         2.0           Maine Coast Memorial Hospital         2.34         2.7*           Peer Group D Median 5 Hospitals         3.56         3.3           Inland Hospital         4.10         3.3           Miles Memorial Hospital         2.24         2.6           Northern Maine Medical Center         3.56         3.3           Parkview Adventist Medical Center         3.61         4.0           Stephens Memorial Hospital         2.31         2.3           Peer Group E Median 15 Critical Access Hospitals         2.64         2.6           Blue Hill Memorial Hospital         1.64         1.7           Calais Regional Hospital         1.92         1.0           Charles A. Dean Memorial Hospital         3.36         1.5           Charles A. Dean Memorial Hospital         2.50         2.7           Houlton Regional Hospital         2.64         2.9           Mayo Regional Hospital         2.66         2.5           Mayo Regional Hospital         3.20         3.3           Penobscot Valley Hospital         4.91         2.7           Redington-Fairview General Hospital         3.81         2	Peer Group C Median 4 Hospitals	2.33	2.47
Henrietta D. Goodall Hospital	Cary Medical Center		4.70
Maine Coast Memorial Hospital         2.34         2.7*           Peer Group D Median 5 Hospitals         3.56         3.3!           Inland Hospital         4.10         3.3           Miles Memorial Hospital         2.24         2.6           Northern Maine Medical Center         3.56         3.3           Parkview Adventist Medical Center         3.61         4.0           Stephens Memorial Hospital         2.31         2.3           Peer Group E Median 15 Critical Access Hospitals         2.64         2.64           Blue Hill Memorial Hospital         2.40         2.6           Bridgton Hospital         1.64         1.7           Calais Regional Hospital         1.92         1.0           Charles A. Dean Memorial Hospital         2.50         2.7           Houlton Regional Hospital         2.64         2.9           Mayo Regional Hospital         2.64         2.9           Mayo Regional Hospital         3.20         3.3           Mount Desert Island Hospital         3.20         3.3           Penobscot Valley Hospital         4.91         2.7           Redington-Fairview General Hospital         3.81         2.9           St Andrews Hospital         0.90         1.0			2.21
Peer Group D Median 5 Hospitals         3.56         3.3!           Inland Hospital         4.10         3.3           Miles Memorial Hospital         2.24         2.6           Northern Maine Medical Center         3.56         3.3           Parkview Adventist Medical Center         3.61         4.0           Stephens Memorial Hospital         2.31         2.3           Peer Group E Median 15 Critical Access Hospitals         2.64         2.64           Blue Hill Memorial Hospital         2.40         2.6           Bridgton Hospital         1.64         1.7           Calais Regional Hospital         1.92         1.0           Charles A. Dean Memorial Hospital         3.36         1.5           Down East Community Hospital         2.50         2.7           Houlton Regional Hospital         2.64         2.9           Mayo Regional Hospital         2.66         2.5           Millinocket Regional Hospital         3.20         3.3           Penobscot Valley Hospital         3.20         3.3           Penobscot Valley Hospital         4.45         5.3           Redington-Fairview General Hospital         4.45         5.3           Rumford Community Hospital         9.90         1.0     <	•		2.06
Inland Hospital       4.10       3.33         Miles Memorial Hospital       2.24       2.6         Northern Maine Medical Center       3.56       3.3         Parkview Adventist Medical Center       3.61       4.0         Stephens Memorial Hospital       2.31       2.3         Peer Group E Median 15 Critical Access Hospitals       2.64       2.66         Blue Hill Memorial Hospital       2.40       2.6         Bridgton Hospital       1.64       1.7         Calais Regional Hospital       1.64       1.7         Charles A. Dean Memorial Hospital       3.36       1.5         Down East Community Hospital       2.50       2.7         Houlton Regional Hospital       2.66       2.5         Mayo Regional Hospital       2.66       2.5         Mayo Regional Hospital       3.20       3.3         Penobscot Valley Hospital       4.91       2.7         Medington-Fairview General Hospital       4.45       5.3         Redington-Fairview General Hospital       4.45       5.3         Rumford Community Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.4 <td>Maine Coast Memorial Hospital</td> <td>2.34</td> <td>2.74</td>	Maine Coast Memorial Hospital	2.34	2.74
Miles Memorial Hospital       2.24       2.6         Northern Maine Medical Center       3.56       3.3         Parkview Adventist Medical Center       3.61       4.0         Stephens Memorial Hospital       2.31       2.3         Peer Group E Median 15 Critical Access Hospitals       2.64       2.6         Blue Hill Memorial Hospital       2.40       2.6         Bridgton Hospital       1.64       1.7         Calais Regional Hospital       1.92       1.0         Charles A. Dean Memorial Hospital       3.36       1.5         Down East Community Hospital       2.50       2.7         Houlton Regional Hospital       2.64       2.9         Mayo Regional Hospital       2.66       2.5         Mayo Regional Hospital       3.20       3.3         Mount Desert Island Hospital       3.20       3.3         Penobscot Valley Hospital       4.91       2.7         Redington-Fairview General Hospital       4.45       5.3         Rumford Community Hospital       3.81       2.9         St Andrews Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.4         Waldo County General Hospital       3.49       3.8	Peer Group D Median 5 Hospitals		3.35
Northern Maine Medical Center       3.56       3.3         Parkview Adventist Medical Center       3.61       4.0         Stephens Memorial Hospital       2.31       2.33         Peer Group E Median 15 Critical Access Hospitals       2.64       2.64         Blue Hill Memorial Hospital       2.40       2.6         Bridgton Hospital       1.64       1.7         Calais Regional Hospital       1.92       1.0         Charles A. Dean Memorial Hospital       3.36       1.5         Down East Community Hospital       2.50       2.7         Houlton Regional Hospital       2.64       2.9         Mayo Regional Hospital       2.66       2.5         Millinocket Regional Hospital       3.20       3.3         Mount Desert Island Hospital       3.20       3.3         Penobscot Valley Hospital       4.91       2.7         Redington-Fairview General Hospital       4.45       5.3         Rumford Community Hospital       3.81       2.9         St Andrews Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.4         Waldo County General Hospital       1.07       1.2         Peer Group F Median 2 Private Psychiatric Hospitals       1.	·		3.38
Parkview Adventist Medical Center       3.61       4.0         Stephens Memorial Hospital       2.31       2.3         Peer Group E Median 15 Critical Access Hospitals       2.64       2.66         Blue Hill Memorial Hospital       1.64       1.7         Calais Regional Hospital       1.92       1.0         Charles A. Dean Memorial Hospital       3.36       1.5         Down East Community Hospital       2.50       2.7         Houlton Regional Hospital       2.66       2.5         Mayo Regional Hospital       2.66       2.5         Millinocket Regional Hospital       5.64       6.7         Mount Desert Island Hospital       3.20       3.3         Penobscot Valley Hospital       4.91       2.7         Redington-Fairview General Hospital       4.91       2.7         Redington-Fairview General Hospital       4.91       2.7         Schasticook Valley Hospital       0.90       1.0         Sebasticook Valley Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.4         Waldo County General Hospital       3.49       3.8         Spring Harbor Hospital       1.07       1.2         Peer Group F Median 1 Rehabilitation Hospital	•		2.62
Stephens Memorial Hospital         2.31         2.32           Peer Group E Median 15 Critical Access Hospitals         2.64         2.66           Blue Hill Memorial Hospital         2.40         2.60           Bridgton Hospital         1.64         1.7           Calais Regional Hospital         1.92         1.00           Charles A. Dean Memorial Hospital         3.36         1.5           Down East Community Hospital         2.50         2.7           Houlton Regional Hospital         2.64         2.9           Mayo Regional Hospital         2.66         2.5           Millinocket Regional Hospital         3.20         3.3           Mount Desert Island Hospital         3.20         3.3           Penobscot Valley Hospital         4.91         2.7           Redington-Fairview General Hospital         4.45         5.3           Rumford Community Hospital         3.81         2.9           St Andrews Hospital         0.90         1.0           Sebasticook Valley Hospital         2.04         2.4           Waldo County General Hospital         2.04         2.4           Waldo County General Hospital         2.04         2.5           Acadia Hospital Corporation         3.49         3.8			3.35
Peer Group E Median 15 Critical Access Hospitals         2.64         2.66           Blue Hill Memorial Hospital         2.40         2.61           Bridgton Hospital         1.64         1.77           Calais Regional Hospital         1.92         1.00           Charles A. Dean Memorial Hospital         3.36         1.55           Down East Community Hospital         2.50         2.74           Houlton Regional Hospital         2.64         2.99           Mayo Regional Hospital         2.66         2.55           Millinocket Regional Hospital         3.20         3.31           Penobscot Valley Hospital         3.20         3.3           Penobscot Valley Hospital         4.91         2.7           Redington-Fairview General Hospital         4.45         5.3           Rumford Community Hospital         3.81         2.9           St Andrews Hospital         0.90         1.0           Sebasticook Valley Hospital         2.04         2.4           Waldo County General Hospital         2.04         2.4           Waldo County General Hospital         3.89         3.8           Spring Harbor Hospital         1.07         1.2           Peer Group F Median 2 Private Psychiatric Hospital         1.94			4.01
Blue Hill Memorial Hospital   2.40   2.61     Bridgton Hospital   1.64   1.77     Calais Regional Hospital   1.92   1.09     Charles A. Dean Memorial Hospital   3.36   1.55     Down East Community Hospital   2.50   2.74     Houlton Regional Hospital   2.66   2.50     Mayo Regional Hospital   2.66   2.55     Millinocket Regional Hospital   2.66   2.55     Millinocket Regional Hospital   3.20   3.33     Penobscot Valley Hospital   3.20   3.33     Penobscot Valley Hospital   4.91   2.77     Redington-Fairview General Hospital   4.45   5.33     Rumford Community Hospital   3.81   2.95     St Andrews Hospital   2.04   2.44     Waldo County General Hospital   2.04   2.41     Peer Group F Median 2 Private Psychiatric Hospitals   3.49   3.85     Spring Harbor Hospital   1.07   1.20     Peer Group G Median 1 Rehabilitation Hospital   1.94   2.22     All Maine Hospitals Median   1   1.94   2.25     All Maine Hospitals Median   1   1.94   2.26     * Northeast Median			2.34
Bridgton Hospital       1.64       1.7         Calais Regional Hospital       1.92       1.00         Charles A. Dean Memorial Hospital       3.36       1.5         Down East Community Hospital       2.50       2.7         Houlton Regional Hospital       2.64       2.9         Mayo Regional Hospital       2.66       2.5         Millinocket Regional Hospital       5.64       6.7         Mount Desert Island Hospital       3.20       3.3         Penobscot Valley Hospital       4.91       2.7         Redington-Fairview General Hospital       4.45       5.3         Rumford Community Hospital       3.81       2.9         St Andrews Hospital       0.90       1.0         Sebasticook Valley Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.1         Peer Group F Median 2 Private Psychiatric Hospitals       2.28       2.5         Acadia Hospital Corporation       3.49       3.8         Spring Harbor Hospital       1.07       1.2         Peer Group G Median 1 Rehabilitation Hospital       1.94       2.2         All Maine Hospitals Median       1       1.	-		2.66
Calais Regional Hospital       1.92       1.00         Charles A. Dean Memorial Hospital       3.36       1.55         Down East Community Hospital       2.50       2.73         Houlton Regional Hospital       2.64       2.94         Mayo Regional Hospital       2.66       2.5         Millinocket Regional Hospital       5.64       6.74         Mount Desert Island Hospital       3.20       3.33         Penobscot Valley Hospital       4.91       2.73         Redington-Fairview General Hospital       4.91       2.73         Redington-Fairview General Hospital       3.81       2.93         St Andrews Hospital       0.90       1.00         Sebasticook Valley Hospital       2.04       2.44         Waldo County General Hospital       2.04       2.41         Peer Group F Median 2 Private Psychiatric Hospitals       2.28       2.55         Acadia Hospital Corporation       3.49       3.8         Spring Harbor Hospital       1.07       1.24         Peer Group G Median 1 Rehabilitation Hospital       1.94       2.2         New England Rehabilitation Hospital       1.94       2.2         All Maine Hospitals Median       †       1.06	·		2.66
Charles A. Dean Memorial Hospital       3.36       1.55         Down East Community Hospital       2.50       2.74         Houlton Regional Hospital       2.64       2.96         Mayo Regional Hospital       2.66       2.5         Millinocket Regional Hospital       5.64       6.7         Mount Desert Island Hospital       3.20       3.3         Penobscot Valley Hospital       4.91       2.7         Redington-Fairview General Hospital       4.45       5.3         Rumford Community Hospital       3.81       2.9         St Andrews Hospital       0.90       1.0         Sebasticook Valley Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.1         Peer Group F Median 2 Private Psychiatric Hospitals       2.28       2.5         Acadia Hospital Corporation       3.49       3.8         Spring Harbor Hospital       1.07       1.2         Peer Group G Median 1 Rehabilitation Hospital       1.94       2.2         New England Rehabilitation Hospital       1.94       2.2         All Maine Hospitals Median       †       1.94       2.6         * Northeast Median       †       1.94       2.6			1.77
Down East Community Hospital       2.50       2.74         Houlton Regional Hospital       2.64       2.90         Mayo Regional Hospital       2.66       2.55         Millinocket Regional Hospital       5.64       6.70         Mount Desert Island Hospital       3.20       3.33         Penobscot Valley Hospital       4.91       2.77         Redington-Fairview General Hospital       4.45       5.3         Rumford Community Hospital       3.81       2.9         St Andrews Hospital       0.90       1.0         Sebasticook Valley Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.1         Peer Group F Median 2 Private Psychiatric Hospitals       2.28       2.5         Acadia Hospital Corporation       3.49       3.8         Spring Harbor Hospital       1.07       1.2         Peer Group G Median 1 Rehabilitation Hospital       1.94       2.2         All Maine Hospitals Median       1.94       2.2         All Maine Hospitals Median       1       1.94       2.6         * Northeast Median       1       1       1.94       2.6			
Houlton Regional Hospital       2.64       2.96         Mayo Regional Hospital       2.66       2.55         Millinocket Regional Hospital       5.64       6.76         Mount Desert Island Hospital       3.20       3.33         Penobscot Valley Hospital       4.91       2.77         Redington-Fairview General Hospital       4.45       5.33         Rumford Community Hospital       3.81       2.93         St Andrews Hospital       0.90       1.07         Sebasticook Valley Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.1         Peer Group F Median 2 Private Psychiatric Hospitals       2.28       2.5         Acadia Hospital Corporation       3.49       3.8         Spring Harbor Hospital       1.07       1.2         Peer Group G Median 1 Rehabilitation Hospital       1.94       2.2         New England Rehabilitation Hospital       1.94       2.2         All Maine Hospitals Median       †       1.664         * Northeast Median       †       1.664	· · · · · · · · · · · · · · · · · · ·		
Mayo Regional Hospital       2.66       2.55         Millinocket Regional Hospital       5.64       6.74         Mount Desert Island Hospital       3.20       3.33         Penobscot Valley Hospital       4.91       2.73         Redington-Fairview General Hospital       4.45       5.33         Rumford Community Hospital       3.81       2.93         St Andrews Hospital       0.90       1.07         Sebasticook Valley Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.1         Peer Group F Median 2 Private Psychiatric Hospitals       2.28       2.5         Acadia Hospital Corporation       3.49       3.8         Spring Harbor Hospital       1.07       1.2         Peer Group G Median 1 Rehabilitation Hospital       1.94       2.2         All Maine Hospitals Median       2.64       2.64         * Northeast Median       †       1.94       2.64			
Millinocket Regional Hospital       5.64       6.76         Mount Desert Island Hospital       3.20       3.33         Penobscot Valley Hospital       4.91       2.73         Redington-Fairview General Hospital       4.45       5.33         Rumford Community Hospital       3.81       2.93         St Andrews Hospital       0.90       1.07         Sebasticook Valley Hospital       2.04       2.41         Waldo County General Hospital       2.04       2.1         Peer Group F Median 2 Private Psychiatric Hospitals       2.28       2.5         Acadia Hospital Corporation       3.49       3.87         Spring Harbor Hospital       1.07       1.24         Peer Group G Median 1 Rehabilitation Hospital       1.94       2.23         New England Rehabilitation Hospital       1.94       2.2         All Maine Hospitals Median       2.64       2.66         * Northeast Median       †       †	·		
Mount Desert Island Hospital       3.20       3.33         Penobscot Valley Hospital       4.91       2.73         Redington-Fairview General Hospital       4.45       5.33         Rumford Community Hospital       3.81       2.93         St Andrews Hospital       0.90       1.07         Sebasticook Valley Hospital       2.04       2.43         Waldo County General Hospital       2.04       2.11         Peer Group F Median 2 Private Psychiatric Hospitals       2.28       2.51         Acadia Hospital Corporation       3.49       3.83         Spring Harbor Hospital       1.07       1.20         Peer Group G Median 1 Rehabilitation Hospital       1.94       2.22         All Maine Hospitals Median       2.64       2.66         * Northeast Median       †       †	• = •		
Penobscot Valley Hospital       4.91       2.7         Redington-Fairview General Hospital       4.45       5.3         Rumford Community Hospital       3.81       2.9         St Andrews Hospital       0.90       1.0         Sebasticook Valley Hospital       2.04       2.4         Waldo County General Hospital       2.04       2.1         Peer Group F Median 2 Private Psychiatric Hospitals       2.28       2.5         Acadia Hospital Corporation       3.49       3.8         Spring Harbor Hospital       1.07       1.2         Peer Group G Median 1 Rehabilitation Hospital       1.94       2.2         New England Rehabilitation Hospital       1.94       2.2         All Maine Hospitals Median       1.94       2.64         * Northeast Median       †       1.94			
Redington-Fairview General Hospital 4.45 5.3 Rumford Community Hospital 3.81 2.9 St Andrews Hospital 0.90 1.0 Sebasticook Valley Hospital 2.04 2.4 Waldo County General Hospital 2.04 2.1 Peer Group F Median 2 Private Psychiatric Hospitals 2.28 2.5 Acadia Hospital Corporation 3.49 3.8 Spring Harbor Hospital 1.07 1.2 Peer Group G Median 1 Rehabilitation Hospital 1.94 2.2 New England Rehabilitation Hospital 1.94 2.2 All Maine Hospitals Median 1.94 2.2 * Northeast Median 1.94 2.66 * Northeast Median 1.94 2.66	•		
Rumford Community Hospital 3.81 2.93 St Andrews Hospital 0.90 1.03 Sebasticook Valley Hospital 2.04 2.43 Waldo County General Hospital 2.04 2.13 Peer Group F Median 2 Private Psychiatric Hospitals 2.28 2.53 Acadia Hospital Corporation 3.49 3.83 Spring Harbor Hospital 1.07 1.20 Peer Group G Median 1 Rehabilitation Hospital 1.94 2.23 New England Rehabilitation Hospital 1.94 2.23 All Maine Hospitals Median 1.94 2.24 * Northeast Median 1.94 2.64 * Northeast Median 1.94 2.664			
St Andrews Hospital 0.90 1.01 Sebasticook Valley Hospital 2.04 2.41 Waldo County General Hospital 2.04 2.11 Peer Group F Median 2 Private Psychiatric Hospitals 2.28 2.55 Acadia Hospital Corporation 3.49 3.85 Spring Harbor Hospital 1.07 1.20 Peer Group G Median 1 Rehabilitation Hospital 1.94 2.25 New England Rehabilitation Hospital 1.94 2.25 All Maine Hospitals Median 1.94 2.26 * Northeast Median †			
Sebasticook Valley Hospital 2.04 2.4 Waldo County General Hospital 2.04 2.1  Peer Group F Median 2 Private Psychiatric Hospitals 2.28 2.5  Acadia Hospital Corporation 3.49 3.8  Spring Harbor Hospital 1.07 1.20  Peer Group G Median 1 Rehabilitation Hospital 1.94 2.2  New England Rehabilitation Hospital 1.94 2.2  All Maine Hospitals Median 1.94 2.64  * Northeast Median †	·		
Waldo County General Hospital2.042.1Peer Group F Median 2 Private Psychiatric Hospitals2.282.5Acadia Hospital Corporation3.493.8Spring Harbor Hospital1.071.2Peer Group G Median 1 Rehabilitation Hospital1.942.2New England Rehabilitation Hospital1.942.2All Maine Hospitals Median2.642.66* Northeast Median†1			
Peer Group F Median 2 Private Psychiatric Hospitals2.282.53Acadia Hospital Corporation3.493.83Spring Harbor Hospital1.071.20Peer Group G Median 1 Rehabilitation Hospital1.942.23New England Rehabilitation Hospital1.942.24All Maine Hospitals Median2.642.66* Northeast Median†1.94			
Acadia Hospital Corporation 3.49 3.85 Spring Harbor Hospital 1.07 1.20  Peer Group G Median 1 Rehabilitation Hospital 1.94 2.22  New England Rehabilitation Hospital 1.94 2.22  All Maine Hospitals Median 2.64 2.66  * Northeast Median †			
Spring Harbor Hospital1.071.20Peer Group G Median 1 Rehabilitation Hospital1.942.21New England Rehabilitation Hospital1.942.22All Maine Hospitals Median2.642.66* Northeast Median††			2.51
Peer Group G Median 1 Rehabilitation Hospital1.942.23New England Rehabilitation Hospital1.942.23All Maine Hospitals Median2.642.64* Northeast Median††			
New England Rehabilitation Hospital 1.94 2.2  All Maine Hospitals Median 2.64 2.66  * Northeast Median †			
All Maine Hospitals Median 2.64 2.66 * Northeast Median +			2.21
* Northeast Median + 1			2.66
<b>4110 14 1</b> 1			†
	* U.S. Median		+

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

#### Other

These are other select ratios/data elements of interest to financial data users. These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and fourteen data elements from the financial data template are included:

Average Age of Plant (Depreciation Only)
Net Plant, Property, Equipment
Cash & Investments (Current Assets)
Current Assets Whose Use is Limited
Trustee-held Investments
Board-Designated & Undesignated Investments
Fund Balance-Unrestricted
Temporarily Restricted Net Assets
Permanently Restricted Net Assets
Total Gross Patient Service Revenue
Net Patient Service Revenue
Total Non-operating Revenues
Bad Debt (Provision for Bad Debt)
Free Care (Charity Care)
Total Operating Expenses

Average Age of Plant (Depreciation Only)

Mercy Hospital         7.3         7.9           Mic Coast Hospital         4.8         5.6           Penobscot Bay Medical Center         11.0         11.8           St Joseph Hospital         8.5         8.9           St Joseph Hospital         8.5         8.9           St Joseph Hospital         8.6         7.7           York Hospital         8.6         7.7           York Hospital         8.6         7.7           Peer Group C Median 4 Hospitals         10.0         9.2           Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         9.3         9.6           Henrietta D. Goodall Hospital         8.2         8.8           Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median 5 Hospitals         9.7         8.5           Inland Hospital         12.2         7.8           Miles Memorial Hospital         13.4         12.5           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.9         8.5           Stephens Memorial Hospital         9.7         9.6           Bue Hill Memorial Hospital         11.5         10.6	Average Age of Plant (Depreci	FY 2005	FY 2006
Central Maine Medical Center         8.6         8.6           Eastern Maine Medical Center         8.5         8.3           Maine Medical Center         8.5         8.6           Maine Medical Center         8.5         8.6           Maine Medical Center         8.5         8.6           Mercy Hospital         9.0         8.4           Aroostook Medical Center, The (TAMC)         10.8         10.5           Mercy Hospital         7.3         7.9           Mid Coast Hospital         4.8         5.6           Penobscot Bay Medical Center         11.0         11.8           St Joseph Hospital         8.5         8.9           St Joseph Hospital         8.5         8.9           St Mary's Regional Medical Center         9.3         7.3           York Hospital         8.6         7.7           Peer Group C Median 4 Hospitals         10.0         9.2           Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         8.2         8.8           Henrietta D. Goodall Hospital         8.2         8.8           Henrietta D. Goodall Hospital         12.7         7.5           Illias Memorial Hospital         12.2         7.8 </th <th>Peer Group A Median 4 Hospitals</th> <th></th> <th></th>	Peer Group A Median 4 Hospitals		
Eastern Maine Medical Center         8.5         8.3           Maine Medical Center         8.5         8.5           Maine Medical Center         8.5         8.6           Mer Group B Median 8 Hospitals         9.0         8.4           A roostook Medical Center, The (TAMC)         10.8         10.5           Mercy Hospital         1.0         11.8           Mercy Hospital         4.8         5.6           Mercy Hospital         4.8         5.6           Pernobscot Bay Medical Center         11.0         11.8           Sothern Maine Medical Center         11.0         11.8           St Mary's Regional Medical Center         9.3         7.3           St Mary's Regional Medical Center         9.3         7.3           Peer Group C Median 4 Hospitals         8.6         7.7           Peer Group C Median 4 Hospitals         10.0         9.2           Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         8.2         8.8           Maine Coast Memorial Hospital         8.2         8.8           Maine Coast Memorial Hospital         12.2         7.8           Miles Memorial Hospital         12.2         7.8           Miles Memoria	•	8.6	
Maine General Medical Center         8.5         8.6           Peer Group B Median - 8 Hospitals         9.0         8.4           Aroostook Medical Center, The (TAMC)         10.8         10.5           Mercy Hospital         7.3         7.5           Mid Coast Hospital         4.8         5.6           Penobscot Bay Medical Center         11.0         11.8           St Oseph Hospital         8.5         8.9           St Mary's Regional Medical Center         9.3         7.3           York Hospital         8.6         7.7           Peer Group C Median - 4 Hospitals         10.0         9.2           Cary Medical Center         10.0         9.2           Cary Medical Center         10.7         12.3           Gray Medical Center         10.7         12.3           Franklin Memorial Hospital         8.2         8.8           Henrietta D. Goodall Hospital         9.3         9.6           Henrietta D. Goodall Hospital         12.2         7.8           Inland Hospital         12.2         7.8           Inland Hospital         12.2         7.8           Inland Hospital         12.2         7.8           Northern Maine Medical Center         7.9         8			
Maine Medical Center         8.5         8.0           Peer Group B Median - 8 Hospitals         9.0         8.4           Aroostook Medical Center, The (TAMC)         10.8         10.5           Mercy Hospital         7.3         7.9           Mid Coast Hospital         4.8         5.6           Penobscot Bay Medical Center         11.0         11.8           St Doseph Hospital         8.5         8.9           St Mary's Regional Medical Center         9.3         7.3           York Hospital         8.6         7.7           Peer Group C Median - 4 Hospitals         10.0         9.2           Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         9.3         9.3           Meine Coast Memorial Hospital         8.2         8.8           Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median - 5 Hospitals         9.7         8.5           Inland Hospital         13.4         12.5           Meine Medical Center         7.9         8.5           Inland Hospital         13.4         12.5           Morthern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center <t< td=""><td></td><td></td><td></td></t<>			
Peer Group B Median 8 Hospitals         9.0         8.4           Aroostook Medical Center, The (TAMC)         10.8         10.5           Mercy Hospital         7.3         7.9           Mid Coast Hospital         4.8         5.6           Penobscot Bay Medical Center         11.0         11.8           Southern Maine Medical Center         11.0         11.8           St Joseph Hospital         8.5         8.9           St Mary's Regional Medical Center         9.3         7.3           York Hospital         8.6         7.7           Peer Group C Median 4 Hospitals         10.0         9.2           Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         8.2         8.8           Maine Coast Memorial Hospital         8.2         8.8           Maine Coast Memorial Hospital         12.2         7.8           Miles Memorial Hospital         12.2         7.8           Miles Memorial Hospital         9.7         8.5           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.9         8.5           Stephens Memorial Hospital         9.7         11.3           Peer Group E Med			
Mercy Hospital         7.3         7.9           Mid Coast Hospital         4.8         5.6           Penobscot Bay Medical Center         11.0         11.8           St Joseph Hospital         8.5         8.8           St Joseph Hospital         8.5         8.8           St Joseph Hospital         8.6         7.7           York Hospital         8.6         7.7           York Hospital         8.6         7.7           Peer Group C Median 4 Hospitals         10.0         9.2           Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         9.3         9.6           Henrietta D. Goodall Hospital         8.2         8.8           Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median 5 Hospitals         9.7         8.5           Inland Hospital         12.2         7.8           Miles Memorial Hospital         13.4         12.5           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.9         8.5           Stephens Memorial Hospital         9.7         9.6           Biue Hilli Memorial Hospital         9.7         9.6			
Mercy Hospital         7.3         7.9           Mic Coast Hospital         4.8         5.6           Penobscot Bay Medical Center         11.0         11.8           St Joseph Hospital         8.5         8.9           St Joseph Hospital         8.5         8.9           St Joseph Hospital         8.6         7.7           York Hospital         8.6         7.7           York Hospital         8.6         7.7           Peer Group C Median 4 Hospitals         10.0         9.2           Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         9.3         9.6           Henrietta D. Goodall Hospital         8.2         8.8           Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median 5 Hospitals         9.7         8.5           Inland Hospital         12.2         7.8           Miles Memorial Hospital         13.4         12.5           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.9         8.5           Stephens Memorial Hospital         9.7         9.6           Bue Hill Memorial Hospital         11.5         10.6	Aroostook Medical Center, The (TAMC)	10.8	10.5
Mid Cast Hospital         4.8         5.6           Penobscot Bay Medical Center         11.0         11.8           St Joseph Hospital         8.5         8.9           St Mary's Regional Medical Center         9.3         7.3           York Hospital         8.6         7.7           Peer Group C Median 4 Hospitals         10.0         9.2           Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         9.3         9.6           Henrietta D. Goodall Hospital         8.2         8.8           Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median 5 Hospitals         9.7         8.5           Inland Hospital         12.2         7.8           Miles Memorial Hospital         12.2         7.8           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.0         7.4           Parkview Adventist Medical Center         9.7         11.3           Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Blue Hill Memorial Hospital         9.7         9.6           Bridgton Hospital         11.5         12.2           C	Mercy Hospital	7.3	7.9
Penobscot Bay Medical Center         11.0         11.8           Southern Maine Medical Center         11.0         11.8           St Joseph Hospital         8.5         8.9           St Mary's Regional Medical Center         9.3         7.3           Poer Group C Median 4 Hospitals         8.6         7.7           Peer Group C Median 4 Hospitals         10.0         9.2           Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         9.3         9.6           Maine Coast Memorial Hospital         8.2         8.8           Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median 5 Hospitals         9.7         8.5           Inland Hospital         12.2         7.8           Miles Memorial Hospital         13.4         12.5           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.0         7.4           Stephens Memorial Hospital         9.7         11.3           Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Blue Hill Memorial Hospital         11.5         10.6           Bridgton Hospital         11.5         10.6	Mid Coast Hospital	4.8	5.6
St Joseph Hospital         8.5         8.5           York Hospital         9.3         7.3           York Hospital         8.6         7.7           Peer Group C Median 4 Hospitals         10.0         9.2           Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         8.2         8.8           Maine Coast Memorial Hospital         8.2         8.8           Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median 5 Hospitals         9.7         8.5           Inland Hospital         12.2         7.8           Miles Memorial Hospital         13.4         12.5           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.0         7.4           Stephens Memorial Hospital         9.7         11.3           Bue Hill Memorial Hospital         11.5         10.6           Bue Hill Memorial Hospital         11.5         10.6           Bue Hill Memorial Hospital         11.5         12.1           Calais Regional Hospital         11.5         12.1           Calais Regional Hospital         11.5         10.6           Mull More Regional Hospital	Penobscot Bay Medical Center	11.0	11.8
St Many's Regional Medical Center         9.3         7.3           York Hospital         8.6         7.7           Peer Group C Median 4 Hospitals         10.0         9.2           Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         9.3         9.6           Henrietta D. Goodall Hospital         8.2         8.8           Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median 5 Hospitals         9.7         8.5           Inland Hospital         12.2         7.8           Miles Memorial Hospital         13.4         12.5           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.9         8.5           Stephens Memorial Hospital         9.7         11.3           Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Blue Hill Memorial Hospital         9.7         9.6           Bridgton Hospital         11.5         10.6           Bue Hill Memorial Hospital         11.5         10.6           Calais Regional Hospital         11.9         0.0           Down East Community Hospital         11.9         0.0	Southern Maine Medical Center	11.0	11.8
St Many's Regional Medical Center         9.3         7.3           York Hospital         8.6         7.7           Peer Group C Median 4 Hospitals         10.0         9.2           Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         9.3         9.6           Henrietta D. Goodall Hospital         8.2         8.8           Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median 5 Hospitals         9.7         8.5           Inland Hospital         12.2         7.8           Miles Memorial Hospital         13.4         12.5           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.9         8.5           Stephens Memorial Hospital         9.7         11.3           Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Blue Hill Memorial Hospital         9.7         9.6           Bridgton Hospital         11.5         10.6           Bue Hill Memorial Hospital         11.5         10.6           Calais Regional Hospital         11.9         0.0           Down East Community Hospital         11.9         0.0		8.5	8.9
York Hospital         8.6         7.7           Peer Group C Median 4 Hospitals         10.0         9.2           Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         9.3         9.6           Henrietta D. Goodall Hospital         8.2         8.8           Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median 5 Hospitals         9.7         8.5           Inland Hospital         12.2         7.8           Miles Memorial Hospital         13.4         12.5           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.0         7.4           Stephens Memorial Hospital         9.7         11.3           Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Biue Hill Memorial Hospital         9.7         9.6           Bridgton Hospital         11.5         10.6           Biue Hill Memorial Hospital         11.5         10.6           Bridgton Hospital         11.7         9.7           Calais Regional Hospital         11.9         0.0           Down East Community Hospital         10.2         10.6           Hou	•		7.3
Cary Medical Center         10.7         12.3           Franklin Memorial Hospital         9.3         9.6           Henrietta D. Goodall Hospital         8.2         8.8           Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median 5 Hospitals         12.2         7.8           Inland Hospital         12.2         7.8           Miles Memorial Hospital         13.4         12.5           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.0         7.4           Stephens Memorial Hospital         9.7         11.3           Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Blue Hill Memorial Hospital         9.7         9.6           Bridgton Hospital         11.5         12.1           Calais Regional Hospital         11.5         12.1           Charles A. Dean Memorial Hospital         11.9         0.0           Charles A. Dean Memorial Hospital         10.2         10.6           Houlton Regional Hospital         10.2         10.6           Houlton Regional Hospital         15.2         16.0           Mayo Regional Hospital         12.8         12.1			7.7
Franklin Memorial Hospital         9.3         9.6           Henrietta D. Goodall Hospital         8.2         8.8           Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median 5 Hospitals         9.7         8.5           Inland Hospital         12.2         7.8           Miles Memorial Hospital         12.2         7.8           Miles Memorial Hospital         7.9         8.5           Parkview Adventist Medical Center         7.0         7.4           Stephens Memorial Hospital         9.7         11.3           Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Blue Hill Memorial Hospital         9.7         9.6           Bridgton Hospital         11.5         10.6           Blue Hill Memorial Hospital         11.5         10.6           Charles A. Dean Memorial Hospital         11.5         12.1           Charles A. Dean Memorial Hospital         11.2         10.6           Houlton Regional Hospital         10.2         10.6           Mount Despital         15.2         16.0           Mount Despital         17.1         16.8           Redington-Fairview General Hospital         11.4         18.8 <tr< td=""><td>Peer Group C Median 4 Hospitals</td><td>10.0</td><td></td></tr<>	Peer Group C Median 4 Hospitals	10.0	
Henrietta D. Goodall Hospital         8.2         8.8           Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median 5 Hospitals         12.2         7.8           Miles Memorial Hospital         12.2         7.8           Miles Memorial Hospital         13.4         12.5           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.0         7.4           Stephens Memorial Hospital         9.7         11.3           Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Blue Hill Memorial Hospital         9.7         9.6           Bir dytton Hospital         11.5         10.6           Blue Hill Memorial Hospital         11.5         10.6           Blue Hill Memorial Hospital         11.5         10.6           Calais Regional Hospital         11.5         10.6           Calais Regional Hospital         11.9         0.0           Charles A. Dean Memorial Hospital         11.2         10.6           Mayo Regional Hospital         15.2         16.0           Mayo Regional Hospital         15.2         16.0           Mount Desert Island Hospital         12.8         12.1 <td>Cary Medical Center</td> <td>10.7</td> <td>12.3</td>	Cary Medical Center	10.7	12.3
Maine Coast Memorial Hospital         13.3         8.4           Peer Group D Median 5 Hospitals         9.7         8.5           Inland Hospital         12.2         7.8           Miles Memorial Hospital         12.4         12.5           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.0         7.4           Stephens Memorial Hospital         9.7         11.3           Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Blue Hill Memorial Hospital         9.7         9.6           Bridgton Hospital         11.5         10.6           Bridgton Hospital         11.5         10.6           Calais Regional Hospital         14.7         9.7           Charles A. Dean Memorial Hospital         10.2         10.6           Houlton Regional Hospital         10.2         10.6           Moy Regional Hospital         15.2         16.0           Mayo Regional Hospital         15.2         16.0           Mount Desert Island Hospital         17.1         16.8           Redington-Fairview General Hospital         17.1         16.8           Redington-Fairview General Hospital         8.5         9.8     <	Franklin Memorial Hospital	9.3	9.6
Peer Group D Median 5 Hospitals         9.7         8.5           Inland Hospital         12.2         7.8           Miles Memorial Hospital         13.4         12.5           Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.0         7.4           Stephens Memorial Hospital         9.7         11.3           Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Blue Hill Memorial Hospital         9.7         9.6           Bridgton Hospital         11.5         12.1           Calais Regional Hospital         11.7         9.7           Charles A. Dean Memorial Hospital         11.9         0.0           Down East Community Hospital         10.2         10.6           Houlton Regional Hospital         15.2         16.0           Mayo Regional Hospital         12.8         12.1           Millinocket Regional Hospital         18.6         20.7           Mount Desert Island Hospital         18.6         20.7           Mount Desert Island Hospital         17.1         16.8           Redington-Fairview General Hospital         15.9         14.7           Redington-Fairview General Hospital         8.5	Henrietta D. Goodall Hospital	8.2	8.8
Inland Hospital       12.2       7.8         Miles Memorial Hospital       13.4       12.5         Northern Maine Medical Center       7.9       8.5         Parkview Adventist Medical Center       7.0       7.4         Stephens Memorial Hospital       9.7       11.3         Peer Group E Median 15 Critical Access Hospitals       11.5       10.6         Blue Hill Memorial Hospital       9.7       9.6         Bridgton Hospital       11.5       12.1         Calais Regional Hospital       11.5       12.1         Charles A. Dean Memorial Hospital       11.9       0.0         Down East Community Hospital       10.2       10.6         Houlton Regional Hospital       15.2       16.0         Mayo Regional Hospital       12.8       12.1         Millinocket Regional Hospital       18.6       20.7         Mount Desert Island Hospital       18.6       20.7         Mount Desert Island Hospital       17.1       16.8         Redington-Fairview General Hospital       17.1       16.8         Redington-Fairview General Hospital       15.9       14.7         St Andrews Hospital       15.9       14.7         St Andrews Hospital       8.5       9.8	Maine Coast Memorial Hospital	13.3	8.4
Miles Memorial Hospital       13.4       12.5         Northern Maine Medical Center       7.9       8.5         Parkview Adventist Medical Center       7.0       7.4         Stephens Memorial Hospital       9.7       11.3         Peer Group E Median 15 Critical Access Hospitals       11.5       10.6         Blue Hill Memorial Hospital       9.7       9.6         Bridgton Hospital       11.5       12.1         Calais Regional Hospital       11.5       12.1         Charles A. Dean Memorial Hospital       11.9       0.0         Down East Community Hospital       10.2       10.6         Houlton Regional Hospital       15.2       16.0         Mayo Regional Hospital       15.2       16.0         Mount Desert Island Hospital       18.6       20.7         Mount Desert Island Hospital       18.6       20.7         Mount Desert Island Hospital       19.3       10.3         Penobscot Valley Hospital       19.3       10.3         Redington-Fairview General Hospital       11.1       11.4         Rumford Community Hospital       8.5       9.8         Sebasticook Valley Hospital       8.9       9.3         Peer Group F Median 2 Private Psychiatric Hospitals       <			8.5
Northern Maine Medical Center         7.9         8.5           Parkview Adventist Medical Center         7.0         7.4           Stephens Memorial Hospital         9.7         11.3           Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Blue Hill Memorial Hospital         9.7         9.6           Bridgton Hospital         11.5         12.1           Calais Regional Hospital         11.5         12.1           Charles A. Dean Memorial Hospital         11.9         0.0           Down East Community Hospital         10.2         10.6           Moulton Regional Hospital         15.2         16.0           Mayo Regional Hospital         18.6         20.7           Mount Desert Island Hospital         18.6         20.7           Mount Desert Island Hospital         18.6         20.7           Mount Desert Island Hospital         19.3         10.3           Penobscot Valley Hospital         17.1         16.8           Redington-Fairview General Hospital         17.1         16.8           Redington-Fairview General Hospital         8.5         9.8           Sebasticook Valley Hospital         8.9         9.3           Peer Group F Median 2 Private Psychiatric Hospitals </td <td>·</td> <td></td> <td>7.8</td>	·		7.8
Parkview Adventist Medical Center         7.0         7.4           Stephens Memorial Hospital         9.7         11.3           Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Blue Hill Memorial Hospital         9.7         9.6           Bridgton Hospital         11.5         12.1           Calais Regional Hospital         14.7         9.7           Charles A. Dean Memorial Hospital         11.9         0.0           Down East Community Hospital         10.2         10.6           Houlton Regional Hospital         15.2         16.0           Mayo Regional Hospital         12.8         12.1           Millinocket Regional Hospital         18.6         20.7           Mount Desert Island Hospital         18.6         20.7           Mount Desert Island Hospital         17.1         16.8           Redington-Fairview General Hospital         11.1         11.4           Rumford Community Hospital         8.5         9.8           Sebasticook Valley Hospital         8.5         9.8           Sebasticook Valley Hospital         8.9         9.3           Peer Group F Median 2 Private Psychiatric Hospitals         8.9         9.3           Peer Group G Median 1 Rehabilitation			12.5
Stephens Memorial Hospital         9.7         11.3           Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Blue Hill Memorial Hospital         9.7         9.6           Bridgton Hospital         11.5         12.1           Calais Regional Hospital         11.9         0.0           Charles A. Dean Memorial Hospital         10.2         10.6           Houlton Regional Hospital         10.2         10.6           Houlton Regional Hospital         15.2         16.0           Mayo Regional Hospital         12.8         12.1           Millinocket Regional Hospital         18.6         20.7           Mount Desert Island Hospital         18.6         20.7           Mount Desert Island Hospital         17.1         16.8           Redington-Fairview General Hospital         11.1         11.4           Rumford Community Hospital         15.9         14.7           St Andrews Hospital         8.5         9.8           Sebasticook Valley Hospital         9.6         10.0           Waldo County General Hospital         8.9         9.3           Peer Group F Median 2 Private Psychiatric Hospitals         6.8         7.3           Acadia Hospital Corporation         11.6 </td <td>Northern Maine Medical Center</td> <td></td> <td>8.5</td>	Northern Maine Medical Center		8.5
Peer Group E Median 15 Critical Access Hospitals         11.5         10.6           Blue Hill Memorial Hospital         9.7         9.6           Bridgton Hospital         11.5         12.1           Calais Regional Hospital         14.7         9.7           Charles A. Dean Memorial Hospital         11.9         0.0           Down East Community Hospital         10.2         10.6           Houlton Regional Hospital         15.2         16.0           Mayo Regional Hospital         12.8         12.1           Millinocket Regional Hospital         18.6         20.7           Mount Desert Island Hospital         18.6         20.7           Mount Desert Island Hospital         17.1         16.8           Redington-Fairview General Hospital         17.1         16.8           Redington-Fairview General Hospital         11.1         11.4           Rumford Community Hospital         15.9         14.7           St Andrews Hospital         8.5         9.8           Sebasticook Valley Hospital         8.5         9.8           Sebasticook Valley Hospital         8.9         9.3           Peer Group F Median 2 Private Psychiatric Hospitals         6.8         7.3           Acadia Hospital Corporation         <	Parkview Adventist Medical Center	7.0	7.4
Blue Hill Memorial Hospital       9,7       9,6         Bridgton Hospital       11.5       12.1         Calais Regional Hospital       14,7       9,7         Charles A. Dean Memorial Hospital       11.9       0,0         Down East Community Hospital       10.2       10.6         Houlton Regional Hospital       15.2       16.0         Mayo Regional Hospital       12.8       12.1         Millinocket Regional Hospital       18.6       20.7         Mount Desert Island Hospital       9,3       10.3         Penobscot Valley Hospital       17.1       16.8         Redington-Fairview General Hospital       11.1       11.4         Rumford Community Hospital       15.9       14.7         St Andrews Hospital       9.6       10.0         Waldo County General Hospital       8.5       9.8         Sebasticook Valley Hospital       8.9       9.3         Peer Group F Median 2 Private Psychiatric Hospitals       8.9       9.3         Acadia Hospital Corporation       11.6       11.8         Spring Harbor Hospital       3.0       4.0         New England Rehabilitation Hospital       3.0       4.0         All Maine Hospitals Median       9.7       9.6	Stephens Memorial Hospital	9.7	11.3
Bridgton Hospital       11.5       12.1         Calais Regional Hospital       14.7       9.7         Charles A. Dean Memorial Hospital       11.9       0.0         Down East Community Hospital       10.2       10.6         Houlton Regional Hospital       15.2       16.0         Mayo Regional Hospital       12.8       12.1         Millinocket Regional Hospital       18.6       20.7         Mount Desert Island Hospital       9.3       10.3         Penobscot Valley Hospital       17.1       16.8         Redington-Fairview General Hospital       11.1       11.4         Rumford Community Hospital       15.9       14.7         St Andrews Hospital       8.5       9.8         Sebasticook Valley Hospital       8.5       9.8         Valdo County General Hospital       8.9       9.3         Peer Group F Median 2 Private Psychiatric Hospitals       8.9       9.3         Peer Group G Median 1 Rehabilitation Hospital       1.6       11.6         Spring Harbor Hospital       3.0       4.0         New England Rehabilitation Hospital       3.0       4.0         All Maine Hospitals Median       9.7       9.6         All Maine Hospitals Median       10.8			10.6
Calais Regional Hospital       14.7       9.7         Charles A. Dean Memorial Hospital       11.9       0.0         Down East Community Hospital       10.2       10.6         Houlton Regional Hospital       15.2       16.0         Mayo Regional Hospital       12.8       12.1         Millinocket Regional Hospital       18.6       20.7         Mount Desert Island Hospital       9.3       10.3         Mount Desert Island Hospital       17.1       16.8         Redington-Fairview General Hospital       11.1       11.4         Redington-Fairview General Hospital       15.9       14.7         St Andrews Hospital       8.5       9.8         Sebasticook Valley Hospital       9.6       10.0         Waldo County General Hospital       9.6       10.0         Waldo County General Hospital       8.9       9.3         Peer Group F Median 2 Private Psychiatric Hospitals       6.8       7.3         Acadia Hospital Corporation       11.6       11.8         Spring Harbor Hospital       3.0       4.0         New England Rehabilitation Hospital       3.0       4.0         All Maine Hospitals Median       9.7       9.6         * Northeast Median       10.8 <t< td=""><td>•</td><td></td><td>9.6</td></t<>	•		9.6
Charles A. Dean Memorial Hospital       11.9       0.0         Down East Community Hospital       10.2       10.6         Houlton Regional Hospital       15.2       16.0         Mayo Regional Hospital       12.8       12.1         Millinocket Regional Hospital       18.6       20.7         Mount Desert Island Hospital       9.3       10.3         Penobscot Valley Hospital       17.1       16.8         Redington-Fairview General Hospital       11.1       11.4         Rumford Community Hospital       15.9       14.7         St Andrews Hospital       8.5       9.8         Sebasticook Valley Hospital       9.6       10.0         Waldo County General Hospital       8.9       9.3         Peer Group F Median 2 Private Psychiatric Hospitals       6.8       7.3         Acadia Hospital Corporation       11.6       11.8         Spring Harbor Hospital       1.9       2.8         Peer Group G Median 1 Rehabilitation Hospital       3.0       4.0         New England Rehabilitation Hospital       3.0       4.0         All Maine Hospitals Median       9.7       9.6         * Northeast Median       10.8       11.0			
Down East Community Hospital       10.2       10.6         Houlton Regional Hospital       15.2       16.0         Mayo Regional Hospital       12.8       12.1         Millinocket Regional Hospital       18.6       20.7         Mount Desert Island Hospital       9.3       10.3         Penobscot Valley Hospital       17.1       16.8         Redington-Fairview General Hospital       11.1       11.4         Rumford Community Hospital       15.9       14.7         St Andrews Hospital       8.5       9.8         Sebasticook Valley Hospital       8.5       9.8         Waldo County General Hospital       9.6       10.0         Waldo County General Hospital       8.9       9.3         Peer Group F Median 2 Private Psychiatric Hospitals       6.8       7.3         Acadia Hospital Corporation       11.6       11.8         Spring Harbor Hospital       1.9       2.8         Peer Group G Median 1 Rehabilitation Hospital       3.0       4.0         All Maine Hospitals Median       9.7       9.6         * Northeast Median       10.8       11.0	·		
Houlton Regional Hospital       15.2       16.0         Mayo Regional Hospital       12.8       12.1         Millinocket Regional Hospital       18.6       20.7         Mount Desert Island Hospital       9.3       10.3         Penobscot Valley Hospital       17.1       16.8         Redington-Fairview General Hospital       11.1       11.4         Rumford Community Hospital       15.9       14.7         St Andrews Hospital       8.5       9.8         Sebasticook Valley Hospital       9.6       10.0         Waldo County General Hospital       8.9       9.3         Peer Group F Median 2 Private Psychiatric Hospitals       6.8       7.3         Acadia Hospital Corporation       11.6       11.8         Spring Harbor Hospital       1.9       2.8         Peer Group G Median 1 Rehabilitation Hospital       3.0       4.0         New England Rehabilitation Hospital       3.0       4.0         All Maine Hospitals Median       9.7       9.6         * Northeast Median       10.8       11.0	·		
Mayo Regional Hospital       12.8       12.1         Millinocket Regional Hospital       18.6       20.7         Mount Desert Island Hospital       9.3       10.3         Penobscot Valley Hospital       17.1       16.8         Redington-Fairview General Hospital       11.1       11.4         Rumford Community Hospital       15.9       14.7         St Andrews Hospital       8.5       9.8         Sebasticook Valley Hospital       9.6       10.0         Waldo County General Hospital       8.9       9.3         Peer Group F Median 2 Private Psychiatric Hospitals       6.8       7.3         Acadia Hospital Corporation       11.6       11.8         Spring Harbor Hospital       1.9       2.8         Peer Group G Median 1 Rehabilitation Hospital       3.0       4.0         All Maine Hospitals Median       9.7       9.6         * Northeast Median       10.8       11.0			
Millinocket Regional Hospital       18.6       20.7         Mount Desert Island Hospital       9.3       10.3         Penobscot Valley Hospital       17.1       16.8         Redington-Fairview General Hospital       11.1       11.4         Rumford Community Hospital       15.9       14.7         St Andrews Hospital       8.5       9.8         Sebasticook Valley Hospital       9.6       10.0         Waldo County General Hospital       8.9       9.3         Peer Group F Median 2 Private Psychiatric Hospitals       6.8       7.3         Acadia Hospital Corporation       11.6       11.8         Spring Harbor Hospital       1.9       2.8         Peer Group G Median 1 Rehabilitation Hospital       3.0       4.0         New England Rehabilitation Hospital       3.0       4.0         All Maine Hospitals Median       9.7       9.6         * Northeast Median       10.8       11.0	· · · · · · · · · · · · · · · · · · ·		
Mount Desert Island Hospital       9.3       10.3         Penobscot Valley Hospital       17.1       16.8         Redington-Fairview General Hospital       11.1       11.4         Rumford Community Hospital       15.9       14.7         St Andrews Hospital       8.5       9.8         Sebasticook Valley Hospital       9.6       10.0         Waldo County General Hospital       8.9       9.3         Peer Group F Median 2 Private Psychiatric Hospitals       6.8       7.3         Acadia Hospital Corporation       11.6       11.8         Spring Harbor Hospital       1.9       2.8         Peer Group G Median 1 Rehabilitation Hospital       3.0       4.0         All Maine Hospitals Median       9.7       9.6         * Northeast Median       10.8       11.0			
Penobscot Valley Hospital       17.1       16.8         Redington-Fairview General Hospital       11.1       11.4         Rumford Community Hospital       15.9       14.7         St Andrews Hospital       8.5       9.8         Sebasticook Valley Hospital       9.6       10.0         Waldo County General Hospital       8.9       9.3         Peer Group F Median 2 Private Psychiatric Hospitals       6.8       7.3         Acadia Hospital Corporation       11.6       11.8         Spring Harbor Hospital       1.9       2.8         Peer Group G Median 1 Rehabilitation Hospital       3.0       4.0         All Maine Hospitals Median       9.7       9.6         * Northeast Median       10.8       11.0	- · · · · · · · · · · · · · · · · · · ·		20.7
Redington-Fairview General Hospital11.111.4Rumford Community Hospital15.914.7St Andrews Hospital8.59.8Sebasticook Valley Hospital9.610.0Waldo County General Hospital8.99.3Peer Group F Median 2 Private Psychiatric Hospitals6.87.3Acadia Hospital Corporation11.611.8Spring Harbor Hospital1.92.8Peer Group G Median 1 Rehabilitation Hospital3.04.0New England Rehabilitation Hospital3.04.0All Maine Hospitals Median9.79.6* Northeast Median10.811.0	·		
Rumford Community Hospital15.914.7St Andrews Hospital8.59.8Sebasticook Valley Hospital9.610.0Waldo County General Hospital8.99.3Peer Group F Median 2 Private Psychiatric Hospitals6.87.3Acadia Hospital Corporation11.611.8Spring Harbor Hospital1.92.8Peer Group G Median 1 Rehabilitation Hospital3.04.0New England Rehabilitation Hospital3.04.0All Maine Hospitals Median9.79.6* Northeast Median10.811.0	, ,		16.8
St Andrews Hospital 8.5 9.8 Sebasticook Valley Hospital 9.6 10.0 Waldo County General Hospital 8.9 9.3  Peer Group F Median 2 Private Psychiatric Hospitals 6.8 7.3 Acadia Hospital Corporation 11.6 11.8 Spring Harbor Hospital 1.9 2.8  Peer Group G Median 1 Rehabilitation Hospital 3.0 4.0  New England Rehabilitation Hospital 3.0 4.0  All Maine Hospitals Median 9.7 9.6 * Northeast Median 10.8 11.0			11.4
Sebasticook Valley Hospital9.610.0Waldo County General Hospital8.99.3Peer Group F Median 2 Private Psychiatric Hospitals6.87.3Acadia Hospital Corporation11.611.8Spring Harbor Hospital1.92.8Peer Group G Median 1 Rehabilitation Hospital3.04.0New England Rehabilitation Hospital3.04.0All Maine Hospitals Median9.79.6* Northeast Median10.811.0	, .		14.7
Waldo County General Hospital8.99.3Peer Group F Median 2 Private Psychiatric Hospitals6.87.3Acadia Hospital Corporation11.611.8Spring Harbor Hospital1.92.8Peer Group G Median 1 Rehabilitation Hospital3.04.0New England Rehabilitation Hospital3.04.0All Maine Hospitals Median9.79.6* Northeast Median10.811.0			9.8
Peer Group F Median 2 Private Psychiatric Hospitals6.87.3Acadia Hospital Corporation11.611.8Spring Harbor Hospital1.92.8Peer Group G Median 1 Rehabilitation Hospital3.04.0New England Rehabilitation Hospital3.04.0All Maine Hospitals Median9.79.6* Northeast Median10.811.0	• •		10.0
Acadia Hospital Corporation11.611.8Spring Harbor Hospital1.92.8Peer Group G Median 1 Rehabilitation Hospital3.04.0New England Rehabilitation Hospital3.04.0All Maine Hospitals Median9.79.6* Northeast Median10.811.0	Waldo County General Hospital	8.9	9.3
Spring Harbor Hospital1.92.8Peer Group G Median 1 Rehabilitation Hospital3.04.0New England Rehabilitation Hospital3.04.0All Maine Hospitals Median9.79.6* Northeast Median10.811.0			7.3
Peer Group G Median 1 Rehabilitation Hospital3.04.0New England Rehabilitation Hospital3.04.0All Maine Hospitals Median9.79.6* Northeast Median10.811.0			
New England Rehabilitation Hospital3.04.0All Maine Hospitals Median9.79.6* Northeast Median10.811.0			
All Maine Hospitals Median 9.7 9.6 * Northeast Median 10.8 11.0			
* Northeast Median 10.8 11.0			
		9.9	9.7

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Net Plant Property and Equipment (PP&E)**

		FY 2005		FY 2006
Peer Group A Median 4 Hospitals	\$	100,789,924	\$	107,924,244
Central Maine Medical Center	\$	99,332,444	\$	101,130,539
Eastern Maine Medical Center	\$	102,247,404	\$	111,473,518
MaineGeneral Medical Center	\$	85,550,119	\$	104,374,969
Maine Medical Center	\$	245,283,000	\$	280,400,000
Peer Group B Median 8 Hospitals	\$	31,928,544	\$	33,501,555
Aroostook Medical Center, The (TAMC)	\$	29,143,620	\$	29,009,643
Mercy Hospital	\$	48,224,161	\$	53,053,545
Mid Coast Hospital	\$	43,975,311	\$	42,202,856
Penobscot Bay Medical Center	\$ \$ \$ \$	32,718,767	\$	33,566,320
Southern Maine Medical Center	\$	30,320,203	\$	33,436,790
St Joseph Hospital	\$	26,812,682	\$	27,780,246
St Mary's Regional Medical Center	\$	31,138,320	\$	29,275,599
York Hospital	\$	37,190,004	\$	38,470,737
Peer Group C Median 4 Hospitals	\$	23,984,415	\$	24,699,502
Cary Medical Center	\$	9,208,596	\$	8,546,729
Franklin Memorial Hospital	\$	24,143,768	\$	26,292,359
Henrietta D. Goodall Hospital	\$	24,514,061	\$	28,925,346
Maine Coast Memorial Hospital	\$	23,825,061	\$	23,106,644
Peer Group D Median 5 Hospitals	\$	11,505,985		13,298,551
Inland Hospital	\$	9,535,549	\$	10,804,656
Miles Memorial Hospital	\$	17,832,353	\$	17,227,436
Northern Maine Medical Center	\$	11,505,985	\$	13,298,551
Parkview Adventist Medical Center	\$	9,823,885	\$	9,656,795
Stephens Memorial Hospital	\$	14,979,344	\$	15,787,522
Peer Group E Median 15 Critical Access Hospitals	\$	9,438,929	\$	9,240,113
Blue Hill Memorial Hospital	\$	9,438,929	\$	9,240,113
Bridgton Hospital	\$ \$	14,970,579	\$	15,147,344
Calais Regional Hospital	\$	10,896,766	\$	22,925,579
Charles A. Dean Memorial Hospital	\$	2,151,861	\$	5,860,116
Down East Community Hospital	\$	10,155,106	\$	10,850,943
Houlton Regional Hospital	\$	11,279,517	\$	11,269,624
Mayo Regional Hospital	\$	12,416,532	\$	13,247,108
Millinocket Regional Hospital	\$	3,566,025	\$	3,308,878
Mount Desert Island Hospital	\$	8,972,020	\$	9,102,936
Penobscot Valley Hospital	\$	3,324,461	\$	6,996,552
Redington-Fairview General Hospital	\$	8,984,649	\$	8,779,324
Rumford Community Hospital	\$	5,781,638	\$	8,002,707
St Andrews Hospital	\$	17,201,289	\$	16,512,656
Sebasticook Valley Hospital	\$	8,612,564	\$	8,402,555
Waldo County General Hospital	\$	18,126,582	\$	19,820,736
Peer Group F Median 2 Private Psychiatric Hospitals	\$	18,678,710	\$	17,981,186
Acadia Hospital Corporation	\$	10,894,533	\$	10,622,761
Spring Harbor Hospital	\$	26,462,887	\$	25,339,611
Peer Group G Median 1 Rehabilitation Hospital	<b>\$</b>	13,732,152	-	12,522,809
New England Rehabilitation Hospital  All Maine Hospitals Median	\$ <b>\$</b>	13,732,152 <b>14,979,344</b>	\$ <b>\$</b>	12,522,809 <b>16,512,656</b>
* Northeast Median	Ψ	+	Ψ	10,312,030
* U.S. Median		†		†

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Cash & Investments (Current Assets)**

		FY 2005		FY 2006
Peer Group A Median 4 Hospitals	\$	10,858,117	\$	11,855,689
Central Maine Medical Center	\$	9,929,794	\$	14,576,550
Eastern Maine Medical Center	\$	11,786,439	\$	4,664,811
MaineGeneral Medical Center	\$	7,261,808	\$	9,134,827
Maine Medical Center	\$	226,931,000	\$	260,223,000
Peer Group B Median 8 Hospitals	\$	6,024,683	\$	6,241,360
Aroostook Medical Center, The (TAMC)	\$	4,156,365	\$	925,337
Mercy Hospital	\$	1,796,017	\$	6,639,975
Mid Coast Hospital	\$	8,282,477	\$	7,591,499
Penobscot Bay Medical Center	\$	19,361,314	\$	20,443,299
Southern Maine Medical Center	\$	5,468,974	\$	5,334,468
St Joseph Hospital	\$	13,865,264	\$	14,577,028
St Mary's Regional Medical Center	\$	6,580,392	\$	5,842,744
York Hospital	\$	781,699	\$	486,162
Peer Group C Median 4 Hospitals	\$	5,135,217	\$	3,983,741
Cary Medical Center	\$	477,049	\$	162,665
Franklin Memorial Hospital	\$	12,543,054	\$	9,036,376
Henrietta D. Goodall Hospital	\$	3,178,510	\$	750,858
Maine Coast Memorial Hospital	\$	7,091,923	\$	7,216,624
Peer Group D Median 5 Hospitals	\$	1,534,232		2,394,493
Inland Hospital	\$	1,534,232	\$	1,536,333
Miles Memorial Hospital	\$	253,150	\$	2,394,493
Northern Maine Medical Center	\$	3,338,883	\$	3,732,616
Parkview Adventist Medical Center	\$	75,471	\$	116,473
Stephens Memorial Hospital	\$	2,854,744	\$	5,255,934
Peer Group E Median 15 Critical Access Hospitals	\$	660,277	\$	465,905
Blue Hill Memorial Hospital	\$	251,843 †	\$	193,543
Bridgton Hospital	4		t.	20 200
Calais Regional Hospital Charles A. Dean Memorial Hospital	<b>*</b>	96,103 508,539	\$	38,209
·	\$	,	\$	523,918
Down East Community Hospital	\$	2,547,410	\$	2,153,405
Houlton Regional Hospital	\$	368,378	\$	210,380
Mayo Regional Hospital	\$ \$	3,773,559	\$ \$	3,722,984
Millinocket Regional Hospital	Ψ	142,932	Ψ	125,635
Mount Desert Island Hospital	\$	23,558	\$	47,817
Penobscot Valley Hospital	<b>\$</b>	352,138	\$	76,868
Redington-Fairview General Hospital	<b>*</b>	15,763,630	\$	17,956,980
Rumford Community Hospital St Andrews Hospital	<b>*</b>	812,014	<b>*</b>	407,891
·	<b>\$</b>	1,092,113	<b>\$</b>	918,898
Sebasticook Valley Hospital	<b>*</b>	2,255,535	<b>*</b>	1,116,608
Waldo County General Hospital  Peer Group F Median 2 Private Psychiatric Hospitals	<u></u>	1,959,132	<u></u>	1,817,180
Acadia Hospital Corporation	<b>\$</b> \$	<b>3,892,549</b> 4,050,720	<b>\$</b>	<b>1,604,710</b> 1,368,641
Spring Harbor Hospital	э \$	3,734,377	₽ \$	1,840,779
Peer Group G Median 1 Rehabilitation Hospital	\$	(441,526)		1,834,891
New England Rehabilitation Hospital	\$	(441,526)	\$	1,834,891
All Maine Hospitals Median	\$	2,701,077		1,837,835
* Northeast Median		+		+
* U.S. Median		†		†

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

#### **Current Assets Whose Use is Limited**

Peer Group B Median 8 Hospitals			FY 2005		FY 2006
Eastern Maine Medical Center         \$ 750,300         \$ 793,347           Maine General Medical Center         \$ 21,830,000         \$ 39,368,000           Peer Group B Medical - S Hospitals         \$ 846,119         \$ 985,575           Arcostook Medical Center, The (TAMC)         \$ 464,607         \$ 476,117           Mercy Hospital         \$ 789,116         \$ 2,390,397           Mick Coast Hospital         \$ 789,116         \$ 2,390,397           Mick Coast Hospital         \$ 1,037,353         \$ 1,050,322           Southern Maine Medical Center         \$ 903,122         \$ 26,807           St Mary's Regional Medical Center         \$ 93,122         \$ 26,807           St Mary's Regional Medical Center         \$ 1,880,606         \$ 1,463,703           St Mary's Regional Medical Center         \$ 1,880,606         \$ 1,463,703           St Mary's Regional Medical Center         \$ 1,880,606         \$ 1,463,703           Peer Group C Median 4 Hospitals         \$ 1,266,539         \$ 1,243,400           Cary Medical Center         \$ 2,506,768         \$ 3,655,884           Franklin Memorial Hospital         \$ 1,460,128         \$ 1,223,405           Maine Coast Memorial Hospital         \$ 1,460,128         \$ 1,223,405           Maine Coast Memorial Hospital         \$ 150,768         \$ 13,85	Peer Group A Median 4 Hospitals	\$	3,141,733	\$	3,451,815
Maine Medical Center	Central Maine Medical Center	\$	3,141,733	\$	3,451,815
Maine Medical Center	Eastern Maine Medical Center	\$	750,300	\$	793,347
Peer Group B Median 8 Hospitals	MaineGeneral Medical Center		†		†
Aroostook Medical Center, The (TAMC) \$ 464,607 \$ 2,390,397 Mercy Hospital \$ 789,116 \$ 2,390,397 Mercy Hospital \$ 543,615 \$ 550,372 Penobscot Bay Medical Center \$ 1,037,536 \$ 1,050,342 Southern Maine Medical Center \$ 903,122 \$ 926,807 St Joseph Hospital \$ 1,980,060 \$ 1,463,703 Pere Group C Median 4 Hospitals \$ 1,980,060 \$ 1,463,703 Peer Group C Median 4 Hospitals \$ 1,072,950 \$ 1,243,400 Cary Medical Center \$ 2,506,768 \$ 3,655,884 Franklin Memorial Hospital \$ 1,072,950 \$ 1,234,305 Henrietta D. Goodall Hospital \$ 1,072,950 \$ 1,234,305 Henrietta D. Goodall Hospital \$ 1,460,128 \$ 1,252,494 Maine Coast Memorial Hospital \$ 1,460,128 \$ 1,252,494 Maine Coast Memorial Hospital \$ 152,733 \$ 902,627 Miles Memorial Hospital	Maine Medical Center	\$	21,830,000	\$	39,368,000
Mercy Hospital         \$ 789,116         \$ 2,390,397           Mid Coast Hospital         \$ 544,361         \$ 550,372           Penobscot Bay Medical Center         \$ 1,035,362         \$ 1,050,342           Southern Maine Medical Center         \$ 903,122         \$ 926,807           St Joseph Hospital         * 1,463,703           St Mary's Regional Medical Center         * 1,980,060         \$ 1,463,703           York Hospital         * 1,266,533         * 1,243,400           Cary Medical Center         \$ 2,506,768         \$ 3,655,884           Franklin Memorial Hospital         \$ 1,072,950         \$ 1,234,305           Henrietta D. Goodall Hospital         \$ 1,460,123         \$ 1,234,305           Henrietta D. Goodall Hospital         \$ 150,768         \$ 1,234,305           Miles Memorial Hospital         \$ 150,768         \$ 13,856           Inland Hospital         \$ 150,768         \$ 413,856           Inland Hospital         \$ 165,923         \$ 193,422           Northern Maine	Peer Group B Median 8 Hospitals	\$	846,119	\$	988,575
Mid Coast Hospital	Aroostook Medical Center, The (TAMC)	\$	464,607	\$	476,172
Penobscot Bay Medical Center         \$ 1,037,536         \$ 1,050,342           Southern Maine Medical Center         903,122         \$ 926,807           St Mary's Regional Medical Center         †         *<	Mercy Hospital	\$	789,116	\$	2,390,397
Southern Maine Medical Center         \$ 903,122         \$ 926,807           St Joseph Hospital         † 1         * 3         * 3 <t< td=""><td>Mid Coast Hospital</td><td>\$</td><td>544,361</td><td>\$</td><td>550,372</td></t<>	Mid Coast Hospital	\$	544,361	\$	550,372
St Joseph Hospital         †	Penobscot Bay Medical Center	\$	1,037,536	\$	1,050,342
St Mary's Regional Medical Center         †         †         †         †         †         †         †         †         †         *         1,463,703         *         1,263,703         *         1,263,703         *         1,263,703         *         1,243,400         Carry Medical Center         \$         2,506,768         \$         3,655,884         Franklin Memorial Hospital         \$         1,072,950         \$         1,234,305         Henrietta D. Goodall Hospital         \$         1,460,128         \$         1,252,494         Maine Coast Memorial Hospital         \$         140,128         \$         1,252,494         Maine Coast Memorial Hospital         \$         134,738         \$         132,742         \$         134,738         \$         152,212         Octable Coast Memorial Hospital         \$         152,713         \$         902,627         Miles Memorial Hospital         \$         148,802         \$         152,212         Octable Coast Memorial Hospital         \$         148,802         \$         152,212         Octable Coast Memorial Hospital         \$         148,802         \$         152,212         Octable Coast Memorial Hospital         \$         152,713         \$         152,212         Octable Coast Memorial Hospital         \$         152,713         \$         152,213	Southern Maine Medical Center	\$	903,122	\$	926,807
York Hospital         \$ 1,980,060         \$ 1,463,703           Peer Group C Median 4 Hospitals         \$ 1,266,539         \$ 1,243,400           Cary Medical Center         \$ 2,506,768         \$ 3,655,884           Franklin Memorial Hospital         \$ 1,072,950         \$ 1,234,305           Henrietta D. Goodall Hospital         \$ 1,460,128         \$ 1,252,494           Maine Coast Memorial Hospital         \$ 341,187         \$ 413,745           Peer Group D Median 5 Hospitals         \$ 152,733         \$ 902,627           Miles Memorial Hospital         \$ 152,733         \$ 902,627           Miles Memorial Hospital         \$ 148,802         \$ 152,212           Northern Maine Medical Center         \$ 148,802         \$ 152,212           Per Group D Median 5 Hospitals         \$ 134,738         \$ 129,603           Stephens Memorial Hospital         \$ 134,738         \$ 129,603           Stephens Memorial Hospital         \$ 547,152         \$ 675,500           Peer Group E Median 15 Critical Access Hospitals         \$ 165,923         \$ 191,343           Blue Hill Memorial Hospital         \$ 85,687         \$ 8,722           Bridgton Hospital         \$ 389,181         \$ 389,181         \$ 389,181           Blue Hill Memorial Hospital         \$ 377,313         \$ 376,603 <td>St Joseph Hospital</td> <td></td> <td>†</td> <td></td> <td>†</td>	St Joseph Hospital		†		†
Peer Group C Median 4 Hospitals         \$ 1,266,539         \$ 1,243,400           Cary Medical Center         \$ 2,506,768         \$ 3,655,884           Franklin Memorial Hospital         \$ 1,072,950         \$ 1,234,305           Henrietta D. Goodall Hospital         \$ 1,601,128         \$ 1,252,494           Maine Coast Memorial Hospital         \$ 341,187         \$ 413,745           Peer Group D Median 5 Hospitals         \$ 150,768         \$ 902,627           Miles Memorial Hospital         \$ 152,733         \$ 902,627           Miles Memorial Hospital         \$ 148,802         \$ 152,212           Northern Maine Medical Center         - + 1         + 1           Parkview Adventist Medical Center         - + 1         + 1           Parkview Adventist Medical Center         - 547,152         \$ 675,500           Peer Group E Median 15 Critical Access Hospital         \$ 165,923         \$ 191,343           Blue Hill Memorial Hospital         \$ 85,687         8 8,722           Peridgton Indepital         \$ 85,687         8 8,722           Calais Regional Hospital         \$ 389,181         \$ 394,397           Calais Regional Hospital         \$ 377,313         \$ 394,397           Charles A. Dean Memorial Hospital         \$ 77,265         \$ 204,152 <t< td=""><td>St Mary's Regional Medical Center</td><td></td><td>†</td><td></td><td>†</td></t<>	St Mary's Regional Medical Center		†		†
Cary Medical Center \$ 2,506,768 \$ 3,655,884 Franklin Memorial Hospital \$ 1,072,950 \$ 1,2234,305	·	,			
Franklin Memorial Hospital         \$ 1,072,950         \$ 1,234,305           Henrietta D. Goodall Hospital         \$ 1,460,128         \$ 1,252,494           Maine Coast Memorial Hospital         \$ 341,187         \$ 413,745           Peer Group D Median 5 Hospitals         \$ 150,768         \$ 413,855           Inland Hospital         \$ 152,733         \$ 902,627           Miles Memorial Hospital         \$ 148,802         \$ 152,212           Northern Maine Medical Center         * 134,738         \$ 129,603           Stephens Memorial Hospital         \$ 547,152         \$ 675,500           Peer Group E Median 15 Critical Access Hospitals         \$ 165,923         \$ 191,343           Blue Hill Memorial Hospital         \$ 85,687         \$ 88,722           Bridgton Hospital         \$ 389,181         \$ 394,397           Claries A. Dean Memorial Hospital         \$ 377,313         \$ 366,603           Houlton Regional Hospital         \$ 377,313         \$ 366,603           Houlton Regional Hospital         \$ 77,255         \$ 204,152           Penobscot Valley Hospital         \$ 77,255         \$ 204,152           Penobscot Valley Hospital         \$ 66,791         \$ 68,692           Redington-Fairview General Hospital         \$ 77,255         \$ 204,152           P	•	-		-	
Henrietta D. Goodall Hospital					
Maine Coast Memorial Hospital         \$ 341,187         \$ 413,745           Peer Group D Median 5 Hospitals         150,768         \$ 413,856           Inland Hospital         \$ 152,733         \$ 902,627           Miles Memorial Hospital         \$ 148,802         \$ 152,212           Northern Maine Medical Center         † 4,738         \$ 129,603           Stephens Memorial Hospital         \$ 547,152         \$ 675,500           Peer Group E Median 15 Critical Access Hospitals         \$ 165,923         \$ 191,343           Blue Hill Memorial Hospital         \$ 85,687         \$ 88,722           Bridgton Hospital         \$ 85,687         \$ 88,722           Bridgton Hospital         \$ 389,181         \$ 394,397           Calais Regional Hospital         † †         †           Down East Community Hospital         \$ 377,313         \$ 376,603           Houlton Regional Hospital         \$ 377,313         \$ 282,587           Mayo Regional Hospital         † †         †           Mount Desert Island Hospital         \$ 77,265         \$ 204,152           Penobscot Valley Hospital         \$ 77,265         \$ 204,152           Redington-Fairview General Hospital         \$ 48,206         \$ 48,297           St Andrews Hospital         \$ 48,206 <t< td=""><td>· · · · · · · · · · · · · · · · · · ·</td><td></td><td></td><td></td><td></td></t<>	· · · · · · · · · · · · · · · · · · ·				
Peer Group D Median 5 Hospitals         \$ 150,768         \$ 413,856           Inland Hospital         \$ 152,733         \$ 902,627           Miles Memorial Hospital         \$ 148,802         \$ 152,212           Northern Maine Medical Center         † † †         † †           Parkview Adventist Medical Center         \$ 134,738         \$ 129,603           Stephens Memorial Hospital         \$ 547,152         \$ 675,500           Peer Group E Median 15 Critical Access Hospitals         \$ 85,687         \$ 88,722           Bridgton Hospital         \$ 85,687         \$ 88,722           Bridgton Hospital         \$ 381,81         \$ 394,397           Calais Regional Hospital         \$ 377,313         \$ 376,603           Pown East Community Hospital         \$ 377,313         \$ 376,603           Houlton Regional Hospital         \$ 233,074         \$ 282,587           Mayo Regional Hospital         \$ 77,265         \$ 204,152           Penobscot Valley Hospital         \$ 77,265         \$ 204,152           Penobscot Valley Hospital         \$ 48,206         \$ 48,297           St Andrews Hospital         \$ 174,692         \$ 178,534           Sebasticook Valley Hospital         \$ 157,154         \$ 160,813           Waldo County General Hospital         \$ 157,15	•				
Inland Hospital   \$   152,733   \$   902,627     Miles Memorial Hospital   \$   148,802   \$   152,212     Northern Maine Medical Center   † † † †     Parkview Adventist Medical Center   \$   134,738   \$   129,603     Stephens Memorial Hospital   \$   547,152   \$   675,500     Peer Group E Median 15 Critical Access Hospitals   \$   165,923   \$   191,343     Blue Hill Memorial Hospital   \$   85,687   \$   88,722     Bridgton Hospital   \$   85,687   \$   88,722     Bridgton Hospital   \$   85,687   \$   88,722     Bridgton Hospital   \$   1   †   †     Charles A. Dean Memorial Hospital   \$   377,313   \$   376,603     Houlton Regional Hospital   \$   377,313   \$   376,603     Houlton Regional Hospital   \$   377,313   \$   376,603     Houlton Regional Hospital   \$   7,7265   \$   204,152     Penobscot Valley Hospital   \$   77,265   \$   204,152     Penobscot Valley Hospital   \$   77,265   \$   204,152     Redington-Fairview General Hospital   \$   7,7265   \$   204,152     Redington-Fairview General Hospital   \$   48,206   \$   48,297     St Andrews Hospital   \$   48,206   \$   48,297     St Andrews Hospital   \$   174,692   \$   178,534     Sebasticook Valley Hospital   \$   375,552   \$   1,373,736     Peer Group F Median 2 Private Psychiatric Hospitals   \$   555,060   \$   455,915     Acadia Hospital Corporation   \$   448,412     Spring Harbor Hospital   \$   555,060   \$   463,417     Peer Group G Median 1 Rehabilitation Hospital   †   †   †   †   †   †   †   †   †					
Miles Memorial Hospital       \$ 148,802       \$ 152,212         Northern Maine Medical Center       † 134,738       \$ 129,603         Stephens Memorial Hospital       \$ 547,152       \$ 675,500         Peer Group E Median 15 Critical Access Hospitals       \$ 165,923       \$ 191,343         Blue Hill Memorial Hospital       \$ 85,687       \$ 88,722         Bridgton Hospital       \$ 389,181       \$ 394,397         Calais Regional Hospital       † 1       † 1         Charles A. Dean Memorial Hospital       \$ 377,313       \$ 376,603         Houlton Regional Hospital       \$ 377,313       \$ 376,603         Houlton Regional Hospital       \$ 377,313       \$ 376,603         Houlton Regional Hospital       \$ 377,313       \$ 282,587         Mayo Regional Hospital       \$ 77,265       \$ 204,152         Penobscot Valley Hospital       \$ 77,265       \$ 204,152         Penobscot Valley Hospital       \$ 66,791       \$ 68,692         Redington-Fairview General Hospital       \$ 48,206       \$ 48,207         Redington-Fairview General Hospital       \$ 174,692       \$ 178,534         Sebasticook Valley Hospital       \$ 935,552       \$ 1,373,736         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 555,060       \$ 455,915	•	•		_	-
Northern Maine Medical Center			•		
Parkview Adventist Medical Center         \$ 134,738         \$ 129,603           Stephens Memorial Hospital         \$ 547,152         \$ 675,500           Peer Group E Median 15 Critical Access Hospitals         \$ 165,923         \$ 191,343           Blue Hill Memorial Hospital         \$ 85,687         \$ 88,722           Bridgton Hospital         \$ 389,181         \$ 394,397           Calais Regional Hospital         † 1         † 1           Charles A. Dean Memorial Hospital         \$ 377,313         \$ 376,603           Houlton Regional Hospital         \$ 377,313         \$ 376,603           Houlton Regional Hospital         \$ 377,313         \$ 376,603           Houlton Regional Hospital         \$ 377,313         \$ 282,587           Mayo Regional Hospital         † 1         † 1           Mount Desert Island Hospital         \$ 77,265         \$ 204,152           Penobscot Valley Hospital         \$ 66,791         \$ 68,692           Redington-Fairview General Hospital         \$ 48,206         \$ 48,297           St Andrews Hospital         \$ 174,692         \$ 178,534           Sebasticook Valley Hospital         \$ 335,552         \$ 1,373,736           Peer Group F Median 2 Private Psychiatric Hospitals         \$ 555,060         \$ 458,915           Acadia Ho		\$		\$	
Stephens Memorial Hospital         \$ 547,152         \$ 675,500           Peer Group E Median 15 Critical Access Hospitals         \$ 165,923         \$ 191,343           Blue Hill Memorial Hospital         \$ 85,687         \$ 88,722           Bridgton Hospital         \$ 389,181         \$ 394,397           Calais Regional Hospital         † †         †           Lown East Community Hospital         \$ 377,313         \$ 376,603           Houlton Regional Hospital         \$ 377,313         \$ 376,603           Houlton Regional Hospital         \$ 377,313         \$ 376,603           Houlton Regional Hospital         \$ 233,074         \$ 282,587           Mayo Regional Hospital         † †         †         †           Mount Desert Island Hospital         † 77,265         \$ 204,152           Penobscot Valley Hospital         \$ 77,265         \$ 204,152           Redington-Fairview General Hospital         \$ 48,206         \$ 48,297           St Andrews Hospital         \$ 174,692         \$ 178,534           Sebasticook Valley Hospital         \$ 174,692         \$ 178,534           Waldo County General Hospital         \$ 935,552         \$ 1,373,736           Peer Group F Median 2 Private Psychiatric Hospitals         \$ 555,060         \$ 455,915           Ac				_	
Peer Group E Median 15 Critical Access Hospitals         \$ 165,923         \$ 191,343           Blue Hill Memorial Hospital         \$ 85,687         \$ 88,722           Bridgton Hospital         \$ 389,181         \$ 394,397           Calais Regional Hospital         † 1         † 1           Charles A. Dean Memorial Hospital         \$ 377,313         \$ 376,603           Bown East Community Hospital         \$ 233,074         \$ 282,587           Moulton Regional Hospital         \$ 233,074         \$ 282,587           Mayo Regional Hospital         † 1         † 1           Millinocket Regional Hospital         † 77,265         \$ 204,152           Penobscot Valley Hospital         \$ 66,791         \$ 68,692           Redington-Fairview General Hospital         † 1         † 1           Redington-Fairview General Hospital         \$ 48,206         \$ 48,297           St Andrews Hospital         \$ 174,692         \$ 178,534           Sebasticook Valley Hospital         \$ 157,154         \$ 160,813           Waldo County General Hospital         \$ 935,552         \$ 1,373,736           Peer Group F Median 2 Private Psychiatric Hospitals         \$ 555,060         \$ 455,915           Acadia Hospital Corporation         † \$ 448,412           Spring Harbor Hospital					
Blue Hill Memorial Hospital   \$ 85,687 \$ 88,722		,			
Bridgton Hospital         \$ 389,181         \$ 394,397           Calais Regional Hospital         † 1         † 1           Charles A. Dean Memorial Hospital         \$ 377,313         \$ 376,603           Down East Community Hospital         \$ 233,074         \$ 282,587           Moulton Regional Hospital         † 1         † 1           Mayo Regional Hospital         † 1         † 1           Millinocket Regional Hospital         † 77,265         \$ 204,152           Mount Desert Island Hospital         \$ 66,791         \$ 68,692           Redington-Fairview General Hospital         † 68,692         \$ 66,791         \$ 68,692           Redington-Fairview General Hospital         \$ 48,206         \$ 48,297         \$ 48,206         \$ 48,297           St Andrews Hospital         \$ 174,692         \$ 178,534         \$ 160,813           Waldo County General Hospital         \$ 157,154         \$ 160,813           Waldo County General Hospital         \$ 935,552         \$ 1,373,736           Peer Group F Median 2 Private Psychiatric Hospitals         \$ 555,060         \$ 445,412           Spring Harbor Hospital         \$ 555,060         \$ 463,417           Peer Group G Median 1 Rehabilitation Hospital         † †         †           New England Rehabilitation Hospital			•		-
Calais Regional Hospital       †       *       282,587       Mayo Regional Hospital       \$       233,074       \$       282,587       Mayo Regional Hospital       †       *	·		•		•
Charles A. Dean Memorial Hospital       †       †       †       †       †       †       †       †       †       †       †       †       282,587       Mayo Regional Hospital       \$       233,074       \$       282,587       Mayo Regional Hospital       †       *<		\$	389,181	\$	394,39/
Down East Community Hospital       \$ 377,313       \$ 376,603         Houlton Regional Hospital       \$ 233,074       \$ 282,587         Mayo Regional Hospital       † †       †         Millinocket Regional Hospital       † †       †       †         Mount Desert Island Hospital       \$ 77,265       \$ 204,152         Penobscot Valley Hospital       \$ 66,791       \$ 68,692         Redington-Fairview General Hospital       † †       †       †         Redington-Fairview General Hospital       \$ 48,206       \$ 48,297         St Andrews Hospital       \$ 174,692       \$ 178,534         Sebasticook Valley Hospital       \$ 174,692       \$ 178,534         Sebasticook Valley Hospital       \$ 935,552       \$ 1,373,736         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 935,552       \$ 1,373,736         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 555,060       \$ 448,412         Spring Harbor Hospital       \$ 555,060       \$ 443,412         Peer Group G Median 1 Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 504,484       \$ 476,172         * Northeast Median       † †       † <td></td> <td></td> <td>I ±</td> <td></td> <td>   </td>			I ±		 
Houlton Regional Hospital       \$ 233,074       \$ 282,587         Mayo Regional Hospital       † †       †         Millinocket Regional Hospital       † †       †       †         Mount Desert Island Hospital       \$ 77,265       \$ 204,152       Penobscot Valley Hospital       \$ 66,791       \$ 68,692       Redington-Fairview General Hospital       † †       †       †       †       †       †       †       †       *       48,297       St Andrews Hospital       \$ 174,692       \$ 178,534       \$ 18,534       \$ 157,154       \$ 160,813       \$ 157,154       \$ 160,813       \$ 335,552       \$ 1,373,736       \$ 204,152       \$ 1,373,736       \$ 204,152       <	•	<b>.</b>	•	<b>+</b>	·
Mayo Regional Hospital       † <td></td> <td>\$</td> <td>•</td> <td></td> <td>·</td>		\$	•		·
Millinocket Regional Hospital       †       †       †         Mount Desert Island Hospital       \$ 77,265       \$ 204,152         Penobscot Valley Hospital       \$ 66,791       \$ 68,692         Redington-Fairview General Hospital       †       †         Rumford Community Hospital       \$ 48,206       \$ 48,297         St Andrews Hospital       \$ 174,692       \$ 178,534         Sebasticook Valley Hospital       \$ 157,154       \$ 160,813         Waldo County General Hospital       \$ 935,552       \$ 1,373,736         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 555,060       \$ 455,915         Acadia Hospital Corporation       † \$ 448,412         Spring Harbor Hospital       † 555,060       \$ 463,417         Peer Group G Median 1 Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 504,484       \$ 476,172         * Northeast Median       † †       †	- · · · · · · · · · · · · · · · · · · ·	Þ	233,074	Þ	202,307
Mount Desert Island Hospital       \$ 77,265       \$ 204,152         Penobscot Valley Hospital       \$ 66,791       \$ 68,692         Redington-Fairview General Hospital       † 4       †         Rumford Community Hospital       \$ 48,206       \$ 48,297         St Andrews Hospital       \$ 174,692       \$ 178,534         Sebasticook Valley Hospital       \$ 157,154       \$ 160,813         Waldo County General Hospital       \$ 935,552       \$ 1,373,736         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 555,060       \$ 455,915         Acadia Hospital Corporation       † \$ 448,412         Spring Harbor Hospital       \$ 555,060       \$ 463,417         Peer Group G Median 1 Rehabilitation Hospital       † † †         New England Rehabilitation Hospital       † † †         All Maine Hospitals Median       \$ 504,484       \$ 476,172         * Northeast Median       † † †			 		 
Penobscot Valley Hospital       \$ 66,791       \$ 68,692         Redington-Fairview General Hospital       + + + + + + + + + + + + + + + + + + +		t t	77 265	d-	204 152
Redington-Fairview General Hospital       †       †       †       †       †       †       †       †       †       †       †       †       †       †       \$       48,297       St Andrews Hospital       \$       174,692       \$       178,534       \$       \$       157,154       \$       160,813       \$       Waldo County General Hospital       \$       935,552       \$       1,373,736       \$       Peer Group F Median 2 Private Psychiatric Hospitals       \$       555,060       \$       455,915       \$       Ad8,412       \$       \$       555,060       \$       463,417       \$       Peer Group G Median 1 Rehabilitation Hospital       †       †       †       †       †       †       †       †       †       †       †       All Maine Hospitals Median       \$       504,484       \$       476,172       *       *       Northeast Median       †	·				
Rumford Community Hospital       \$ 48,206       \$ 48,297         St Andrews Hospital       \$ 174,692       \$ 178,534         Sebasticook Valley Hospital       \$ 157,154       \$ 160,813         Waldo County General Hospital       \$ 935,552       \$ 1,373,736         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 555,060       \$ 455,915         Acadia Hospital Corporation       † \$ 448,412         Spring Harbor Hospital       \$ 555,060       \$ 463,417         Peer Group G Median 1 Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 504,484       \$ 476,172         * Northeast Median       † †       †		Þ	00,791	Þ	00,092
St Andrews Hospital \$ 174,692 \$ 178,534 Sebasticook Valley Hospital \$ 157,154 \$ 160,813 Waldo County General Hospital \$ 935,552 \$ 1,373,736 Peer Group F Median 2 Private Psychiatric Hospitals \$ 555,060 \$ 455,915 Acadia Hospital Corporation \$ 448,412 Spring Harbor Hospital \$ 555,060 \$ 463,417 Peer Group G Median 1 Rehabilitation Hospital † † † New England Rehabilitation Hospital † † † All Maine Hospitals Median \$ 504,484 \$ 476,172 * Northeast Median † †	<u>.</u>	¢	48 206	ď	48 207
Sebasticook Valley Hospital \$ 157,154 \$ 160,813 Waldo County General Hospital \$ 935,552 \$ 1,373,736 Peer Group F Median 2 Private Psychiatric Hospitals \$ 555,060 \$ 455,915 Acadia Hospital Corporation \$ 448,412 Spring Harbor Hospital \$ 555,060 \$ 463,417 Peer Group G Median 1 Rehabilitation Hospital † † † † † † New England Rehabilitation Hospital † † † † All Maine Hospitals Median † † † † † † † † † † † † † † † † † † †	· · ·		•	φ Đ	•
Waldo County General Hospital\$ 935,552\$ 1,373,736Peer Group F Median 2 Private Psychiatric Hospitals\$ 555,060\$ 455,915Acadia Hospital Corporation+ \$ 448,412Spring Harbor Hospital\$ 555,060\$ 463,417Peer Group G Median 1 Rehabilitation Hospital+ + + + + + + + + + + + + + + + + + +			•	¢.	•
Peer Group F Median 2 Private Psychiatric Hospitals\$ 555,060\$ 455,915Acadia Hospital Corporation† \$ 448,412Spring Harbor Hospital\$ 555,060\$ 463,417Peer Group G Median 1 Rehabilitation Hospital† † †New England Rehabilitation Hospital† † †All Maine Hospitals Median\$ 504,484\$ 476,172* Northeast Median† † †				ψ \$	
Acadia Hospital Corporation				\$	
Spring Harbor Hospital \$ 555,060 \$ 463,417  Peer Group G Median 1 Rehabilitation Hospital † †  New England Rehabilitation Hospital † †  All Maine Hospitals Median \$ 504,484 \$ 476,172 * Northeast Median † †		Ψ			= = = = = = = = = = = = = = = = = = = =
New England Rehabilitation Hospital † †  All Maine Hospitals Median \$ 504,484 \$ 476,172 * Northeast Median † †		\$			
All Maine Hospitals Median \$ 504,484 \$ 476,172 * Northeast Median † †	Peer Group G Median 1 Rehabilitation Hospital	†		†	
* Northeast Median † †	New England Rehabilitation Hospital		†		†
* II 6 M . I'	All Maine Hospitals Median	\$	504,484	\$	476,172
* U.S. Median † †			+		+
	* U.S. Median				†

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

#### **Trustee Held Investments**

		FY 2005		FY 2006
Peer Group A Median 4 Hospitals	\$	5,319,768	\$	19,611,715
Central Maine Medical Center	\$	5,214,535	\$	14,921,008
Eastern Maine Medical Center	\$	2,962,940	\$	2,185,339
MaineGeneral Medical Center	\$	8,914,816	\$	24,302,421
Maine Medical Center	\$	5,425,000	\$	62,575,000
Peer Group B Median 8 Hospitals	\$	1,012,855	\$	1,051,658
Aroostook Medical Center, The (TAMC)		†		†
Mercy Hospital		†		†
Mid Coast Hospital	\$	2,917,694	\$	3,220,682
Penobscot Bay Medical Center		†		†
Southern Maine Medical Center	\$	272,150	\$	274,103
St Joseph Hospital	\$	1,007,482	\$	1,012,412
St Mary's Regional Medical Center	\$	1,018,227	\$	1,090,903
York Hospital		+		†
Peer Group C Median 4 Hospitals	t		†	
Cary Medical Center		†		†
Franklin Memorial Hospital		†		†
Henrietta D. Goodall Hospital		†		†
Maine Coast Memorial Hospital		<u>†</u>	_	1 = 2 = 2 = 2
Peer Group D Median 5 Hospitals	\$	326,988	-	150,058
Inland Hospital	\$	400,259	\$	133,160
Miles Memorial Hospital		100 340	_	150.050
Northern Maine Medical Center	\$	108,348	\$	150,058
Parkview Adventist Medical Center	<b>.</b>	726.000	_	220.000
Stephens Memorial Hospital	<u>         \$                           </u>	326,988	\$	338,086
Peer Group E Median 15 Critical Access Hospitals	\$	175,193	\$	249,950
Blue Hill Memorial Hospital		†		Ť
Bridgton Hospital	\$	45,543	\$	695,656
Calais Regional Hospital	\$	196,386	\$	286,533
Charles A. Dean Memorial Hospital		T		T
Down East Community Hospital		T		T
Houlton Regional Hospital		T		T
Mayo Regional Hospital	\$	214,906	\$	213,367
Millinocket Regional Hospital	\$	154,000	\$	154,000
Mount Desert Island Hospital		†		†
Penobscot Valley Hospital		T		T
Redington-Fairview General Hospital		T		T
Rumford Community Hospital		 		 
St Andrews Hospital		T		T
Sebasticook Valley Hospital		T		T
Waldo County General Hospital	_	T	<b>*</b>	12 000
Peer Group F Median 2 Private Psychiatric Hospitals	†	†	<b>\$</b> \$	<b>13,900</b>
Acadia Hospital Corporation Spring Harbor Hospital		+	Þ	13,900 †
Peer Group G Median 1 Rehabilitation Hospital	†		†	
New England Rehabilitation Hospital		†		†
All Maine Hospitals Median	\$	400,259	\$	516,871
* Northeast Median		+		†
* U.S. Median		+		+
that the state of	- 6			

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Board Designated and Undesignated Investments**

Peer Group A Median 4 Hospitals			FY 2005		FY 2006
Eastern Maine Medical Center	Peer Group A Median 4 Hospitals	\$	81,896,000	\$	91,719,000
Maine Medical Center	Central Maine Medical Center		†		†
Maine Medical Center	Eastern Maine Medical Center	\$	58,091,941	\$	60,457,809
Peer Group B Median 8 Hospitals	MaineGeneral Medical Center	\$	88,167,932	\$	104,365,916
Aroostook Medical Center, The (TAMC) \$ 2,877,847 \$ 2,737,913 Mercy Hospital \$ 24,266,155 \$ 22,263,581 Mid Coast Hospital \$ 19,454,470 \$ 28,841,803 Penobscot Bay Medical Center \$ 19,093,231 \$ 18,999,373 St Joseph Hospital \$ 1,496,651 \$ 1,700,158 St Mary's Regional Medical Center \$ 19,093,231 \$ 18,999,373 St Joseph Hospital \$ 1,496,651 \$ 1,700,158 St Mary's Regional Medical Center \$ 20,550,259 \$ 22,313,281 St Mary's Regional Medical Center \$ 22,104,928 \$ 22,590,759 Peer Group C Median 4 Hospitals \$ 22,114,212 \$ 22,590,759 Peer Group C Median 4 Hospitals \$ 3,918,659 \$ 3,856,266 Henrietta D. Goodall Hospital \$ 3,918,659 \$ 3,856,266 Henrietta D. Goodall Hospital \$ 3,214,422 \$ 2,945,180 Maine Coast Memorial Hospital \$ 3,214,422 \$ 2,945,180 Maine Coast Memorial Hospital \$ 3,054,724 \$ 3,176,221 Inland Hospital \$ 3,054,724 \$ 3,176,221 Inland Hospital \$ 3,362,106 \$ 3,781,505 Miles Memorial Hospital \$ 3,3054,724 \$ 3,176,221 Peer Group E Median 15 Critical Access Hospitals \$ 3,130,136 \$ 3,075,463 Miles Memorial Hospital \$ 5,677,829 \$ 12,649,099 Bridgton Hospital \$ 5,677,829 \$ 12,649,099 Bridgton Hospital \$ 761,427 \$ 69,881 Charles A. Dean Memorial Hospital \$ 761,427 \$ 69,881 Charles A. Dean Memorial Hospital \$ 7,143,210 \$ 7,006,116 Mount Degoral Hospital \$ 1,193,366 \$ 1,162,883 Houlton Regional Hospital \$ 1,160,521 \$ 1,17,945 Redington-Pairview General Hospital \$ 1,564,560 \$ 1,101,945 Redington-Pairview General Hospital \$ 1,564,560 \$ 1,161,945 Redington-Pairview General Hospital \$ 1,564,560 \$ 1,161,945 Redington-Pairview General Hospital \$ 1,664,007 \$ 1,664,007 \$ 1,664,007 \$ 1,664,007 \$ 1,664,007 \$ 1,664,007 \$ 1,664,007 \$ 1,664,007 \$ 1,664,007 \$ 1,664,007 \$ 1,664,007 \$ 1,664,007	Maine Medical Center	\$	81,896,000	\$	91,719,000
Mercy Hospital	Peer Group B Median 8 Hospitals	\$	19,454,470	\$	22,313,281
Mid Coast Hospital   \$ 19,454,470   \$ 28,841,802   Penobscot Bay Medical Center   1,093,231   \$ 18,999,373   \$ 10,093,231   \$ 18,999,373   \$ 10,095,275   \$ 20,550,259   \$ 22,313,281   \$ 20,550,259   \$ 22,313,281   \$ 20,550,259   \$ 22,313,281   \$ 22,104,928   \$ 22,590,759   \$ 22,313,281   \$ 22,104,928   \$ 22,590,759   \$ 22,313,281   \$ 22,794,928   \$ 22,590,759   \$ 22,794,928   \$ 22,590,759   \$ 22,794,928   \$ 22,590,759   \$ 22,794,928   \$ 22,590,759   \$ 22,794,928   \$ 22,590,759   \$ 22,794,928   \$ 22,590,759   \$ 22,794,928   \$ 3,918,659   \$ 3,856,266   \$ 3	Aroostook Medical Center, The (TAMC)			\$	
Penobscot Bay Medical Center	Mercy Hospital	\$	24,266,155	\$	82,263,581
Southern Maine Medical Center         \$ 19,093,231         \$ 18,999,373           St Joseph Hospital         \$ 1,496,651         1,700,158           St Mary's Regional Medical Center         \$ 20,550,259         \$ 22,313,281           York Hospital         \$ 22,104,928         \$ 22,590,759           Peer Group C Median 4 Hospitals         \$ 4,965,725         \$ 5,343,290           Gray Medical Center         \$ 4,965,725         \$ 5,343,290           Franklin Memorial Hospital         \$ 3,918,659         \$ 3,856,266           Henrietta D. Goodall Hospital         \$ 3,054,724         \$ 26,945,180           Maine Coast Memorial Hospital         \$ 3,054,724         \$ 3,781,505           Miles Memorial Hospital         \$ 3,362,106         \$ 3,781,505           Miles Memorial Hospital         \$ 1,242,885         1,293,667           Northern Maine Medical Center         * 1         * 1           Perk Group E Median 15 Critical Access Hospitals         \$ 3,054,724         \$ 3,176,221           Peer Group E Median 15 Critical Access Hospital         \$ 3,130,136         \$ 3,176,221           Peer Group E Median 15 Critical Access Hospital         \$ 2,118,832         \$ 2,617,984           Chairs Regional Hospital         \$ 761,427         \$ 6,981          Chairs Regional Hospital         \$ 7,1431<	Mid Coast Hospital	\$	19,454,470	\$	28,841,803
St Joseph Hospital         \$ 1,496,651         \$ 1,700,158           St Mary's Regional Medical Center         \$ 20,550,259         \$ 22,313,281           York Hospital         \$ 22,104,928         \$ 22,590,759           Peer Group C Median 4 Hospitals         \$ 4,442,192         \$ 4,599,778           Cary Medical Center         \$ 4,965,725         \$ 5,343,290           Franklin Memorial Hospital         \$ 3,2114,422         \$ 26,945,180           Maine Coast Memorial Hospital         \$ 3,2114,422         \$ 26,945,180           Maine Coast Memorial Hospital         \$ 3,054,724         \$ 3,781,505           Miles Memorial Hospital         \$ 3,362,106         \$ 3,781,505           Miles Memorial Hospital         \$ 1,242,885         \$ 1,293,667           Northern Maine Medical Center         † †         † †           Peer Group E Median 15 Critical Access Hospital         \$ 3,054,724         \$ 3,176,221           Northern Maine Medical Center         † † †         † †           Peer Group E Median 15 Critical Access Hospital         \$ 3,10,136         \$ 3,075,463           Blue Hill Memorial Hospital         \$ 5,677,829         \$ 12,649,099           Bridgton Hospital         \$ 76,1427         69,881           Charles A. Dean Memorial Hospital         \$ 7,1431         69,881					†
St Mary's Regional Medical Center         \$ 20,550,259         \$ 22,313,281           York Hospital         \$ 22,104,928         \$ 22,590,759           Peer Group C Median 4 Hospitals         \$ 4,462,192         \$ 4,599,778           Cary Medical Center         \$ 4,965,725         \$ 5,343,290           Franklin Memorial Hospital         \$ 3,918,659         \$ 3,856,266           Henrietta D. Goodall Hospital         \$ 2,555,101         \$ 2,423,620           Peer Group D Median 5 Hospitals         \$ 3,054,724         \$ 3,761,255           Inland Hospital         \$ 1,242,885         \$ 1,293,667           Northern Maine Medical Center         * 1,242,885         \$ 1,293,667           Northern Maine Medical Center         * 1,242,885         \$ 1,293,667           Stephens Memorial Hospital         \$ 3,054,724         \$ 3,176,221           Peer Group E Median 15 Critical Access Hospitals         \$ 3,054,724         \$ 3,176,221           Peer Group E Median 15 Critical Access Hospitals         \$ 5,677,829         \$ 2,649,881           Charles A. Dean Memorial Hospital         \$ 5,677,829         \$ 2,649,988           Charles A. Dean Memorial Hospital         \$ 7,422         \$ 6,881           Charles A. Dean Memorial Hospital         \$ 1,93,366         \$ 1,162,883           Howith Carrier A. De	Southern Maine Medical Center	\$	19,093,231	\$	18,999,373
York Hospital   \$ 22,104,928	St Joseph Hospital	\$	1,496,651	\$	1,700,158
York Hospital   \$ 22,104,928	St Mary's Regional Medical Center	\$	20,550,259	\$	22,313,281
Carry Medical Center	·	\$			
Franklin Memorial Hospital         \$ 3,918,659         \$ 3,856,266           Henrietta D. Goodall Hospital         \$ 32,114,422         \$ 26,945,180           Maine Coast Memorial Hospital         \$ 2,555,101         \$ 2,423,620           Peer Group D Median 5 Hospitals         \$ 3,054,724         \$ 3,176,221           Inland Hospital         \$ 3,362,106         \$ 3,781,505           Miles Memorial Hospital         \$ 1,242,885         \$ 1,293,667           Northern Maine Medical Center		•	• •		
Henrietta D. Goodall Hospital	•			\$	•
Maine Coast Memorial Hospital         \$ 2,555,101         \$ 2,423,620           Peer Group D Median 5 Hospitals         \$ 3,054,724         \$ 3,176,221           Inland Hospital         \$ 3,362,106         \$ 3,781,505           Miles Memorial Hospital         \$ 1,242,885         \$ 1,293,667           Northern Maine Medical Center         † †         † †           Per Viview Adventist Medical Center         † †         \$ 1,242,885         \$ 3,176,221           Peer Group E Median 15 Critical Access Hospitals         \$ 3,054,724         \$ 3,176,221           Peer Group E Median 15 Critical Access Hospitals         \$ 5,677,829         \$ 12,649,099           Bridgton Hospital         \$ 5,677,829         \$ 12,649,099           Bridgton Hospital         \$ 761,427         \$ 69,881           Chaires A. Dean Memorial Hospital         \$ 761,427         \$ 69,881           Chaires A. Dean Memorial Hospital         \$ 1,193,366         \$ 1,62,883           Houlton Regional Hospital         \$ 1,193,366         \$ 1,62,883           Houlton Regional Hospital         \$ 1,793,256         \$ 5,511,770           Mayo Regional Hospital         \$ 7,781,222         \$ 7,006,116           Mount Desert Island Hospital         \$ 1,070,636         \$ 1,017,945           Redinigton-Fairview General Hospital				\$	•
Peer Group D Median 5 Hospitals				\$	
Inland Hospital   \$ 3,362,106   \$ 3,781,505     Miles Memorial Hospital   \$ 1,242,885   1,293,667     Northern Maine Medical Center   † † † † † † † † † † † † † † † † † †	Maine Coast Memorial Hospital	\$	2,555,101	\$	
Miles Memorial Hospital         \$ 1,242,885         \$ 1,293,667           Northern Maine Medical Center         † 1         † 1           Perkview Adventist Medical Center         † 1         † 1           Stephens Memorial Hospital         \$ 3,054,724         \$ 3,176,221           Peer Group E Median 15 Critical Access Hospitals         \$ 3,130,136         \$ 3,075,463           Blue Hill Memorial Hospital         \$ 5,677,829         \$ 12,649,099           Bridgton Hospital         \$ 761,427         \$ 69,881           Calais Regional Hospital         \$ 761,427         \$ 69,881           Charles A. Dean Memorial Hospital         \$ 49,406         \$ 71,431           Down East Community Hospital         \$ 1,193,366         \$ 1,162,883           Houlton Regional Hospital         \$ 4,704,057         \$ 5,111,770           Mayo Regional Hospital         \$ 7,181,220         \$ 7,006,116           Mount Desert Island Hospital         \$ 7,181,220         \$ 7,006,116           Mount Desert Island Hospital         \$ 7,181,220         \$ 7,006,116           Mount Desert Island Hospital         \$ 1,070,636         \$ 1,017,945           Redington-Fairview General Hospital         \$ 1,560,521         \$ 12,178,148           Rumford Community Hospital         \$ 1,654,580         \$ 1,664,407		•		-	
Northern Maine Medical Center Parkview Adventist Medical Center Stephens Memorial Hospital  Peer Group E Median 15 Critical Access Hospitals  Blue Hill Memorial Hospital  \$ 3,054,724 \$ 3,176,221  Peer Group E Median 15 Critical Access Hospitals  Blue Hill Memorial Hospital  \$ 5,677,829 \$ 12,649,099  Bridgton Hospital \$ 2,118,832 \$ 2,617,984 Calais Regional Hospital \$ 761,427 \$ 69,881 Charles A. Dean Memorial Hospital \$ 1,193,366 \$ 1,162,883 Houlton Regional Hospital \$ 1,193,366 \$ 1,162,883 Houlton Regional Hospital \$ 3,130,136 \$ 3,075,463 Mayo Regional Hospital \$ 3,130,136 \$ 3,075,463 Mayo Regional Hospital \$ 1,193,366 \$ 1,162,883 Houlton Regional Hospital \$ 7,181,220 \$ 7,006,116 Mount Desert Island Hospital \$ 5,051,994 \$ 5,569,054 Penobscot Valley Hospital \$ 1,070,636 \$ 1,017,945 Redington-Fairview General Hospital \$ 1,070,636 \$ 1,017,945 Redington-Fairview General Hospital \$ 1,456,366 \$ 1,664,407 \$ 24 Andrews Hospital \$ 3,448,116 \$ 3,670,232 Sebasticook Valley Hospital \$ 1,654,580 \$ 1,822,583 Waldo County General Hospital \$ 1,640,376 \$ 1,6613,411 Peer Group F Median 2 Private Psychiatric Hospital \$ 7,589,579 \$ 6,840,451 Spring Harbor Hospital \$ 1,758,579 \$ 6,840,451 Spring Harbor Hospital \$ 1,758,579 \$ 6,840,451 New England Rehabilitation Hospital	•				
Parkview Adventist Medical Center         †         †           Stephens Memorial Hospital         \$ 3,054,724         \$ 3,176,221           Peer Group E Median 15 Critical Access Hospitals         \$ 3,130,136         \$ 3,075,463           Blue Hill Memorial Hospital         \$ 5,677,829         \$ 12,649,099           Bridgton Hospital         \$ 2,118,832         \$ 2,617,984           Calais Regional Hospital         \$ 49,406         \$ 71,431           Down East Community Hospital         \$ 1,193,366         \$ 1,162,883           Houlton Regional Hospital         \$ 3,130,136         \$ 3,075,463           Moulton Regional Hospital         \$ 4,704,057         \$ 5,111,770           Millinocket Regional Hospital         \$ 7,181,220         \$ 7,006,116           Mount Desert Island Hospital         \$ 7,181,220         \$ 7,569,054           Penobscot Valley Hospital         \$ 1,070,636         \$ 1,017,945           Redington-Fairview General Hospital         \$ 1,560,521         \$ 1,2178,148           Remark Sumford Community Hospital         \$ 1,456,366         \$ 1,664,407           St Andrews Hospital         \$ 3,481,16         \$ 3,670,232           Sebasticook Valley Hospital         \$ 1,640,376         \$ 1,661,341           Peer Group F Median 2 Private Psychiatric Hospitals         \$ 7,		\$	1,242,885	\$	1,293,667
Stephens Memorial Hospital         \$ 3,054,724         \$ 3,176,221           Peer Group E Median 15 Critical Access Hospitals         \$ 3,130,136         \$ 3,075,463           Blue Hill Memorial Hospital         \$ 5,677,829         \$ 12,649,099           Bridgton Hospital         \$ 2,118,832         \$ 2,617,984           Calais Regional Hospital         \$ 761,427         \$ 69,881           Charles A. Dean Memorial Hospital         \$ 49,406         \$ 71,431           Down East Community Hospital         \$ 1,193,366         \$ 1,162,883           Houlton Regional Hospital         \$ 3,130,136         \$ 3,075,463           Mayo Regional Hospital         \$ 4,704,057         \$ 5,111,770           Millinocket Regional Hospital         \$ 7,181,220         \$ 7,006,116           Mount Desert Island Hospital         \$ 5,051,994         \$ 5,569,054           Penobscot Valley Hospital         \$ 1,070,636         \$ 1,017,945           Redington-Fairview General Hospital         \$ 1,456,366         \$ 1,664,407           St Andrews Hospital         \$ 3,448,116         \$ 3,670,232           Sebasticook Valley Hospital         \$ 1,654,580         \$ 1,822,583           Waldo County General Hospital         \$ 7,589,579         \$ 6,840,451           Peer Group F Median 2 Private Psychiatric Hospital         <			†		†
Peer Group E Median 15 Critical Access Hospitals   \$ 3,130,136   \$ 3,075,463     Blue Hill Memorial Hospital   \$ 5,677,829   \$ 12,649,099     Bridgton Hospital   \$ 2,118,832   \$ 2,617,984     Calais Regional Hospital   \$ 761,427   \$ 69,881     Charles A. Dean Memorial Hospital   \$ 1,193,366   \$ 71,431     Down East Community Hospital   \$ 1,193,366   \$ 1,162,883     Houlton Regional Hospital   \$ 3,130,136   \$ 3,075,463     Mayo Regional Hospital   \$ 4,704,057   \$ 5,111,770     Millinocket Regional Hospital   \$ 7,181,220   \$ 7,006,116     Mount Desert Island Hospital   \$ 5,051,994   \$ 5,569,054     Penobscot Valley Hospital   \$ 1,070,636   \$ 1,017,945     Redington-Fairview General Hospital   \$ 1,456,366   \$ 1,664,407     St Andrews Hospital   \$ 1,456,366   \$ 1,664,407     St Andrews Hospital   \$ 1,654,580   \$ 1,822,583     Waldo County General Hospital   \$ 16,408,376   \$ 16,613,411     Peer Group F Median 2 Private Psychiatric Hospital   \$ 7,589,579   \$ 6,840,451     Spring Harbor Hospital   \$ 7,589,579   \$ 6,840,451     Peer Group G Median 1 Rehabilitation Hospital   \$ 7,589,579   \$ 6,840,451     Peer Group G Median 1 Rehabilitation Hospital   \$ 7,589,579   \$ 6,840,451     Peer Group G Median 1 Rehabilitation Hospital   \$ 7,589,579   \$ 6,840,451     Peer Group G Median 1 Rehabilitation Hospital   \$ 7,589,579   \$ 6,840,451     Peer Group G Median 1 Rehabilitation Hospital   \$ 7,589,579   \$ 6,840,451     Peer Group G Median 1 Rehabilitation Hospital   \$ 7,589,579   \$ 6,840,451     Peer Group G Median 1 Rehabilitation Hospital   \$ 7,589,579   \$ 6,840,451     Peer Group G Median 1 Rehabilitation Hospital   \$ 7,589,579   \$ 6,840,451     Peer Group G Median 1 Rehabilitation Hospital   \$ 7,589,579   \$ 6,840,451     Peer Group G Median 1 Rehabilitation Hospital   \$ 7,589,579   \$ 6,840,451     Red Hospitals Median   \$ 4,704,057   \$ 5,111,770			†		†
Blue Hill Memorial Hospital \$ 5,677,829 \$ 12,649,099 Bridgton Hospital \$ 2,118,832 \$ 2,617,984 Calais Regional Hospital \$ 761,427 \$ 69,881 Charles A. Dean Memorial Hospital \$ 761,427 \$ 69,881 Charles A. Dean Memorial Hospital \$ 49,406 \$ 71,431 Down East Community Hospital \$ 1,193,366 \$ 1,162,883 Houlton Regional Hospital \$ 3,130,136 \$ 3,075,463 Mayo Regional Hospital \$ 4,704,057 \$ 5,111,770 Millinocket Regional Hospital \$ 7,181,220 \$ 7,006,116 Mount Desert Island Hospital \$ 5,051,994 \$ 5,569,054 Penobscot Valley Hospital \$ 1,070,636 \$ 1,017,945 Redington-Fairview General Hospital \$ 1,070,636 \$ 1,017,945 Redington-Fairview General Hospital \$ 1,456,366 \$ 1,664,407 \$ Sebasticook Valley Hospital \$ 3,448,116 \$ 3,670,232 Sebasticook Valley Hospital \$ 1,654,580 \$ 1,822,583 Waldo County General Hospital \$ 16,408,376 \$ 16,613,411 Peer Group F Median 2 Private Psychiatric Hospitals \$ 7,589,579 \$ 6,840,451 Spring Harbor Hospital † † Peer Group G Median 1 Rehabilitation Hospital † † All Maine Hospitals Median † † All Maine Hospitals Median † † † All Maine Hospitals Median † † All Maine Hospitals Median † † All Maine Hospitals Median † † † All Maine Hospitals Medi					
Bridgton Hospital       \$ 2,118,832       \$ 2,617,984         Calais Regional Hospital       \$ 761,427       \$ 69,881         Charles A. Dean Memorial Hospital       \$ 49,406       \$ 71,431         Down East Community Hospital       \$ 1,193,366       \$ 1,162,883         Moulton Regional Hospital       \$ 3,130,136       \$ 3,075,463         Mayo Regional Hospital       \$ 4,704,057       \$ 5,111,770         Millinocket Regional Hospital       \$ 7,181,220       \$ 7,006,116         Mount Desert Island Hospital       \$ 5,051,994       \$ 5,569,054         Penobscot Valley Hospital       \$ 1,070,636       \$ 1,017,945         Redington-Fairview General Hospital       \$ 1,560,521       \$ 12,178,148         Rumford Community Hospital       \$ 1,456,366       \$ 1,664,407         St Andrews Hospital       \$ 3,448,116       \$ 3,670,232         Sebasticook Valley Hospital       \$ 1,654,580       \$ 1,822,583         Waldo County General Hospital       \$ 16,408,376       \$ 16,613,411         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 7,589,579       \$ 6,840,451         Spring Harbor Hospital       † * *       * *         New England Rehabilitation Hospital       † * *       * *         New England Rehabilitation Hospital       * 4,704,0					
Calais Regional Hospital       \$ 761,427       \$ 69,881         Charles A. Dean Memorial Hospital       \$ 49,406       \$ 71,431         Down East Community Hospital       \$ 1,193,366       \$ 1,162,883         Houlton Regional Hospital       \$ 3,130,136       \$ 3,075,463         Mayo Regional Hospital       \$ 4,704,057       \$ 5,111,770         Millinocket Regional Hospital       \$ 7,181,220       \$ 7,006,116         Mount Desert Island Hospital       \$ 5,051,994       \$ 5,569,054         Penobscot Valley Hospital       \$ 1,070,636       \$ 1,017,945         Redington-Fairview General Hospital       \$ 11,560,521       \$ 12,178,148         Rumford Community Hospital       \$ 1,456,366       \$ 1,664,407         St Andrews Hospital       \$ 3,448,116       \$ 3,670,232         Sebasticook Valley Hospital       \$ 1,654,580       \$ 1,822,583         Waldo County General Hospital       \$ 16,408,376       \$ 16,613,411         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 7,589,579       \$ 6,840,451         Spring Harbor Hospital       † †       †         New England Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † 4,704,057       \$ 5,111,770         * Northeast Median       † 1	·				
Charles A. Dean Memorial Hospital       \$ 49,406       \$ 71,431         Down East Community Hospital       \$ 1,193,366       \$ 1,162,883         Houlton Regional Hospital       \$ 3,130,136       \$ 3,075,463         Mayo Regional Hospital       \$ 4,704,057       \$ 5,111,770         Millinocket Regional Hospital       \$ 7,181,220       \$ 7,006,116         Mount Desert Island Hospital       \$ 5,051,994       \$ 5,569,054         Mount Desert Island Hospital       \$ 1,070,636       \$ 1,017,945         Redington-Fairview General Hospital       \$ 11,560,521       \$ 12,178,148         Rumford Community Hospital       \$ 1,456,366       \$ 1,664,407         St Andrews Hospital       \$ 3,448,116       \$ 3,670,232         Sebasticook Valley Hospital       \$ 1,654,580       \$ 1,822,583         Waldo County General Hospital       \$ 16,408,376       \$ 16,613,411         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 7,589,579       \$ 6,840,451         Spring Harbor Hospital       † †       †         New England Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † 4,704,057       \$ 5,111,770         * Northeast Median       † 4,704,057       \$ 5,111,770		\$			
Down East Community Hospital \$ 1,193,366 \$ 1,162,883 Houlton Regional Hospital \$ 3,130,136 \$ 3,075,463 Mayo Regional Hospital \$ 4,704,057 \$ 5,111,770 Millinocket Regional Hospital \$ 7,181,220 \$ 7,006,116 Mount Desert Island Hospital \$ 5,051,994 \$ 5,569,054 Penobscot Valley Hospital \$ 1,070,636 \$ 1,017,945 Redington-Fairview General Hospital \$ 11,560,521 \$ 12,178,148 Rumford Community Hospital \$ 1,456,366 \$ 1,664,407 St Andrews Hospital \$ 3,448,116 \$ 3,670,232 Sebasticook Valley Hospital \$ 1,654,580 \$ 1,822,583 Waldo County General Hospital \$ 16,408,376 \$ 16,613,411 Peer Group F Median 2 Private Psychiatric Hospitals \$ 7,589,579 \$ 6,840,451 Spring Harbor Hospital † † Peer Group G Median 1 Rehabilitation Hospital † † All Maine Hospitals Median \$ 4,704,057 \$ 5,111,770 * Northeast Median † †		\$			•
Houlton Regional Hospital \$ 3,130,136 \$ 3,075,463 Mayo Regional Hospital \$ 4,704,057 \$ 5,111,770 Millinocket Regional Hospital \$ 7,181,220 \$ 7,006,116 Mount Desert Island Hospital \$ 5,051,994 \$ 5,569,054 Penobscot Valley Hospital \$ 1,070,636 \$ 1,017,945 Redington-Fairview General Hospital \$ 11,560,521 \$ 12,178,148 Rumford Community Hospital \$ 1,456,366 \$ 1,664,407 St Andrews Hospital \$ 3,448,116 \$ 3,670,232 Sebasticook Valley Hospital \$ 1,654,580 \$ 1,822,583 Waldo County General Hospital \$ 16,408,376 \$ 16,613,411 Peer Group F Median 2 Private Psychiatric Hospitals \$ 7,589,579 \$ 6,840,451 Spring Harbor Hospital \$ 7,589,579 \$ 6	· ·		,		
Mayo Regional Hospital       \$ 4,704,057       \$ 5,111,770         Millinocket Regional Hospital       \$ 7,181,220       \$ 7,006,116         Mount Desert Island Hospital       \$ 5,051,994       \$ 5,569,054         Penobscot Valley Hospital       \$ 1,070,636       \$ 1,017,945         Redington-Fairview General Hospital       \$ 11,560,521       \$ 12,178,148         Rumford Community Hospital       \$ 1,456,366       \$ 1,664,407         St Andrews Hospital       \$ 3,448,116       \$ 3,670,232         Sebasticook Valley Hospital       \$ 1,654,580       \$ 1,822,583         Waldo County General Hospital       \$ 16,408,376       \$ 16,613,411         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 7,589,579       \$ 6,840,451         Acadia Hospital Corporation       \$ 7,589,579       \$ 6,840,451         Spring Harbor Hospital       † †       †         Peer Group G Median 1 Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 4,704,057       \$ 5,111,770         * Northeast Median       † †       †					
Millinocket Regional Hospital       \$ 7,181,220       \$ 7,006,116         Mount Desert Island Hospital       \$ 5,051,994       \$ 5,569,054         Penobscot Valley Hospital       \$ 1,070,636       \$ 1,017,945         Redington-Fairview General Hospital       \$ 11,560,521       \$ 12,178,148         Rumford Community Hospital       \$ 1,456,366       \$ 1,664,407         St Andrews Hospital       \$ 3,448,116       \$ 3,670,232         Sebasticook Valley Hospital       \$ 16,54,580       \$ 1,822,583         Waldo County General Hospital       \$ 16,613,411         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 7,589,579       \$ 6,840,451         Acadia Hospital Corporation       \$ 7,589,579       \$ 6,840,451         Spring Harbor Hospital       † †       †         Peer Group G Median 1 Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 4,704,057       \$ 5,111,770         * Northeast Median       †       †       †					
Mount Desert Island Hospital       \$ 5,051,994       \$ 5,569,054         Penobscot Valley Hospital       \$ 1,070,636       \$ 1,017,945         Redington-Fairview General Hospital       \$ 11,560,521       \$ 12,178,148         Rumford Community Hospital       \$ 1,456,366       \$ 1,664,407         St Andrews Hospital       \$ 3,448,116       \$ 3,670,232         Sebasticook Valley Hospital       \$ 1,654,580       \$ 1,822,583         Waldo County General Hospital       \$ 16,408,376       \$ 16,613,411         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 7,589,579       \$ 6,840,451         Spring Harbor Hospital       \$ 7,589,579       \$ 6,840,451         Spring Harbor Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 4,704,057       \$ 5,111,770         * Northeast Median       † †       †				\$	
Penobscot Valley Hospital       \$ 1,070,636       \$ 1,017,945         Redington-Fairview General Hospital       \$ 11,560,521       \$ 12,178,148         Rumford Community Hospital       \$ 1,456,366       \$ 1,664,407         St Andrews Hospital       \$ 3,448,116       \$ 3,670,232         Sebasticook Valley Hospital       \$ 1,654,580       \$ 1,822,583         Waldo County General Hospital       \$ 16,408,376       \$ 16,613,411         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 7,589,579       \$ 6,840,451         Acadia Hospital Corporation       \$ 7,589,579       \$ 6,840,451         Spring Harbor Hospital       † †       †         Peer Group G Median 1 Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 4,704,057       \$ 5,111,770         * Northeast Median       † †       †		Ψ		\$	
Redington-Fairview General Hospital       \$ 11,560,521       \$ 12,178,148         Rumford Community Hospital       \$ 1,456,366       \$ 1,664,407         St Andrews Hospital       \$ 3,448,116       \$ 3,670,232         Sebasticook Valley Hospital       \$ 1,654,580       \$ 1,822,583         Waldo County General Hospital       \$ 16,408,376       \$ 16,613,411         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 7,589,579       \$ 6,840,451         Acadia Hospital Corporation       \$ 7,589,579       \$ 6,840,451         Spring Harbor Hospital       † †       †         Peer Group G Median 1 Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 4,704,057       \$ 5,111,770         * Northeast Median       † †       †	•	\$			
Rumford Community Hospital       \$ 1,456,366       \$ 1,664,407         St Andrews Hospital       \$ 3,448,116       \$ 3,670,232         Sebasticook Valley Hospital       \$ 1,654,580       \$ 1,822,583         Waldo County General Hospital       \$ 16,408,376       \$ 16,613,411         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 7,589,579       \$ 6,840,451         Acadia Hospital Corporation       \$ 7,589,579       \$ 6,840,451         Spring Harbor Hospital       † †       †         Peer Group G Median 1 Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 4,704,057       \$ 5,111,770         * Northeast Median       † †       †		\$			•
St Andrews Hospital       \$ 3,448,116       \$ 3,670,232         Sebasticook Valley Hospital       \$ 1,654,580       \$ 1,822,583         Waldo County General Hospital       \$ 16,408,376       \$ 16,613,411         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 7,589,579       \$ 6,840,451         Acadia Hospital Corporation       \$ 7,589,579       \$ 6,840,451         Spring Harbor Hospital       † †       †         Peer Group G Median 1 Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 4,704,057       \$ 5,111,770         * Northeast Median       † †       †		\$		\$	
Sebasticook Valley Hospital \$ 1,654,580 \$ 1,822,583 Waldo County General Hospital \$ 16,408,376 \$ 16,613,411  Peer Group F Median 2 Private Psychiatric Hospitals \$ 7,589,579 \$ 6,840,451  Acadia Hospital Corporation \$ 7,589,579 \$ 6,840,451  Spring Harbor Hospital † †  Peer Group G Median 1 Rehabilitation Hospital † †  New England Rehabilitation Hospital † †  All Maine Hospitals Median \$ 4,704,057 \$ 5,111,770  * Northeast Median † †		\$		\$	
Waldo County General Hospital \$ 16,408,376 \$ 16,613,411  Peer Group F Median 2 Private Psychiatric Hospitals \$ 7,589,579 \$ 6,840,451  Acadia Hospital Corporation \$ 7,589,579 \$ 6,840,451  Spring Harbor Hospital † †  Peer Group G Median 1 Rehabilitation Hospital † †  New England Rehabilitation Hospital † †  All Maine Hospitals Median \$ 4,704,057 \$ 5,111,770  * Northeast Median † †		\$		\$	
Peer Group F Median 2 Private Psychiatric Hospitals\$ 7,589,579\$ 6,840,451Acadia Hospital Corporation\$ 7,589,579\$ 6,840,451Spring Harbor Hospital† ††Peer Group G Median 1 Rehabilitation Hospital† ††New England Rehabilitation Hospital† ††All Maine Hospitals Median\$ 4,704,057\$ 5,111,770* Northeast Median† ††	· ·	\$		\$	
Acadia Hospital Corporation \$ 7,589,579 \$ 6,840,451 Spring Harbor Hospital † †  Peer Group G Median 1 Rehabilitation Hospital † †  New England Rehabilitation Hospital † †  All Maine Hospitals Median \$ 4,704,057 \$ 5,111,770  * Northeast Median † †		\$		\$	
Spring Harbor Hospital † †  Peer Group G Median 1 Rehabilitation Hospital † †  New England Rehabilitation Hospital † †  All Maine Hospitals Median † †  * Northeast Median † † †		•		•	
Peer Group G Median 1 Rehabilitation Hospital † †  New England Rehabilitation Hospital † †  All Maine Hospitals Median \$ 4,704,057 \$ 5,111,770 \$ * Northeast Median † †		\$	7,589,579 +	\$	6,840,451 +
New England Rehabilitation Hospital † †  All Maine Hospitals Median \$ 4,704,057 \$ 5,111,770    * Northeast Median † †		†		†	
All Maine Hospitals Median \$ 4,704,057 \$ 5,111,770 * Northeast Median † †		•	+		+
* Northeast Median † †		\$	•	\$	5,111,770
* U.S. Median † †	* Northeast Median			7	+
	* U.S. Median		t		t

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

#### **Fund Balance-Unrestricted**

Peer Group A Median 4 Hospitals			FY 2005		FY 2006
Eastern Maine Medical Center         \$ 180,495,584         \$ 197,353,344           Maine General Medical Center         \$ 485,686,000         \$ 502,687,000           Peer Group B Median - 8 Hospitals         \$ 47,268,233         \$ 53,829,440           Aroostook Medical Center, The (TAMC)         \$ 28,491,230         \$ 88,092,015           Mid Coast Hospital         \$ 48,196,988         \$ 57,031,111           Penobscot Bay Medical Center         \$ 48,197,3061         \$ 86,629,370         \$ 88,092,015           Mid Coast Hospital         \$ 48,197,3061         \$ 88,092,015         \$ 48,197,308         \$ 57,031,111           Penobscot Bay Medical Center         \$ 55,307,748         \$ 58,640,656         \$ 51,092,7168         \$ 56,679,550         \$ 66,679,550         \$ 31,316,170         \$ 13,316,170         \$ 13,301,70         \$ 58,821,493         \$ 30,679,168         \$ 66,339,477         \$ 58,621,493         \$ 30,679,168         \$ 66,339,477         \$ 58,621,493         \$ 30,679,168         \$ 68,052,458         \$ 30,679,168         \$ 68,052,458         \$ 30,679,168         \$ 36,052,458         \$ 38,504,882         \$ 30,679,168         \$ 33,002,168         \$ 32,822,493         \$ 30,679,168         \$ 32,822,493         \$ 30,679,168         \$ 32,822,493         \$ 30,679,168         \$ 32,822,493         \$ 30,679,168         \$ 33,017,628         \$ 33,021,822	Peer Group A Median 4 Hospitals	\$	169,072,919	\$	188,026,870
Maine Medical Center         \$ 157, 650, 294         \$ 178, 690, 985 of 502, 687, 000           Peer Group B Median - 8 Hospitals         \$ 47, 268, 233         \$ 53, 829, 440           Aroostook Medical Center, The (TAMC)         \$ 28, 491, 230         \$ 29, 964, 335           Mid Coast Hospital         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 80,629, 370         \$ 40,074, 208         \$ 20,000, 100         \$ 40,074, 208         \$ 20,000, 100         \$ 20,000, 100         \$ 20,000, 100         \$ 30,000, 100	Central Maine Medical Center	\$	71,034,544	\$	75,545,819
Maine Medical Center	Eastern Maine Medical Center	\$	180,495,588	\$	197,353,844
Maine Medical Center         \$ 485,686,000         \$ 502,687,000           Peer Group B Median 8 Hospitals         \$ 47,268,233         \$ 53,829,440           Aroostook Medical Center, The (TAMC)         \$ 28,491,230         \$ 29,964,335           Mic Coast Hospital         \$ 80,629,370         \$ 88,092,015           Mid Coast Hospital         \$ 48,196,988         \$ 57,031,111           Penobscot Bay Medical Center         \$ 42,973,061         \$ 46,074,208           Southern Maine Medical Center         \$ 55,307,748         \$ 58,640,656           St Joseph Hospital         \$ 26,679,550         \$ 31,316,170           St Mary's Regional Medical Center         \$ 56,110,837         \$ 58,843,867           York Hospital         \$ 46,339,477         \$ 50,627,768           Peer Group C Median 4 Hospitals         \$ 28,821,493         \$ 30,679,168           Cary Medical Center         \$ 13,301,767         \$ 13,330,216           Franklin Memorial Hospital         \$ 45,250,034         \$ 46,693,315           Maine Coast Memorial Hospital         \$ 13,427,400         \$ 16,99,971           Inland Hospital         \$ 13,487,440         \$ 16,199,971           Inland Hospital         \$ 13,487,440         \$ 16,199,971           Inland Hospital         \$ 13,487,440         \$ 16,199,971	MaineGeneral Medical Center		157,650,249	\$	178,699,896
Aroostook Medical Center, The (TAMC) \$ 28,491,230 \$ 29,964,333 Mercy Hospital \$ 80,629,370 \$ 88,092,015	Maine Medical Center	\$	485,686,000	\$	502,687,000
Mercy Hospital         \$ 80,629,370         \$ 88,092,015           Mid Coast Hospital         \$ 48,195,988         \$ 7,031,111           Penobscot Bay Medical Center         \$ 42,973,061         \$ 46,074,208           Southern Maine Medical Center         \$ 55,307,748         \$ 58,640,655           St Joseph Hospital         \$ 26,679,555         \$ 31,316,1670           St Mary's Regional Medical Center         \$ 56,110,837         \$ 58,843,867           York Hospital         \$ 46,339,477         \$ 50,627,768           Peer Group C Median 4 Hospitals         \$ 28,821,493         \$ 30,679,168           Cary Medical Center         \$ 13,301,767         \$ 13,530,216           Franklin Memorial Hospital         \$ 36,505,458         \$ 33,504,882           Henrietta D. Goodall Hospital         \$ 45,250,303         \$ 46,693,315           Maine Coast Memorial Hospital         \$ 13,487,440         \$ 16,199,971           Inland Hospital         \$ 13,387,440         \$ 16,199,971           Inland Hospital         \$ 13,379,2520         \$ 16,389,615           Northern Maine Medical Center         \$ 13,487,440         \$ 16,199,971           Parkive Modustist Medical Center         \$ 7,574,828         \$ 8,394,015           Stephens Memorial Hospital         \$ 12,299,373         \$ 19,978,397	Peer Group B Median 8 Hospitals	\$	47,268,233	\$	53,829,440
Mercy Hospital         \$ 80,629,370         \$ 88,092,015           Mid Coast Hospital         \$ 48,195,988         \$ 7,031,111           Penobscot Bay Medical Center         \$ 42,973,061         \$ 46,074,208           Southern Maine Medical Center         \$ 55,307,748         \$ 58,640,655           St Joseph Hospital         \$ 26,679,555         \$ 31,316,1670           St Mary's Regional Medical Center         \$ 56,110,837         \$ 58,843,867           York Hospital         \$ 46,339,477         \$ 50,627,768           Peer Group C Median 4 Hospitals         \$ 28,821,493         \$ 30,679,168           Cary Medical Center         \$ 13,301,767         \$ 13,530,216           Franklin Memorial Hospital         \$ 36,505,458         \$ 33,504,882           Henrietta D. Goodall Hospital         \$ 45,250,303         \$ 46,693,315           Maine Coast Memorial Hospital         \$ 13,487,440         \$ 16,199,971           Inland Hospital         \$ 13,387,440         \$ 16,199,971           Inland Hospital         \$ 13,379,2520         \$ 16,389,615           Northern Maine Medical Center         \$ 13,487,440         \$ 16,199,971           Parkive Modustist Medical Center         \$ 7,574,828         \$ 8,394,015           Stephens Memorial Hospital         \$ 12,299,373         \$ 19,978,397	Aroostook Medical Center, The (TAMC)	\$	28,491,230	\$	29,964,335
SK Mary's Regional Medical Center         \$ 56,110,837         \$ 58,843,867           York Hospital         \$ 46,339,477         \$ 50,627,768           Peer Group C Median 4 Hospitals         \$ 28,821,493         \$ 30,679,168           Cary Medical Center         \$ 13,301,767         \$ 13,530,216           Franklin Memorial Hospital         \$ 36,505,458         \$ 38,504,882           Henrietta D. Goodall Hospital         \$ 45,250,034         \$ 46,693,315           Maine Coast Memorial Hospital         \$ 13,787,252         \$ 16,199,971           Inland Hospital         \$ 13,723,172         \$ 13,115,823           Miles Memorial Hospital         \$ 13,792,520         \$ 16,199,971           Northern Maine Medical Center         \$ 13,487,440         \$ 16,199,971           Perkview Adventist Medical Center         \$ 13,487,440         \$ 16,199,971           Perkview Adventist Medical Center         \$ 13,487,440         \$ 16,199,971           Stephens Memorial Hospital         \$ 19,613,046         \$ 23,443,769           Peer Group E Median 15 Critical Access Hospitals         \$ 9,632,054         \$ 11,823,508           Blue Hill Memorial Hospital         \$ 12,799,737         \$ 19,978,397           Briedgton Hospital         \$ 7,274,828         \$ 13,98,055           Calais Regional Hospital	Mercy Hospital		80,629,370	\$	88,092,015
SK Mary's Regional Medical Center         \$ 56,110,837         \$ 58,843,867           York Hospital         \$ 46,339,477         \$ 50,627,768           Peer Group C Median 4 Hospitals         \$ 28,821,493         \$ 30,679,168           Cary Medical Center         \$ 13,301,767         \$ 13,530,216           Franklin Memorial Hospital         \$ 36,505,458         \$ 38,504,882           Henrietta D. Goodall Hospital         \$ 45,250,034         \$ 46,693,315           Maine Coast Memorial Hospital         \$ 13,787,252         \$ 16,199,971           Inland Hospital         \$ 13,723,172         \$ 13,115,823           Miles Memorial Hospital         \$ 13,792,520         \$ 16,199,971           Northern Maine Medical Center         \$ 13,487,440         \$ 16,199,971           Perkview Adventist Medical Center         \$ 13,487,440         \$ 16,199,971           Perkview Adventist Medical Center         \$ 13,487,440         \$ 16,199,971           Stephens Memorial Hospital         \$ 19,613,046         \$ 23,443,769           Peer Group E Median 15 Critical Access Hospitals         \$ 9,632,054         \$ 11,823,508           Blue Hill Memorial Hospital         \$ 12,799,737         \$ 19,978,397           Briedgton Hospital         \$ 7,274,828         \$ 13,98,055           Calais Regional Hospital	Mid Coast Hospital	\$	48,196,988	\$	57,031,111
SK Mary's Regional Medical Center         \$ 56,110,837         \$ 58,843,867           York Hospital         \$ 46,339,477         \$ 50,627,768           Peer Group C Median 4 Hospitals         \$ 28,821,493         \$ 30,679,168           Cary Medical Center         \$ 13,301,767         \$ 13,530,216           Franklin Memorial Hospital         \$ 36,505,458         \$ 38,504,882           Henrietta D. Goodall Hospital         \$ 45,250,034         \$ 46,693,315           Maine Coast Memorial Hospital         \$ 13,787,252         \$ 16,199,971           Inland Hospital         \$ 13,723,172         \$ 13,115,823           Miles Memorial Hospital         \$ 13,792,520         \$ 16,199,971           Northern Maine Medical Center         \$ 13,487,440         \$ 16,199,971           Perkview Adventist Medical Center         \$ 13,487,440         \$ 16,199,971           Perkview Adventist Medical Center         \$ 13,487,440         \$ 16,199,971           Stephens Memorial Hospital         \$ 19,613,046         \$ 23,443,769           Peer Group E Median 15 Critical Access Hospitals         \$ 9,632,054         \$ 11,823,508           Blue Hill Memorial Hospital         \$ 12,799,737         \$ 19,978,397           Briedgton Hospital         \$ 7,274,828         \$ 13,98,055           Calais Regional Hospital	Penobscot Bay Medical Center	\$	42,973,061	\$	46,074,208
SK Mary's Regional Medical Center         \$ 56,110,837         \$ 58,843,867           York Hospital         \$ 46,339,477         \$ 50,627,768           Peer Group C Median 4 Hospitals         \$ 28,821,493         \$ 30,679,168           Cary Medical Center         \$ 13,301,767         \$ 13,530,216           Franklin Memorial Hospital         \$ 36,505,458         \$ 38,504,882           Henrietta D. Goodall Hospital         \$ 45,250,034         \$ 46,693,315           Maine Coast Memorial Hospital         \$ 13,787,252         \$ 16,199,971           Inland Hospital         \$ 13,723,172         \$ 13,115,823           Miles Memorial Hospital         \$ 13,792,520         \$ 16,199,971           Northern Maine Medical Center         \$ 13,487,440         \$ 16,199,971           Perkview Adventist Medical Center         \$ 13,487,440         \$ 16,199,971           Perkview Adventist Medical Center         \$ 13,487,440         \$ 16,199,971           Stephens Memorial Hospital         \$ 19,613,046         \$ 23,443,769           Peer Group E Median 15 Critical Access Hospitals         \$ 9,632,054         \$ 11,823,508           Blue Hill Memorial Hospital         \$ 12,799,737         \$ 19,978,397           Briedgton Hospital         \$ 7,274,828         \$ 13,98,055           Calais Regional Hospital	Southern Maine Medical Center	\$	55,307,748	\$	58,640,656
SK Mary's Regional Medical Center         \$ 56,110,837         \$ 58,843,867           York Hospital         \$ 46,339,477         \$ 50,627,768           Peer Group C Median 4 Hospitals         \$ 28,821,493         \$ 30,679,168           Cary Medical Center         \$ 13,301,767         \$ 13,530,216           Franklin Memorial Hospital         \$ 36,505,458         \$ 38,504,882           Henrietta D. Goodall Hospital         \$ 45,250,034         \$ 46,693,315           Maine Coast Memorial Hospital         \$ 13,787,252         \$ 16,199,971           Inland Hospital         \$ 13,723,172         \$ 13,115,823           Miles Memorial Hospital         \$ 13,792,520         \$ 16,199,971           Northern Maine Medical Center         \$ 13,487,440         \$ 16,199,971           Perkview Adventist Medical Center         \$ 13,487,440         \$ 16,199,971           Perkview Adventist Medical Center         \$ 13,487,440         \$ 16,199,971           Stephens Memorial Hospital         \$ 19,613,046         \$ 23,443,769           Peer Group E Median 15 Critical Access Hospitals         \$ 9,632,054         \$ 11,823,508           Blue Hill Memorial Hospital         \$ 12,799,737         \$ 19,978,397           Briedgton Hospital         \$ 7,274,828         \$ 13,98,055           Calais Regional Hospital	St Joseph Hospital	\$	26,679,550	\$	31,316,170
York Hospital         \$ 46,339,477         \$ 50,627,768           Peer Group C Median 4 Hospitals         \$ 28,821,493         \$ 30,679,168           Cary Medical Center         \$ 13,301,767         \$ 13,530,216           Franklin Memorial Hospital         \$ 36,505,458         \$ 38,504,882           Henrietta D. Goodall Hospital         \$ 45,250,034         \$ 46,693,315           Maine Coast Memorial Hospital         \$ 13,487,440         \$ 16,199,971           Inland Hospital         \$ 13,233,172         \$ 13,115,823           Miles Memorial Hospital         \$ 13,233,172         \$ 13,115,823           Miles Memorial Hospital         \$ 13,487,440         \$ 16,199,971           Parkview Adventist Medical Center         \$ 13,487,440         \$ 16,199,971           Peer Group E Median 15 Critical Access Hospitals         \$ 19,613,046         \$ 23,443,769           Peer Group E Median 15 Critical Access Hospitals         \$ 12,979,737         \$ 19,978,397           Blue Hill Memorial Hospital         \$ 11,002,829         \$ 12,398,805           Blue Hill Memorial Hospital         \$ 11,002,829         \$ 12,398,805           Calais Regional Hospital         \$ 11,002,829         \$ 12,398,805           Calais Regional Hospital         \$ 11,402,829         \$ 12,398,805           Houlton Regional Hospit	St Mary's Regional Medical Center	\$	56,110,837	\$	58,843,867
Cary Medical Center	·	\$		\$	
Franklin Memorial Hospital         \$ 36,505,458         \$ 38,504,882           Henrietta D. Goodall Hospital         \$ 45,250,034         \$ 46,693,315           Maine Coast Memorial Hospital         \$ 21,137,528         \$ 22,853,454           Peer Group D Median 5 Hospitals         \$ 13,233,172         \$ 16,199,971           Inland Hospital         \$ 13,729,250         \$ 16,389,615           Northern Maine Medical Center         \$ 13,487,440         \$ 16,199,971           Per Group E Medical Center         \$ 7,574,828         \$ 8,394,015           Stephens Memorial Hospital         \$ 19,613,046         \$ 23,443,769           Peer Group E Median 15 Critical Access Hospitals         \$ 9,632,054         \$ 11,823,508           Blue Hill Memorial Hospital         \$ 12,979,737         \$ 19,978,397           Bridgton Hospital         \$ 11,002,829         \$ 12,398,805           Calais Regional Hospital         \$ 7,140,998         \$ 9,169,087           Charles A. Dean Memorial Hospital         \$ 7,140,998         \$ 9,169,087           Charles A. Dean Memorial Hospital         \$ 9,632,057         \$ 11,878,362           Houlton Regional Hospital         \$ 9,532,514         \$ 11,878,362           Houlton Regional Hospital         \$ 9,522,177         \$ 19,69,881           Mount Desert Island Hospital					
Henrietta D. Goodall Hospital		\$	·	\$	•
Maine Coast Memorial Hospital         \$ 21,137,528         \$ 22,853,454           Peer Group D Median 5 Hospitals         13,487,440         \$ 16,199,971           Inland Hospital         \$ 13,792,520         \$ 16,389,615           Northern Maine Medical Center         \$ 13,487,440         \$ 16,199,971           Parkview Adventist Medical Center         \$ 13,487,440         \$ 16,199,971           Parkview Adventist Medical Center         \$ 7,574,828         \$ 8,394,015           Stephens Memorial Hospital         \$ 19,613,046         \$ 23,443,769           Peer Group E Median 15 Critical Access Hospitals         \$ 9,632,054         \$ 11,823,508           Blue Hill Memorial Hospital         \$ 11,002,829         \$ 12,398,805           Calais Regional Hospital         \$ 11,002,829         \$ 12,398,805           Calais Regional Hospital         \$ (209,597)         \$ 252,377           Down East Community Hospital         \$ 9,632,054         \$ 11,878,362           Houlton Regional Hospital         \$ 9,632,054         \$ 11,878,362           Mount Desert Island Hospital <td></td> <td>\$</td> <td>·</td> <td>\$</td> <td>· · ·</td>		\$	·	\$	· · ·
Peer Group D Median 5 Hospitals	·			\$	
Inland Hospital	·				
Miles Memorial Hospital         \$ 13,792,520         \$ 16,389,615           Northern Maine Medical Center         \$ 13,487,440         \$ 16,199,971           Perkview Adventist Medical Center         \$ 7,574,828         \$ 8,394,015           Stephens Memorial Hospital         \$ 19,613,046         \$ 23,443,769           Peer Group E Median 15 Critical Access Hospitals         \$ 9,632,054         \$ 11,823,508           Blue Hill Memorial Hospital         \$ 12,979,737         \$ 19,978,397           Bridgton Hospital         \$ 11,002,829         \$ 12,398,805           Calais Regional Hospital         \$ 7,140,998         \$ 9,169,087           Charles A. Dean Memorial Hospital         \$ (209,597)         \$ 252,377           Down East Community Hospital         \$ 9,632,054         \$ 11,878,362           Houlton Regional Hospital         \$ 9,632,054         \$ 11,878,362           Houlton Regional Hospital         \$ 9,632,054         \$ 11,878,362           Houlton Regional Hospital         \$ 18,025,793         \$ 19,547,954           Millinocket Regional Hospital         \$ 18,025,793         \$ 19,547,954           Mount Desert Island Hospital         \$ 15,305,625         \$ 11,845,210           Penobscot Valley Hospital         \$ 2,631,876         \$ 3,197,457           Redington-Fairview General Hospital </td <td>·</td> <td></td> <td></td> <td>•</td> <td></td>	·			•	
Northern Maine Medical Center Parkview Adventist Medical Center Stephens Memorial Hospital Stephens Median 15 Critical Access Hospitals Stephens Median 16 Access Hospitals Stephens Median 16 Access Hospital Stephens Stephe					
Parkview Adventist Medical Center         \$ 7,574,828         \$ 3,394,015           Stephens Memorial Hospital         \$ 19,613,046         \$ 23,443,769           Peer Group E Median 15 Critical Access Hospitals         \$ 9,632,054         \$ 11,823,508           Blue Hill Memorial Hospital         \$ 12,979,737         \$ 19,978,397           Bridgton Hospital         \$ 11,002,829         \$ 12,398,805           Calais Regional Hospital         \$ 7,140,998         \$ 9,169,087           Charles A. Dean Memorial Hospital         \$ 9,632,054         \$ 11,878,362           Houlton Regional Hospital         \$ 9,632,054         \$ 11,878,362           Mayo Regional Hospital         \$ 9,632,054         \$ 11,878,362           Mount Desert Island Hospital         \$ 18,025,793         \$ 19,547,954           Millinocket Regional Hospital         \$ 15,305,625         \$ 11,845,210           Penobscot Valley Hospital         \$ 2,631,876         \$ 3,197,457           Redington-Fairview General Hospital         \$ 37,957,344         \$ 46,232,110           Rumford Community Hospital		\$	·		· · ·
Stephens Memorial Hospital         \$ 19,613,046         \$ 23,443,769           Peer Group E Median 15 Critical Access Hospitals         \$ 9,632,054         \$ 11,823,508           Blue Hill Memorial Hospital         \$ 12,979,737         \$ 19,978,397           Bridgton Hospital         \$ 11,002,829         \$ 12,398,805           Calais Regional Hospital         \$ 7,140,998         \$ 9,169,087           Charles A. Dean Memorial Hospital         \$ 9,632,054         \$ 11,878,362           Houlton Regional Hospital         \$ 18,025,793         \$ 19,547,954           Millinocket Regional Hospital         \$ 9,528,219         \$ 10,064,445           Mount Desert Island Hospital         \$ 15,305,625         \$ 11,845,210           Penobscot Valley Hospital         \$ 2,631,876         \$ 3,197,457           Redington-Fairview General Hospital         \$ 37,957,344         \$ 46,232,110           Rumford Community Hospital         \$ 8,815,480         \$ 10,076,426           St Andrews Hospital         \$ 11,691,733         \$ 11,823,508           Sebasticook Valley Hospital		\$			
Peer Group E Median 15 Critical Access Hospitals   \$ 9,632,054 \$ 11,823,508		\$		- 1	
Blue Hill Memorial Hospital       \$ 12,979,737       \$ 19,978,397         Bridgton Hospital       \$ 11,002,829       \$ 12,398,805         Calais Regional Hospital       \$ 7,140,998       \$ 9,169,087         Charles A. Dean Memorial Hospital       \$ (209,597)       \$ 252,377         Down East Community Hospital       \$ 9,632,054       \$ 11,878,362         Houlton Regional Hospital       \$ 5,271,886       \$ 5,190,881         Mayo Regional Hospital       \$ 18,025,793       \$ 19,547,954         Millinocket Regional Hospital       \$ 9,528,219       \$ 10,064,445         Mount Desert Island Hospital       \$ 9,528,219       \$ 10,064,445         Mount Desert Island Hospital       \$ 15,305,625       \$ 11,845,210         Penobscot Valley Hospital       \$ 2,631,876       \$ 3,197,457         Redington-Fairview General Hospital       \$ 37,957,344       \$ 46,232,110         Rumford Community Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hos					
Bridgton Hospital       \$ 11,002,829       \$ 12,398,805         Calais Regional Hospital       \$ 7,140,998       \$ 9,169,087         Charles A. Dean Memorial Hospital       \$ (209,597)       \$ 252,377         Down East Community Hospital       \$ 9,632,054       \$ 11,878,362         Houlton Regional Hospital       \$ 5,271,886       \$ 5,190,881         Mayo Regional Hospital       \$ 18,025,793       \$ 19,547,954         Millinocket Regional Hospital       \$ 9,528,219       \$ 10,064,445         Mount Desert Island Hospital       \$ 15,305,625       \$ 11,845,210         Penobscot Valley Hospital       \$ 2,631,876       \$ 3,197,457         Redington-Fairview General Hospital       \$ 37,957,344       \$ 46,232,110         Rumford Community Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital <td></td> <td></td> <td></td> <td></td> <td></td>					
Calais Regional Hospital       \$ 7,140,998       \$ 9,169,087         Charles A. Dean Memorial Hospital       \$ (209,597)       \$ 252,377         Down East Community Hospital       \$ 9,632,054       \$ 11,878,362         Houlton Regional Hospital       \$ 5,271,886       \$ 5,190,881         Mayo Regional Hospital       \$ 18,025,793       \$ 19,547,954         Millinocket Regional Hospital       \$ 9,528,219       \$ 10,064,445         Mount Desert Island Hospital       \$ 15,305,625       \$ 11,845,210         Penobscot Valley Hospital       \$ 2,631,876       \$ 3,197,457         Redington-Fairview General Hospital       \$ 37,957,344       \$ 46,232,110         Rumford Community Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median	·	\$			
Charles A. Dean Memorial Hospital       \$ (209,597)       \$ 252,377         Down East Community Hospital       \$ 9,632,054       \$ 11,878,362         Houlton Regional Hospital       \$ 5,271,886       \$ 5,190,881         Mayo Regional Hospital       \$ 18,025,793       \$ 19,547,954         Millinocket Regional Hospital       \$ 9,528,219       \$ 10,064,445         Mount Desert Island Hospital       \$ 15,305,625       \$ 11,845,210         Penobscot Valley Hospital       \$ 2,631,876       \$ 3,197,457         Redington-Fairview General Hospital       \$ 37,957,344       \$ 46,232,110         Rumford Community Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 15,305,625       \$ 19,547,954 <tr< td=""><td></td><td>\$</td><td></td><td></td><td></td></tr<>		\$			
Down East Community Hospital       \$ 9,632,054       \$ 11,878,362         Houlton Regional Hospital       \$ 5,271,886       \$ 5,190,881         Mayo Regional Hospital       \$ 18,025,793       \$ 19,547,954         Millinocket Regional Hospital       \$ 9,528,219       \$ 10,064,445         Mount Desert Island Hospital       \$ 15,305,625       \$ 11,845,210         Penobscot Valley Hospital       \$ 2,631,876       \$ 3,197,457         Redington-Fairview General Hospital       \$ 37,957,344       \$ 46,232,110         Rumford Community Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 11,691,733       \$ 11,823,508         Sebasticook Valley Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 15,305,625       \$ 19,547,954		\$			
Houlton Regional Hospital       \$ 5,271,886       \$ 5,190,881         Mayo Regional Hospital       \$ 18,025,793       \$ 19,547,954         Millinocket Regional Hospital       \$ 9,528,219       \$ 10,064,445         Mount Desert Island Hospital       \$ 15,305,625       \$ 11,845,210         Penobscot Valley Hospital       \$ 2,631,876       \$ 3,197,457         Redington-Fairview General Hospital       \$ 37,957,344       \$ 46,232,110         Rumford Community Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 11,691,733       \$ 11,823,508         Sebasticook Valley Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         All Maine Hospitals Median       \$ 15,305,625       \$ 19,547,954         * Northeast Median       † 1	•				
Mayo Regional Hospital       \$ 18,025,793       \$ 19,547,954         Millinocket Regional Hospital       \$ 9,528,219       \$ 10,064,445         Mount Desert Island Hospital       \$ 15,305,625       \$ 11,845,210         Penobscot Valley Hospital       \$ 2,631,876       \$ 3,197,457         Redington-Fairview General Hospital       \$ 37,957,344       \$ 46,232,110         Rumford Community Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 11,691,733       \$ 11,823,508         Sebasticook Valley Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 15,305,625       \$ 19,547,954         * Northeast Median       † †					
Millinocket Regional Hospital       \$ 9,528,219       \$ 10,064,445         Mount Desert Island Hospital       \$ 15,305,625       \$ 11,845,210         Penobscot Valley Hospital       \$ 2,631,876       \$ 3,197,457         Redington-Fairview General Hospital       \$ 37,957,344       \$ 46,232,110         Rumford Community Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 11,691,733       \$ 11,823,508         Sebasticook Valley Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 15,305,625       \$ 19,547,954         * Northeast Median       † †		\$			
Mount Desert Island Hospital       \$ 15,305,625       \$ 11,845,210         Penobscot Valley Hospital       \$ 2,631,876       \$ 3,197,457         Redington-Fairview General Hospital       \$ 37,957,344       \$ 46,232,110         Rumford Community Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 11,691,733       \$ 11,823,508         Sebasticook Valley Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         All Maine Hospitals Median       \$ 15,305,625       \$ 19,547,954         * Northeast Median       † †	, , ,			-	
Penobscot Valley Hospital       \$ 2,631,876       \$ 3,197,457         Redington-Fairview General Hospital       \$ 37,957,344       \$ 46,232,110         Rumford Community Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 11,691,733       \$ 11,823,508         Sebasticook Valley Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         All Maine Hospitals Median       \$ 15,305,625       \$ 19,547,954         * Northeast Median       † †		Ψ		Τ.	
Redington-Fairview General Hospital       \$ 37,957,344       \$ 46,232,110         Rumford Community Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 11,691,733       \$ 11,823,508         Sebasticook Valley Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         All Maine Hospitals Median       \$ 15,305,625       \$ 19,547,954         * Northeast Median       †       †	·				
Rumford Community Hospital       \$ 8,815,480       \$ 10,076,426         St Andrews Hospital       \$ 11,691,733       \$ 11,823,508         Sebasticook Valley Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         All Maine Hospitals Median       \$ 15,305,625       \$ 19,547,954         * Northeast Median       †       †		\$	• •		• •
St Andrews Hospital       \$ 11,691,733       \$ 11,823,508         Sebasticook Valley Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         All Maine Hospitals Median       \$ 15,305,625       \$ 19,547,954         * Northeast Median       †       †		\$			
Sebasticook Valley Hospital       \$ 7,925,757       \$ 9,045,433         Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         All Maine Hospitals Median       \$ 15,305,625       \$ 19,547,954         * Northeast Median       †       †		\$			
Waldo County General Hospital       \$ 31,619,454       \$ 38,772,101         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         All Maine Hospitals Median       \$ 15,305,625       \$ 19,547,954         * Northeast Median       †       †		\$			
Peer Group F Median 2 Private Psychiatric Hospitals       \$ 3,544,084       \$ 4,292,984         Acadia Hospital Corporation       \$ 916,138       \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029       \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         All Maine Hospitals Median       \$ 15,305,625       \$ 19,547,954         * Northeast Median       †       †       †	•				
Acadia Hospital Corporation       \$ 916,138 \$ 1,643,226         Spring Harbor Hospital       \$ 6,172,029 \$ 6,942,741         Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917 \$ 5,097,339         New England Rehabilitation Hospital       \$ 2,587,917 \$ 5,097,339         All Maine Hospitals Median       \$ 15,305,625 \$ 19,547,954         * Northeast Median       † †					
Spring Harbor Hospital         \$ 6,172,029         \$ 6,942,741           Peer Group G Median 1 Rehabilitation Hospital         \$ 2,587,917         \$ 5,097,339           New England Rehabilitation Hospital         \$ 2,587,917         \$ 5,097,339           All Maine Hospitals Median         \$ 15,305,625         \$ 19,547,954           * Northeast Median         †         †				•	, ,
Peer Group G Median 1 Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         New England Rehabilitation Hospital       \$ 2,587,917       \$ 5,097,339         All Maine Hospitals Median       \$ 15,305,625       \$ 19,547,954         * Northeast Median       †       †       †	·		•		
New England Rehabilitation Hospital         \$ 2,587,917         \$ 5,097,339           All Maine Hospitals Median         \$ 15,305,625         \$ 19,547,954           * Northeast Median         †         †					
All Maine Hospitals Median \$ 15,305,625 \$ 19,547,954 * Northeast Median † †					
* Northeast Median † †					
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			-		+

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Temporarily Restricted Net Assets**

Peer Group A Median 4 Hospitals	• •		FY 2005		FY 2006
Eastern Maine Medical Center         \$ 11,763,493         \$ 18,124,637           Maine General Medical Center         \$ 1,885,800         \$ 10,317,252           Maine Medical Center         \$ 82,157,000         \$ 81,539,000           Peer Group B Median - 8 Hospitals         \$ 4,720,730         \$ 5,046,739           Aroostook Medical Center, The (TAMC)         \$ 1,369,669         \$ 12,37,972           Mercy Hospital         \$ 6,236,694         \$ 6,926,070           Penobscot Bay Medical Center         \$ 1,588,715         \$ 1,938,215           Southern Maine Medical Center         \$ 5,961,149         \$ 7,782,316           St Joseph Hospital         \$ 7,44,572         \$ 5,963,030           York Hospital         \$ 4,720,730         \$ 5,046,739           Peer Group C Median - 4 Hospitals         \$ 7,44,572         \$ 5,983,030           York Hospital         \$ 4,720,730         \$ 5,046,739           Peer Group C Median - 4 Hospitals         \$ 1,131,257         \$ 1,197,667           Cary Medical Center         \$ 611,814         \$ 10,532           Franklin Memorial Hospital         \$ 21,46,735         \$ 1,970,089           Henrietta D. Goodall Hospital         \$ 21,46,735         \$ 1,070,089           Maine Coast Memorial Hospital         \$ 283,572         \$ 332,182 <t< th=""><th>Peer Group A Median 4 Hospitals</th><th>\$</th><th>7,085,085</th><th>\$</th><th>14,220,945</th></t<>	Peer Group A Median 4 Hospitals	\$	7,085,085	\$	14,220,945
Eastern Maine Medical Center         \$ 11,763,493         \$ 18,124,637           Maine General Medical Center         \$ 82,157,000         \$ 81,539,000           Peer Group B Median - 8 Hospitals         \$ 4,720,730         \$ 5,046,739           Aroostook Medical Center, The (TAMC)         \$ 1,369,669         \$ 1,237,972           Mercy Hospital         \$ 6,236,694         \$ 6,926,070           Perobscot Bay Medical Center         \$ 1,585,715         \$ 1,988,215           Southern Maine Medical Center         \$ 5,961,149         \$ 7,782,316           St Joseph Hospital         \$ 744,572         \$ 5,986,107           St Mary's Regional Medical Center         \$ 744,572         \$ 5,966,109           St Mary's Regional Medical Center         \$ 744,572         \$ 5,965,308           York Hospital         \$ 4,720,730         \$ 5,046,739           Peer Group C Median 4 Hospitals         \$ 1,131,257         \$ 1,197,667           Cary Medical Center         \$ 611,814         \$ 1,052,27           Franklin Memorial Hospital         \$ 21,46,735         \$ 1,970,099           Henrieta D. Goodall Hospital         \$ 270,468         \$ 780,895           Peer Group D Median 5 Hospitals         \$ 345,732         \$ 332,182           Inland Hospital         \$ 282,996         \$ 251,785 <td>Central Maine Medical Center</td> <td>\$</td> <td>2,406,677</td> <td>\$</td> <td>2,749,381</td>	Central Maine Medical Center	\$	2,406,677	\$	2,749,381
Maine Medical Center         \$ 1,885,800         \$ 10,317,252           Maine Medical Center         \$ 82,157,000         \$ 81,539,000           Peer Group B Median 8 Hospitals         \$ 4,720,730         \$ 5,046,739           Aroostook Medical Center, The (TAMC)         \$ 1,369,699         \$ 1,237,972           Mercy Hospital         \$ 1,544,215         \$ 1,941,779           Mid Coast Hospital         \$ 1,585,715         \$ 1,932,15           Southern Maine Medical Center         \$ 5,961,149         \$ 7,782,316           St Joseph Hospital         * 744,572         \$ 589,630           St Mary's Regional Medical Center         \$ 7,445,72         \$ 589,630           York Hospital         \$ 1,331,257         \$ 1,970,667           Cary Medical Center         \$ 1,312,257         \$ 1,970,667           Cary Medical Center         \$ 1,131,257         \$ 1,970,667           Cary Medical Center         \$ 1,131,257         \$ 1,197,667           Cary Medical Center         \$ 1,131,257         \$ 1,197,667           Cary Medical Center         \$ 1,814,43         1,053,000         \$ 1,614,438           Henrietta D. Goodall Hospital         \$ 2,24,67,33         \$ 332,182           Henrietta D. Goodall Hospital         \$ 228,996         \$ 221,785           Mile	Eastern Maine Medical Center		11,763,493	\$	18,124,637
Maine Medical Center	MaineGeneral Medical Center		1,885,800	\$	10,317,252
Aroostook Medical Center, The (TAMC) \$ 1,369,669 \$ 1,237,972 Mercy Hospital \$ 11,544,215 \$ 14,411,779 Mercy Hospital \$ 11,544,215 \$ 14,411,779 Penobscot Bay Medical Center \$ 1,585,715 \$ 1,938,215 Southern Maine Medical Center \$ 5,961,149 \$ 7,782,316 St Mary's Regional Medical Center \$ 5,961,149 \$ 7,782,316 St Mary's Regional Medical Center \$ 744,572 \$ 589,630 York Hospital \$ 7,782,316 St Mary's Regional Medical Center \$ 744,572 \$ 589,630 Peer Group C Median 4 Hospitals \$ 1,131,257 \$ 1,197,667 Cary Medical Center \$ 611,814 \$ 10,532 Franklin Memorial Hospital \$ 2,146,735 \$ 1,970,089 Henrietta D. Goodall Hospital \$ 1,650,700 \$ 1,614,438 Maine Coast Memorial Hospital \$ 270,468 \$ 780,895 Peer Group D Median 5 Hospitals \$ 345,732 \$ 332,182 Inland Hospital \$ 282,296 \$ 251,785 Miles Memorial Hospital \$ 288,547 \$ 332,182 Inland Hospital \$ 288,547 \$ 332,182 Inland Hospital \$ 588,547 \$ 332,182 Inland Hospital \$ 1,650,700 \$ 1,614,438 Memorial Hospital \$ 288,547 \$ 332,182 Inland Hospital \$ 1,650,700 \$ 1,614,438 Milles Memorial Hospital \$ 1,650,700 \$ 1,614,438 Milles Memorial Hospital \$ 345,732 \$ 325,894 Parkview Adventist Medical Center \$ 345,732 \$ 355,894 Parkview Adventist Medical Center \$ 111,660 \$ 131,247 Stephens Memorial Hospital \$ 1,814,033 \$ 459,360 Peer Group E Median 15 Critical Access Hospitals \$ 618,683 \$ 410,198 Blue Hill Memorial Hospital \$ 1,631,263 \$ 1,986,500 Peer Group E Median 15 Critical Access Hospital \$ 1,751,013 \$ 299,952 Charles A. Dean Memorial Hospital \$ 1,751,013 \$ 299,952 Charles A. Dean Memorial Hospital \$ 1,751,013 \$ 299,952 Charles A. Dean Memorial Hospital \$ 2,751,031 \$ 299,952 Charles A. Dean Memorial Hospital \$ 2,751,031 \$ 299,952 Charles A. Dean Memorial Hospital \$ 2,751,031 \$ 299,952 Charles A. Dean Memorial Hospital \$ 2,751,031 \$ 299,952 Charles A. Dean Memorial Hospital \$ 2,751,031 \$ 299,952 Charles A. Dean Memorial Hospital \$ 2,751,031 \$ 299,952 Charles A. Dean Memorial Hospital \$ 2,751,031 \$ 299,952 Charles A. Dean Memorial Hospital \$ 2,751,051 \$ 340,071 Redington-Fairview	Maine Medical Center		82,157,000	\$	81,539,000
Mercy Hospital	Peer Group B Median 8 Hospitals	\$	4,720,730	\$	5,046,739
Mid Coast Hospital \$ 6,236,694 \$ 6,926,070 Penobscot Bay Medical Center \$ 1,585,715 \$ 1,938,215 Southern Maine Medical Center \$ 5,961,149 \$ 7,782,316 \$ 1,938,215 Southern Maine Medical Center \$ 5,961,149 \$ 7,782,316 \$ 1,938,215 St Mary's Regional Medical Center \$ 744,572 \$ 589,630 York Hospital \$ 4,720,730 \$ 5,046,739 York Hospital \$ 4,720,730 \$ 5,046,739 Peer Group C Median 4 Hospitals \$ 1,131,257 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,607 \$ 1,197,6	Aroostook Medical Center, The (TAMC)	\$	1,369,669	\$	1,237,972
Mid Coast Hospital \$ 6,236,694 \$ 6,926,070 Penobscot Bay Medical Center \$ 1,585,715 \$ 1,938,215 Southern Maine Medical Center \$ 5,961,149 \$ 7,782,316 \$ 1,938,215 Southern Maine Medical Center \$ 5,961,149 \$ 7,782,316 \$ 1,938,215 St Mary's Regional Medical Center \$ 744,572 \$ 589,630 York Hospital \$ 4,720,730 \$ 5,046,739 York Hospital \$ 4,720,730 \$ 5,046,739 Peer Group C Median 4 Hospitals \$ 1,131,257 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,667 \$ 1,197,607 \$ 1,197,6	Mercy Hospital	\$	11,544,215	\$	14,411,779
Penobscot Bay Medical Center	Mid Coast Hospital	\$	6,236,694	\$	6,926,070
Southern Maine Medical Center         \$ 5,961,149         \$ 7,782,316         †         \$ 589,630         \$         \$ 5,046,739         \$ 5,046,739         \$ 5,046,739         \$ 5,046,739         \$ 5,046,739         \$ 5,046,739         \$ 6,046,739         \$ 1,131,257         \$ 1,197,667         \$ 1,052         \$ 1,197,0667         \$ 1,052         \$ 1,0532         \$ 1,077,0667         \$ 1,0532         \$ 1,077,089         † 1,0532         \$ 1,077,089         † 1,0532         \$ 1,077,089         † 1,0532         \$ 1,079,089         † 1,050,000         \$ 1,041,438         \$ 1,079,089         † 1,050,000         \$ 1,041,438         \$ 1,079,089         † 1,041,438         \$ 1,079,008         † 1,079,008         † 1,079,008         † 1,079,008         † 1,079,008         † 1,079,008         † 1,041,438         \$ 1,080,895         * 220,008         \$ 251,785         * 332,182         * 1,079,008         * 1,041,438         * 308,895         * 228,296         \$ 251,785         * 251,785         * 201,008         * 332,182         * 1,060,805         * 1,060,805         * 1,060,805	Penobscot Bay Medical Center	\$	1,585,715	\$	1,938,215
St Many's Regional Medical Center         \$ 744,572         \$ 589,630           York Hospital         \$ 4,720,730         \$ 0,046,739           Peer Group C Median 4 Hospitals         \$ 1,131,257         \$ 1,197,0667           Cary Medical Center         \$ 611,814         \$ 10,532           Franklin Memorial Hospital         \$ 2,146,735         \$ 1,970,089           Henrietta D. Goodall Hospital         \$ 20,468         \$ 780,895           Heer Group D Median 5 Hospitals         \$ 345,732         \$ 332,182           Inland Hospital         \$ 228,296         \$ 251,785           Miles Memorial Hospital         \$ 288,547         \$ 332,182           Northern Maine Medical Center         \$ 345,732         \$ 455,894           Parkview Adventist Medical Center         \$ 345,732         \$ 455,894           Parkview Adventist Medical Center         \$ 111,660         \$ 31,247           Stephens Memorial Hospital         \$ 887,871         \$ 775,019           Bridgton Hospital         \$ 887,871         \$ 775,019           Bridgton Hospital         \$ 887,871         \$ 775,019           Bridgton Hospital         \$ 1,251,031         \$ 299,952           Calais Regional Hospital         \$ 1,251,031         \$ 299,952           Charles A. Dean Memorial Hospital	Southern Maine Medical Center	\$	5,961,149	\$	7,782,316
Peer Group C Median 4 Hospitals   \$ 1,131,257   \$ 1,197,667     Cary Medical Center   \$ 611,814   \$ 10,532     Franklin Memorial Hospital   \$ 2,146,735   \$ 1,970,089     Henrietta D. Goodall Hospital   \$ 1,650,700   \$ 1,614,438     Maine Coast Memorial Hospital   \$ 270,468   \$ 780,895     Peer Group D Median 5 Hospitals   \$ 228,296   \$ 251,785     Miles Memorial Hospital   \$ 228,296   \$ 251,785     Miles Memorial Hospital   \$ 28,296   \$ 251,785     Miles Memorial Hospital   \$ 588,547   \$ 332,182     Inland Hospital   \$ 588,547   \$ 332,182     Inland Hospital   \$ 588,547   \$ 332,182     Northern Maine Medical Center   \$ 345,732   \$ 455,894     Parkview Adventist Medical Center   \$ 341,1660   \$ 31,247     Stephens Memorial Hospital   \$ 1,814,033   \$ 459,360     Peer Group E Median 15 Critical Access Hospitals   \$ 857,871   \$ 775,019     Bridgton Hospital   \$ 857,871   \$ 775,019     Bridgton Hospital   \$ 1,251,031   \$ 299,952     Charles A. Dean Memorial Hospital   \$ 1,251,031   \$ 299,952     Charles A. Dean Memorial Hospital   \$ 1,251,031   \$ 299,952     Charles A. Dean Memorial Hospital   \$ 1,251,031   \$ 299,952     Charles A. Dean Memorial Hospital   \$ 1,251,031   \$ 299,952     Charles Community Hospital   \$ 219,950   \$ 283,325     Multion Regional Hospital   \$ 371,532   \$ 410,198     Mayo Regional Hospital   \$ 371,532   \$ 410,198     Mayo Regional Hospital   \$ 219,950   \$ 283,325     Multion Cheert Island Hospital   \$ 219,950   \$ 283,325     Multion Cheert Island Hospital   \$ 233,810   \$ 242,120     St Andrews Hospital   \$ 321,672   \$ 340,071     Redington-Fairview General Hospital   \$ 1,606,836   \$ 2,810,330     Peer Group F Median 2 Private Psychiatric Hospital   \$ 1,606,836   \$ 2,810,330     Peer Group G Median 1 Rehabilitation Hospital   \$ 1,503,33   \$ 242,702     Spring Harbor Hospita	St Joseph Hospital		†		†
Peer Group C Median 4 Hospitals	St Mary's Regional Medical Center	\$	744,572	\$	589,630
Cary Medical Center	York Hospital		4,720,730	\$	5,046,739
Franklin Memorial Hospital         \$ 2,146,735 \$ 1,614,438           Maine Coast Memorial Hospital         \$ 270,468 \$ 780,895           Peer Group D Median 5 Hospitals         \$ 345,732 \$ 332,182           Inland Hospital         \$ 228,296 \$ 251,785           Miles Memorial Hospital         \$ 588,547 \$ 332,182           Northern Maine Medical Center         \$ 345,732 \$ 455,894           Parkview Adventist Medical Center         \$ 111,660 \$ 31,247           Stephens Memorial Hospital         \$ 1,814,033 \$ 459,360           Peer Group E Median 15 Critical Access Hospitals         \$ 618,683 \$ 410,198           Blue Hill Memorial Hospital         \$ 857,871 \$ 775,019           Bridgton Hospital         \$ 1,631,263 \$ 1,986,502           Calais Regional Hospital         \$ 1,251,031 \$ 299,952           Charles A. Dean Memorial Hospital         \$ 1,196,605 \$ 1,066,081           Down East Community Hospital         \$ 20,100 \$ 8,780           Houlton Regional Hospital         \$ 219,950 \$ 283,325           Millinocket Regional Hospital         \$ 219,950 \$ 283,325           Millinocket Regional Hospital         \$ 2458,958 \$ 3,323,40           Penobscot Valley Hospital         \$ 2458,958 \$ 3,233,40           Penobscot Valley Hospital         \$ 23,800 \$ 32,20           Schander Gommunity Hospital         \$ 23,800 \$ 32,20	Peer Group C Median 4 Hospitals	\$	1,131,257	\$	1,197,667
Henrietta D. Goodall Hospital		\$	611,814	\$	10,532
Henrietta D. Goodall Hospital	Franklin Memorial Hospital		2,146,735	\$	1,970,089
Maine Coast Memorial Hospital   \$ 270,468 \$ 780,895   Peer Group D Median 5 Hospitals   \$ 345,732 \$ 332,182   Inland Hospital   \$ 28,96 \$ 251,785   Miles Memorial Hospital   \$ 588,547 \$ 332,182   Northern Maine Medical Center   \$ 345,732 \$ 455,894   Parkview Adventist Medical Center   \$ 111,660 \$ 31,247   Stephens Memorial Hospital   \$ 1,814,033 \$ 459,360   Peer Group E Median 15 Critical Access Hospitals   \$ 857,871 \$ 775,019   Bridgton Hospital   \$ 857,871 \$ 775,019   Bridgton Hospital   \$ 857,871 \$ 775,019   Bridgton Hospital   \$ 1,631,263 \$ 1,986,502   Calais Regional Hospital   \$ 1,251,031 \$ 299,952   Charles A. Dean Memorial Hospital   \$ 1,066,055 \$ 1,066,081   Down East Community Hospital   \$ 20,100 \$ 8,780   Houlton Regional Hospital   \$ 371,532 \$ 410,198   Mayo Regional Hospital   \$ 371,532 \$ 410,198   Mayo Regional Hospital   \$ 2,458,958 \$ 3,323,140   Mount Desert Island Hospital   \$ 78,662 \$ 80,739   Mount Desert Island Hospital   \$ 2,458,958 \$ 3,323,140   Penobscot Valley Hospital   \$ 321,672 \$ 340,071   Redington-Fairview General Hospital   \$ 321,672 \$ 340,071   Redington-Fairview General Hospital   \$ 837,83 \$ 242,120   St Andrews Hospital   \$ 837,89 \$ 150,215   Waldo County General Hospital   \$ 837,89 \$ 150,215   Waldo County General Hospital   \$ 1,171,223 \$ 853,723   Sebasticook Valley Hospital   \$ 1,503,33 \$ 242,702   Spring Harbor Hospital   \$ 1,503,33 \$ 275,019   * Northeast Median   \$ 1,503,53 \$ 775,019   * Northeast Median   \$ 1,503,53 \$ 775,019   * Northeast Median   \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ \$ 1,503,53 \$ 1,503,53 \$ 1,503,53 \$ 1,503,53 \$ 1,503,53 \$ 1,503,53 \$ 1,503,53 \$ 1,503,53 \$ 1,503,53 \$ 1,503,53 \$ 1,503,53 \$ 1,503,53 \$ 1,50	Henrietta D. Goodall Hospital		1,650,700	\$	1,614,438
Inland Hospital	Maine Coast Memorial Hospital		270,468	\$	780,895
Miles Memorial Hospital         \$ 588,547         \$ 332,182           Northern Maine Medical Center         \$ 345,732         \$ 455,894           Parkview Adventist Medical Center         \$ 11,1660         \$ 31,247           Stephens Memorial Hospital         \$ 1,814,033         \$ 459,360           Peer Group E Median 15 Critical Access Hospitals         \$ 618,683         \$ 410,198           Blue Hill Memorial Hospital         \$ 857,871         \$ 775,019           Bridgton Hospital         \$ 1,631,263         \$ 1,986,502           Calais Regional Hospital         \$ 1,251,031         \$ 299,952           Charles A. Dean Memorial Hospital         \$ 1,196,605         \$ 1,066,081           Down East Community Hospital         \$ 20,100         \$ 8,780           Houlton Regional Hospital         \$ 371,532         \$ 410,198           Mayo Regional Hospital         \$ 219,950         \$ 283,325           Millinocket Regional Hospital         \$ 219,950         \$ 283,325           Millinocket Regional Hospital         \$ 2,458,958         \$ 3,323,140           Penobscot Valley Hospital         \$ 2,458,958         \$ 3,323,140           Penobscot Valley Hospital         \$ 23,810         \$ 24,223           Rumford Community Hospital         \$ 23,810         \$ 24,2120	Peer Group D Median 5 Hospitals	\$	345,732	\$	332,182
Northern Maine Medical Center         \$ 345,732         \$ 455,894           Parkview Adventitst Medical Center         \$ 111,660         \$ 31,247           Stephens Memorial Hospital         \$ 1,814,033         \$ 459,360           Peer Group E Median 15 Critical Access Hospitals         \$ 618,683         \$ 410,198           Blue Hill Memorial Hospital         \$ 857,871         \$ 775,019           Bridgton Hospital         \$ 1,631,263         \$ 1,986,502           Calais Regional Hospital         \$ 1,251,031         \$ 299,952           Charles A. Dean Memorial Hospital         \$ 1,196,605         \$ 1,066,081           Down East Community Hospital         \$ 20,100         \$ 8,780           Houlton Regional Hospital         \$ 371,532         \$ 410,198           Mayo Regional Hospital         \$ 219,950         \$ 283,325           Millinocket Regional Hospital         \$ 78,662         \$ 80,739           Mount Desert Island Hospital         \$ 2,458,958         \$ 3,323,140           Peenobscot Valley Hospital         \$ 2458,958         \$ 3,323,140           Redington-Fairview General Hospital         \$ 618,683         624,223           Rumford Community Hospital         \$ 13,717,223         853,723           Sebasticook Valley Hospital         \$ 1,717,223         853,723 <td>Inland Hospital</td> <td>\$</td> <td>228,296</td> <td>\$</td> <td>251,785</td>	Inland Hospital	\$	228,296	\$	251,785
Parkview Adventist Medical Center         \$ 111,660         \$ 31,247           Stephens Memorial Hospital         \$ 1,814,033         \$ 459,360           Peer Group E Median 15 Critical Access Hospitals         \$ 618,683         \$ 410,198           Blue Hill Memorial Hospital         \$ 857,871         \$ 775,019           Bridgton Hospital         \$ 1,631,263         \$ 1,986,502           Calais Regional Hospital         \$ 1,251,031         \$ 299,952           Charles A. Dean Memorial Hospital         \$ 1,196,605         \$ 1,066,081           Down East Community Hospital         \$ 20,100         \$ 8,780           Houlton Regional Hospital         \$ 219,950         \$ 283,325           Millinocket Regional Hospital         \$ 219,950         \$ 283,325           Millinocket Regional Hospital         \$ 2,458,958         \$ 3,323,140           Penobscot Valley Hospital         \$ 2,458,958         \$ 3,323,140           Penobscot Valley Hospital         \$ 233,810         \$ 242,120           St Andrews Hospital         \$ 11,11,223         \$ 857,23           Sebasticook Valley Hospital         \$ 1,606,836         \$ 2,810,330           Peer Group F Median 2 Private Psychiatric Hospitals         \$ 19,010         \$ 324,603           Acadia Hospital Corporation         \$ 145,033         \$ 2	Miles Memorial Hospital	\$	588,547	\$	332,182
Stephens Memorial Hospital         \$ 1,814,033         \$ 459,360           Peer Group E Median 15 Critical Access Hospitals         \$ 618,683         \$ 410,198           Blue Hill Memorial Hospital         \$ 857,871         \$ 775,019           Bridgton Hospital         \$ 1,631,263         \$ 1,986,502           Calais Regional Hospital         \$ 1,251,031         \$ 299,952           Charles A. Dean Memorial Hospital         \$ 1,196,605         \$ 1,066,081           Down East Community Hospital         \$ 20,100         \$ 8,780           Houlton Regional Hospital         \$ 20,100         \$ 8,780           Houlton Regional Hospital         \$ 219,950         \$ 283,325           Millinocket Regional Hospital         \$ 219,950         \$ 283,325           Millinocket Regional Hospital         \$ 274,58,958         \$ 3,323,140           Penobscot Valley Hospital         \$ 321,672         \$ 340,071           Redington-Fairview General Hospital         \$ 618,683         \$ 624,223           Rumford Community Hospital         \$ 233,810         \$ 242,120           St Andrews Hospital         \$ 8,789         \$ 150,215           Waldo County General Hospital         \$ 8,789         \$ 150,215           Waldo County General Hospital         \$ 1,606,836         \$ 2,810,330	Northern Maine Medical Center	\$	345,732	\$	455,894
Peer Group E Median 15 Critical Access Hospitals   \$ 618,683 \$ 410,198	Parkview Adventist Medical Center	\$	111,660	\$	31,247
Blue Hill Memorial Hospital   \$ 857,871 \$ 775,019	Stephens Memorial Hospital	\$	1,814,033	\$	459,360
Bridgton Hospital       \$ 1,631,263       \$ 1,986,502         Calais Regional Hospital       \$ 1,251,031       \$ 299,952         Charles A. Dean Memorial Hospital       \$ 1,196,605       \$ 1,066,081         Down East Community Hospital       \$ 20,100       \$ 8,780         Houlton Regional Hospital       \$ 371,532       \$ 410,198         Mayo Regional Hospital       \$ 219,950       \$ 283,325         Millinocket Regional Hospital       \$ 78,662       \$ 80,739         Mount Desert Island Hospital       \$ 2,458,958       \$ 3,323,140         Penobscot Valley Hospital       \$ 321,672       \$ 340,071         Redington-Fairview General Hospital       \$ 618,683       \$ 624,223         Rumford Community Hospital       \$ 233,810       \$ 242,120         St Andrews Hospital       \$ 1,717,223       \$ 853,723         Sebasticook Valley Hospital       \$ 88,789       \$ 150,215         Waldo County General Hospital       \$ 1,606,836       2,810,330         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 199,010       \$ 324,603         Acadia Hospital Corporation       \$ 145,033       \$ 242,702         Spring Harbor Hospital       † 1       †         New England Rehabilitation Hospital       † 1       †	Peer Group E Median 15 Critical Access Hospitals	\$	618,683	\$	410,198
Calais Regional Hospital       \$ 1,251,031       \$ 299,952         Charles A. Dean Memorial Hospital       \$ 1,196,605       \$ 1,066,081         Down East Community Hospital       \$ 20,100       \$ 8,780         Houlton Regional Hospital       \$ 371,532       \$ 410,198         Mayo Regional Hospital       \$ 219,950       \$ 283,325         Millinocket Regional Hospital       \$ 78,662       \$ 80,739         Mount Desert Island Hospital       \$ 2,458,958       \$ 3,323,140         Penobscot Valley Hospital       \$ 321,672       \$ 340,071         Redington-Fairview General Hospital       \$ 618,683       624,223         Rumford Community Hospital       \$ 233,810       \$ 242,120         St Andrews Hospital       \$ 1,171,223       853,723         Sebasticook Valley Hospital       \$ 88,789       \$ 150,215         Waldo County General Hospital       \$ 88,789       \$ 150,215         Waldo County General Hospital       \$ 1,606,836       \$ 2,810,330         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 199,010       \$ 324,603         Acadia Hospital Corporation       \$ 145,033       \$ 242,702         Spring Harbor Hospital       † †       †         New England Rehabilitation Hospital       † 775,019         *	•		•		
Charles A. Dean Memorial Hospital       \$ 1,196,605       \$ 1,066,081         Down East Community Hospital       \$ 20,100       \$ 8,780         Houlton Regional Hospital       \$ 371,532       \$ 410,198         Mayo Regional Hospital       \$ 219,950       \$ 283,325         Millinocket Regional Hospital       \$ 78,662       \$ 80,739         Mount Desert Island Hospital       \$ 2,458,958       \$ 3,323,140         Penobscot Valley Hospital       \$ 321,672       \$ 340,071         Redington-Fairview General Hospital       \$ 618,683       \$ 624,223         Rumford Community Hospital       \$ 233,810       \$ 242,120         St Andrews Hospital       \$ 1,171,223       \$ 853,723         Sebasticook Valley Hospital       \$ 88,789       \$ 150,215         Waldo County General Hospital       \$ 1,606,836       \$ 2,810,330         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 199,010       \$ 324,603         Acadia Hospital Corporation       \$ 145,033       \$ 242,702         Spring Harbor Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       † 1,171,223       775,019         * Northeast Median       † 1,171,223       775,019 <td></td> <td></td> <td></td> <td></td> <td></td>					
Down East Community Hospital         \$ 20,100         \$ 8,780           Houlton Regional Hospital         \$ 371,532         \$ 410,198           Mayo Regional Hospital         \$ 219,950         \$ 283,325           Millinocket Regional Hospital         \$ 78,662         \$ 80,739           Mount Desert Island Hospital         \$ 2,458,958         \$ 3,323,140           Penobscot Valley Hospital         \$ 321,672         \$ 340,071           Redington-Fairview General Hospital         \$ 618,683         \$ 624,223           Rumford Community Hospital         \$ 233,810         \$ 242,120           St Andrews Hospital         \$ 1,171,223         \$ 853,723           Sebasticook Valley Hospital         \$ 88,789         \$ 150,215           Waldo County General Hospital         \$ 1,606,836         \$ 2,810,330           Peer Group F Median 2 Private Psychiatric Hospitals         \$ 199,010         \$ 324,603           Acadia Hospital Corporation         \$ 145,033         \$ 242,702           Spring Harbor Hospital         \$ 252,987         \$ 406,504           Peer Group G Median 1 Rehabilitation Hospital         † †         †           New England Rehabilitation Hospital         † 775,019         †           * Northeast Median         † 775,019	·	\$		\$	
Houlton Regional Hospital   \$ 371,532 \$ 410,198	Charles A. Dean Memorial Hospital	\$			1,066,081
Mayo Regional Hospital       \$ 219,950       \$ 283,325         Millinocket Regional Hospital       \$ 78,662       \$ 80,739         Mount Desert Island Hospital       \$ 2,458,958       \$ 3,323,140         Penobscot Valley Hospital       \$ 321,672       \$ 340,071         Redington-Fairview General Hospital       \$ 618,683       \$ 624,223         Rumford Community Hospital       \$ 233,810       \$ 242,120         St Andrews Hospital       \$ 1,171,223       \$ 853,723         Sebasticook Valley Hospital       \$ 88,789       \$ 150,215         Waldo County General Hospital       \$ 1,606,836       \$ 2,810,330         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 199,010       \$ 324,603         Acadia Hospital Corporation       \$ 145,033       \$ 242,702         Spring Harbor Hospital       † †       †         Peer Group G Median 1 Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 1,171,223       \$ 775,019         * Northeast Median       † †       †	Down East Community Hospital	\$	20,100	\$	8,780
Millinocket Regional Hospital       \$ 78,662       \$ 80,739         Mount Desert Island Hospital       \$ 2,458,958       \$ 3,323,140         Penobscot Valley Hospital       \$ 321,672       \$ 340,071         Redington-Fairview General Hospital       \$ 618,683       \$ 624,223         Rumford Community Hospital       \$ 233,810       \$ 242,120         St Andrews Hospital       \$ 1,171,223       \$ 853,723         Sebasticook Valley Hospital       \$ 88,789       \$ 150,215         Waldo County General Hospital       \$ 1,606,836       \$ 2,810,330         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 199,010       \$ 324,603         Acadia Hospital Corporation       \$ 145,033       \$ 242,702         Spring Harbor Hospital       † †       †         Peer Group G Median 1 Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 1,171,223       \$ 775,019         * Northeast Median       † †       †	Houlton Regional Hospital	\$	371,532	\$	410,198
Mount Desert Island Hospital       \$ 2,458,958 \$ 3,323,140         Penobscot Valley Hospital       \$ 321,672 \$ 340,071         Redington-Fairview General Hospital       \$ 618,683 \$ 624,223         Rumford Community Hospital       \$ 233,810 \$ 242,120         St Andrews Hospital       \$ 1,171,223 \$ 853,723         Sebasticook Valley Hospital       \$ 88,789 \$ 150,215         Waldo County General Hospital       \$ 1,606,836 \$ 2,810,330         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 199,010 \$ 324,603         Acadia Hospital Corporation       \$ 145,033 \$ 242,702         Spring Harbor Hospital       \$ 252,987 \$ 406,504         Peer Group G Median 1 Rehabilitation Hospital       † †         New England Rehabilitation Hospital       † 775,019         * Northeast Median       † 775,019	Mayo Regional Hospital	\$	219,950	\$	283,325
Penobscot Valley Hospital       \$ 321,672       \$ 340,071         Redington-Fairview General Hospital       \$ 618,683       \$ 624,223         Rumford Community Hospital       \$ 233,810       \$ 242,120         St Andrews Hospital       \$ 1,171,223       \$ 853,723         Sebasticook Valley Hospital       \$ 88,789       \$ 150,215         Waldo County General Hospital       \$ 1,606,836       \$ 2,810,330         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 199,010       \$ 324,603         Acadia Hospital Corporation       \$ 145,033       \$ 242,702         Spring Harbor Hospital       \$ 252,987       \$ 406,504         Peer Group G Median 1 Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 1,171,223       \$ 775,019         * Northeast Median       † †       †	Millinocket Regional Hospital	\$	78,662	\$	80,739
Redington-Fairview General Hospital       \$ 618,683       \$ 624,223         Rumford Community Hospital       \$ 233,810       \$ 242,120         St Andrews Hospital       \$ 1,171,223       \$ 853,723         Sebasticook Valley Hospital       \$ 88,789       \$ 150,215         Waldo County General Hospital       \$ 1,606,836       \$ 2,810,330         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 199,010       \$ 324,603         Acadia Hospital Corporation       \$ 145,033       \$ 242,702         Spring Harbor Hospital       \$ 252,987       \$ 406,504         Peer Group G Median 1 Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 1,171,223       \$ 775,019         * Northeast Median       † †       †	Mount Desert Island Hospital	\$	2,458,958	\$	3,323,140
Rumford Community Hospital       \$ 233,810       \$ 242,120         St Andrews Hospital       \$ 1,171,223       \$ 853,723         Sebasticook Valley Hospital       \$ 88,789       \$ 150,215         Waldo County General Hospital       \$ 1,606,836       \$ 2,810,330         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 199,010       \$ 324,603         Acadia Hospital Corporation       \$ 145,033       \$ 242,702         Spring Harbor Hospital       \$ 252,987       \$ 406,504         Peer Group G Median 1 Rehabilitation Hospital       † †       †         New England Rehabilitation Hospital       † †       †         All Maine Hospitals Median       \$ 1,171,223       \$ 775,019         * Northeast Median       † †       †	Penobscot Valley Hospital	\$	321,672	\$	340,071
St Andrews Hospital       \$ 1,171,223 \$ 853,723         Sebasticook Valley Hospital       \$ 88,789 \$ 150,215         Waldo County General Hospital       \$ 1,606,836 \$ 2,810,330         Peer Group F Median 2 Private Psychiatric Hospitals       \$ 199,010 \$ 324,603         Acadia Hospital Corporation       \$ 145,033 \$ 242,702         Spring Harbor Hospital       \$ 252,987 \$ 406,504         Peer Group G Median 1 Rehabilitation Hospital       † †         New England Rehabilitation Hospital       † †         All Maine Hospitals Median       \$ 1,171,223 \$ 775,019         * Northeast Median       † †	Redington-Fairview General Hospital	\$	618,683	\$	624,223
Sebasticook Valley Hospital \$ 88,789 \$ 150,215 Waldo County General Hospital \$ 1,606,836 \$ 2,810,330  Peer Group F Median 2 Private Psychiatric Hospitals \$ 199,010 \$ 324,603  Acadia Hospital Corporation \$ 145,033 \$ 242,702 Spring Harbor Hospital \$ 252,987 \$ 406,504  Peer Group G Median 1 Rehabilitation Hospital † †  New England Rehabilitation Hospital † †  All Maine Hospitals Median \$ 1,171,223 \$ 775,019  * Northeast Median † †	Rumford Community Hospital	\$	233,810	\$	242,120
Waldo County General Hospital\$ 1,606,836\$ 2,810,330Peer Group F Median 2 Private Psychiatric Hospitals\$ 199,010\$ 324,603Acadia Hospital Corporation\$ 145,033\$ 242,702Spring Harbor Hospital\$ 252,987\$ 406,504Peer Group G Median 1 Rehabilitation Hospital† †New England Rehabilitation Hospital† †All Maine Hospitals Median\$ 1,171,223\$ 775,019* Northeast Median† † †	St Andrews Hospital	\$	1,171,223	\$	853,723
Peer Group F Median 2 Private Psychiatric Hospitals\$ 199,010\$ 324,603Acadia Hospital Corporation\$ 145,033\$ 242,702Spring Harbor Hospital\$ 252,987\$ 406,504Peer Group G Median 1 Rehabilitation Hospital† †New England Rehabilitation Hospital† †All Maine Hospitals Median\$ 1,171,223\$ 775,019* Northeast Median† † †	Sebasticook Valley Hospital	\$	88,789	\$	150,215
Acadia Hospital Corporation \$ 145,033 \$ 242,702 Spring Harbor Hospital \$ 252,987 \$ 406,504  Peer Group G Median 1 Rehabilitation Hospital † †  New England Rehabilitation Hospital † †  All Maine Hospitals Median \$ 1,171,223 \$ 775,019  * Northeast Median † †	Waldo County General Hospital	\$	1,606,836	\$	2,810,330
Spring Harbor Hospital \$ 252,987 \$ 406,504  Peer Group G Median 1 Rehabilitation Hospital † †  New England Rehabilitation Hospital † †  All Maine Hospitals Median \$ 1,171,223 \$ 775,019  * Northeast Median † †		\$	-	\$	-
Peer Group G Median 1 Rehabilitation Hospital † †  New England Rehabilitation Hospital † †  All Maine Hospitals Median \$ 1,171,223 \$ 775,019 *  * Northeast Median † †		\$		\$	•
New England Rehabilitation Hospital † †  All Maine Hospitals Median \$ 1,171,223 \$ 775,019    * Northeast Median † †		\$	252,987	\$	406,504
All Maine Hospitals Median \$ 1,171,223 \$ 775,019 * Northeast Median † †		Ť	+	Т	+
* Northeast Median † †		<b>e</b>	•	¢	775.010
* II 6 N II	· · · · · · · · · · · · · · · · · · ·	<b></b>		7	+
					+

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Permanently Restricted Net Assets**

•		FY 2005		FY 2006
Peer Group A Median 4 Hospitals	\$	12,583,501	\$	10,984,707
Central Maine Medical Center	\$	12,215,780	\$	1,111,388
Eastern Maine Medical Center	\$	6,263,969	\$	8,828,028
MaineGeneral Medical Center	\$	12,951,222	\$	13,141,386
Maine Medical Center	\$	18,075,000	\$	19,603,000
Peer Group B Median 8 Hospitals	\$	1,745,210	\$	2,021,427
Aroostook Medical Center, The (TAMC)	\$	676,715	\$	676,715
Mercy Hospital	\$	490,285	\$	1,019,493
Mid Coast Hospital	\$	4,765,766	\$	4,849,201
Penobscot Bay Medical Center	\$	5,653,420	\$	5,751,817
Southern Maine Medical Center	\$	1,614,749	\$	1,649,766
St Joseph Hospital	\$	1,875,671	\$	2,393,087
St Mary's Regional Medical Center	\$	620,696	\$	664,062
York Hospital	\$	2,373,035	\$	2,416,178
Peer Group C Median 4 Hospitals	\$	1,211,724	\$	1,213,032
Cary Medical Center		†		†
Franklin Memorial Hospital	\$	1,211,724	\$	1,213,032
Henrietta D. Goodall Hospital	\$	9,828,926	\$	10,614,574
Maine Coast Memorial Hospital	\$	600,000	\$	600,000
Peer Group D Median 5 Hospitals	<b>\$</b>	432,094		452,438
Inland Hospital	\$	432,094	\$	452,438
Miles Memorial Hospital	\$	4,210,376	\$	4,400,945
Northern Maine Medical Center		 		 
Parkview Adventist Medical Center Stephens Memorial Hospital	\$	428,242	\$	436,825
Peer Group E Median 15 Critical Access Hospitals	\$	341,517	\$	341,517
Blue Hill Memorial Hospital	<b>*</b> \$	262,141	\$	252,141
Bridgton Hospital		942,500		960,573
Calais Regional Hospital	\$	589,770	\$	681,108
Charles A. Dean Memorial Hospital	\$	340,698	\$	340,698
Down East Community Hospital	<b>P</b>	342,335	\$	342,335
Houlton Regional Hospital	<b>P</b>	51,664	\$	51,664
	<b>P</b>		\$	
Mayo Regional Hospital	<b>Þ</b>	278,128	ф ф	291,848
Millinocket Regional Hospital Mount Desert Island Hospital	<b>P</b>	5,000	Ψ	5,000 2,085,531
Penobscot Valley Hospital	\$	1,931,718 76,549		76,549
Redington-Fairview General Hospital	₽	/U,J+9 +	Þ	/U,J49 +
Rumford Community Hospital	¢	262,955	ď	262,905
St Andrews Hospital	φ Φ	625,396	\$ #	696,759
Sebasticook Valley Hospital	<b>P</b>	379,268	\$	•
Waldo County General Hospital	э \$	12,035,547	₽ \$	389,115 13,579,744
Peer Group F Median 2 Private Psychiatric Hospitals	\$	35,205	\$	39,119
Acadia Hospital Corporation	\$	35,205		39,119
Spring Harbor Hospital				†
Peer Group G Median 1 Rehabilitation Hospital	†		†	
New England Rehabilitation Hospital		†		†
All Maine Hospitals Median	\$	625,396	\$	696,759
* Northeast Median * U.S. Median		†		†
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<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

#### **Total Gross Patient Service Revenue**

		FY 2005		FY 2006
Peer Group A Median 4 Hospitals	\$	526,556,751	\$	597,480,437
Central Maine Medical Center	\$	353,675,486	\$	391,254,167
Eastern Maine Medical Center	\$	645,503,501	\$	751,617,456
MaineGeneral Medical Center	\$	407,610,000	\$	443,343,417
Maine Medical Center	\$	841,489,000	\$	864,046,000
Peer Group B Median 8 Hospitals	\$	156,506,051	\$	174,958,957
Aroostook Medical Center, The (TAMC)	\$ \$	161,104,332	\$	179,428,241
Mercy Hospital	\$	225,088,552	\$	247,274,959
Mid Coast Hospital	\$	133,725,650	\$	143,749,268
Penobscot Bay Medical Center	\$	135,943,020	\$	145,324,002
Southern Maine Medical Center	\$ \$ \$	173,343,872	\$	187,851,556
St Joseph Hospital	\$	131,633,443	\$	145,080,806
St Mary's Regional Medical Center	\$	245,070,827	\$	262,163,211
York Hospital	\$	151,907,770	\$	170,489,672
Peer Group C Median 4 Hospitals	\$	91,294,731	•	106,384,043
Cary Medical Center	\$	79,806,352	\$	82,185,692
Franklin Memorial Hospital	\$	99,093,227	\$	108,325,378
Henrietta D. Goodall Hospital	\$	83,496,235	\$	104,442,707
Maine Coast Memorial Hospital  Peer Group D Median 5 Hospitals	\$ <b>\$</b>	99,485,614 <b>66,951,619</b>	\$ <b>\$</b>	119,206,732 <b>72,745,529</b>
Inland Hospital	<b>*</b>	62,533,084	<b>*</b>	65,937,363
Miles Memorial Hospital	ψ <b>¢</b>	76,218,834	\$	86,884,742
Northern Maine Medical Center	ψ ¢	62,179,374	\$	66,040,780
Parkview Adventist Medical Center	\$ \$ \$	74,212,532	\$	81,278,218
Stephens Memorial Hospital	\$	66,951,619	\$	72,745,529
Peer Group E Median 15 Critical Access Hospitals	\$	37,057,682		38,959,123
Blue Hill Memorial Hospital	\$	32,247,089	\$	36,923,796
Bridgton Hospital		45,763,654	\$	48,759,293
Calais Regional Hospital	\$	32,171,611	\$	35,770,335
Charles A. Dean Memorial Hospital	\$ \$ \$ \$ \$ \$ \$	10,016,874	\$	11,418,044
Down East Community Hospital	\$	45,604,648	\$	49,263,482
Houlton Regional Hospital	\$	49,467,781	\$	51,849,493
Mayo Regional Hospital	\$	48,556,195		50,964,908
Millinocket Regional Hospital	\$	31,174,293	\$	34,905,416
Mount Desert Island Hospital	\$	39,273,340	\$	41,868,465
Penobscot Valley Hospital	\$	24,719,568	\$	26,187,508
Redington-Fairview General Hospital	\$	91,328,992	\$	94,367,464
Rumford Community Hospital	\$	37,057,682	\$	38,959,123
St Andrews Hospital	\$	18,886,899	\$	20,943,665
Sebasticook Valley Hospital	\$	34,256,614	\$	37,963,436
Waldo County General Hospital	\$	64,162,308	\$	64,331,933
Peer Group F Median 2 Private Psychiatric Hospitals	\$	46,904,129	\$	50,187,651
Acadia Hospital Corporation	\$	52,587,750	\$	57,618,593
Spring Harbor Hospital	\$	41,220,507	\$	42,756,709
Peer Group G Median 1 Rehabilitation Hospital  New England Rehabilitation Hospital	<b>\$</b> \$	<b>43,890,260</b> 43,890,260	<b>\$</b> \$	<b>41,150,273</b> 41,150,273
All Maine Hospitals Median	\$ <b>\$</b>	<b>66,951,619</b>	_	<b>72,745,529</b>
* Northeast Median	_	+		+
* U.S. Median		†		+

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Net Patient Service Revenue**

		FY 2005		FY 2006
Peer Group A Median 4 Hospitals	\$	324,825,327	\$	353,655,229
Central Maine Medical Center	\$	189,223,397	\$	202,752,123
Eastern Maine Medical Center	\$	423,195,515	\$	460,115,934
MaineGeneral Medical Center	\$	226,455,139	\$	247,194,524
Maine Medical Center	\$	555,203,000	\$	549,069,000
Peer Group B Median 8 Hospitals	\$	84,390,830	\$	89,660,459
Aroostook Medical Center, The (TAMC)	\$	84,666,735	\$	87,619,010
Mercy Hospital	\$	128,980,119	\$	143,426,692
Mid Coast Hospital	\$	72,166,212	\$	79,414,507
Penobscot Bay Medical Center	\$	74,703,154	\$	78,924,753
Southern Maine Medical Center	\$	86,875,728	\$	91,701,908
St Joseph Hospital	\$	73,149,907	\$	82,032,454
St Mary's Regional Medical Center	\$	118,029,504	\$	109,694,854
York Hospital	\$	84,114,925	\$	93,091,746
Peer Group C Median 4 Hospitals	\$	49,391,431	•	56,449,497
Cary Medical Center	\$	35,850,705	\$	37,000,698
Franklin Memorial Hospital	\$	54,039,754	\$	55,480,681
Henrietta D. Goodall Hospital	\$	45,327,121	\$	57,418,312
Maine Coast Memorial Hospital	\$	53,455,740	\$	60,438,219
Peer Group D Median 5 Hospitals	\$	38,052,430		38,366,191
Inland Hospital	\$	38,052,430	\$	35,359,509
Miles Memorial Hospital	\$	39,122,876	\$	43,556,576
Northern Maine Medical Center	\$	39,898,243	\$	43,417,472
Parkview Adventist Medical Center	\$	35,146,121	\$	38,366,191
Stephens Memorial Hospital	\$	34,164,012	\$	36,473,277
Peer Group E Median 15 Critical Access Hospitals	\$	21,698,486	\$	24,418,591
Blue Hill Memorial Hospital	\$	21,698,486	\$	23,383,396
Bridgton Hospital	\$	24,132,541	\$	26,331,561
Calais Regional Hospital	\$ \$ \$	20,497,941	\$	24,418,591
Charles A. Dean Memorial Hospital	\$	7,037,746	\$	8,746,062
Down East Community Hospital	\$	24,656,289	\$	29,726,805
Houlton Regional Hospital	\$	28,608,258	\$	32,589,591
Mayo Regional Hospital	\$	31,717,892	-	32,450,538
Millinocket Regional Hospital	\$	19,447,406	\$	21,707,545
Mount Desert Island Hospital	\$	27,852,264	\$	30,134,374
Penobscot Valley Hospital	\$	15,744,148	\$	18,430,008
Redington-Fairview General Hospital	\$	39,534,300	-	46,309,385
Rumford Community Hospital	\$	21,599,308	\$	23,099,013
St Andrews Hospital	\$	12,884,432	\$	14,161,427
Sebasticook Valley Hospital	\$	16,829,433	\$	19,732,352
Waldo County General Hospital	\$	35,682,868	\$	40,591,201
Peer Group F Median 2 Private Psychiatric Hospitals	\$	31,955,920	\$	34,107,018
Acadia Hospital Corporation	\$	35,927,224	\$	38,659,971
Spring Harbor Hospital	<u> </u>	27,984,615	\$	29,554,064
Peer Group G Median 1 Rehabilitation Hospital	\$	26,297,072		27,225,247
New England Rehabilitation Hospital  All Maine Hospitals Median	\$	26,297,072		27,225,247
* Northeast Median	\$	<b>35,927,224</b> †	\$	38,659,971
* U.S. Median		†		†

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Total Non-Operating Revenues**

		FY 2005		FY 2006
Peer Group A Median 4 Hospitals	\$	2,784,076	\$	7,103,232
Central Maine Medical Center	\$	384,713	\$	139,989
Eastern Maine Medical Center	\$	2,202,409	\$	3,162,820
MaineGeneral Medical Center	\$	3,365,742	\$	11,043,643
Maine Medical Center	\$	20,745,000	\$	19,133,000
Peer Group B Median 8 Hospitals	\$	1,305,223	\$	1,967,914
Aroostook Medical Center, The (TAMC)	\$	663,223	\$	773,744
Mercy Hospital	\$ \$ \$	1,998,156	\$	2,610,406
Mid Coast Hospital	\$	1,192,090	\$	2,525,516
Penobscot Bay Medical Center	\$	1,159,883	\$	2,391,097
Southern Maine Medical Center	\$	820,044	\$	742,956
St Joseph Hospital	\$	1,446,266	\$	278,966
St Mary's Regional Medical Center	\$	1,615,793	\$	2,643,741
York Hospital	\$	1,418,355	\$	1,544,730
Peer Group C Median 4 Hospitals	\$	720,674	\$	818,394
Cary Medical Center	\$	186,756	\$	381,158
Franklin Memorial Hospital	\$ \$	942,041	\$	1,056,390
Henrietta D. Goodall Hospital	\$	1,484,242	\$	1,831,349
Maine Coast Memorial Hospital	\$	499,307	\$	580,398
Peer Group D Median 5 Hospitals  Inland Hospital	<b>\$</b>	<b>151,798</b> 151,798	<b>\$</b>	137,379
Miles Memorial Hospital	\$ ¢	199,205	\$	37,858
Northern Maine Medical Center	\$		\$	137,379
Parkview Adventist Medical Center	\$	87,151	\$	661,609
Stephens Memorial Hospital	\$ \$	226,064 (107,210)	\$ \$	275,543
·	<del>ӯ</del>		\$ <b>\$</b>	(132,651)
Peer Group E Median 15 Critical Access Hospitals  Blue Hill Memorial Hospital	· · · · · · · · · · · · · · · · · · ·	<b>172,013</b> 314,198	•	<b>407,359</b> 769,214
Bridgton Hospital	\$ ¢	•	\$	•
= .	\$	172,013	\$	407,359 23,028
Calais Regional Hospital Charles A. Dean Memorial Hospital	\$	51,437	\$	61,026
Down East Community Hospital	\$	34,095 2,433	\$	289,206
Houlton Regional Hospital	\$	139,829	\$	
Mayo Regional Hospital	\$	•	\$	(1,093,318)
Millinocket Regional Hospital	\$ \$	327,152	\$ \$	469,922
Mount Desert Island Hospital	Ψ	254,048 422,364		568,669 1,130,713
Penobscot Valley Hospital	\$	76,699		55,800
Redington-Fairview General Hospital	\$	1,498,139	⊅ \$	
Rumford Community Hospital	Þ t	112,864		1,850,576
St Andrews Hospital	\$	57,975	\$ \$	271,340 122,969
Sebasticook Valley Hospital	э \$	538,924	э \$	614,641
Waldo County General Hospital	\$ \$	1,437,574	ֆ \$	1,418,632
Peer Group F Median 2 Private Psychiatric Hospitals	\$	163,107	\$	259,421
Acadia Hospital Corporation	\$	245,724	\$	419,434
Spring Harbor Hospital	\$	80,489	\$	99,407
Peer Group G Median 1 Rehabilitation Hospital	\$	167,546	\$	258,071
New England Rehabilitation Hospital	\$	167,546	\$	258,071
All Maine Hospitals Median	\$	327,152	\$	568,669
* Northeast Median * U.S. Median		† †		† +
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<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Bad Debt (Provision for Bad Debt)**

•		FY 2005		FY 2006
Peer Group A Median 4 Hospitals	\$	13,590,475	\$	13,679,413
Central Maine Medical Center	\$	6,741,564	\$	8,100,422
Eastern Maine Medical Center	\$	15,054,514	\$	12,269,658
MaineGeneral Medical Center	\$	12,126,435	\$	15,089,167
Maine Medical Center	\$	27,218,000	\$	21,255,000
Peer Group B Median 8 Hospitals	\$	3,390,530	\$	3,473,800
Aroostook Medical Center, The (TAMC)	\$	3,448,893	\$	3,127,807
Mercy Hospital	\$	4,777,600	\$	6,784,286
Mid Coast Hospital	\$	1,952,709	\$	2,681,897
Penobscot Bay Medical Center	\$ \$ \$	2,939,251	\$	3,726,461
Southern Maine Medical Center	\$	3,332,167	\$	4,081,120
St Joseph Hospital	\$ \$ \$	4,034,685	\$	3,221,138
St Mary's Regional Medical Center	\$	4,666,258	\$	4,333,357
York Hospital	\$	3,036,991	\$	2,749,735
Peer Group C Median 4 Hospitals	\$	2,779,483	\$	2,916,069
Cary Medical Center	\$	1,505,274	\$	760,652
Franklin Memorial Hospital	\$	3,058,880	\$	2,899,056
Henrietta D. Goodall Hospital	\$	3,422,942	\$	3,600,985
Maine Coast Memorial Hospital	<u>     \$                               </u>	2,500,086	\$	2,933,082
Peer Group D Median 5 Hospitals	<b>\$</b>	1,625,576	\$	2,134,588
Inland Hospital	\$	1,634,013	\$	2,022,642
Miles Memorial Hospital	\$ \$	2,314,277	\$	3,441,420
Northern Maine Medical Center	\$	382,987	\$	582,506
Parkview Adventist Medical Center	\$	1,438,465	\$	2,404,086
Stephens Memorial Hospital	\$	1,625,576	\$	2,134,588
Peer Group E Median 15 Critical Access Hospitals	\$	919,442	\$	831,759
Blue Hill Memorial Hospital	\$	1,094,109	\$	1,544,731
Bridgton Hospital	\$	1,713,112	\$	1,875,125
Claules A. Regional Hospital	\$	619,437	\$	774,657
Charles A. Dean Memorial Hospital	\$	391,888	\$	233,551
Down East Community Hospital	\$	1,129,418	\$	773,069
Houlton Regional Hospital	\$	909,978	\$	209,366
Mayo Regional Hospital	\$	1,041,932	\$	1,123,249
Millinocket Regional Hospital	\$	346,556	\$	373,537
Mount Desert Island Hospital	\$	1,063,875	\$	1,537,202
Penobscot Valley Hospital	\$	728,015	\$	658,100
Redington-Fairview General Hospital	\$	3,319,492	\$	3,183,776
Rumford Community Hospital	\$	919,442	\$	1,248,029
St Andrews Hospital	\$	194,619	\$	586,984
Sebasticook Valley Hospital Waldo County General Hospital	\$ \$	833,121 1,450,798	\$ \$	831,759
Peer Group F Median 2 Private Psychiatric Hospitals	 \$	1,047,486	\$	1,463,015 <b>1,439,762</b>
Acadia Hospital Corporation	<u> </u>	1,539,236	\$	2,357,178
Spring Harbor Hospital	\$	555,735	\$	522,345
Peer Group G Median 1 Rehabilitation Hospital	\$	1,372,695	\$	415,530
New England Rehabilitation Hospital	\$	1,372,695	\$	415,530
All Maine Hospitals Median	\$	1,625,576	\$	2,134,588
* Northeast Median * U.S. Median		†		†
Viol Piculali		†		†

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### Free Care (Charity Care)

		FY 2005		FY 2006
Peer Group A Median 4 Hospitals	\$	7,618,418	\$	10,832,535
Central Maine Medical Center	\$	3,911,129	\$	7,078,574
Eastern Maine Medical Center	\$ \$ \$	10,325,692	\$	14,586,496
MaineGeneral Medical Center	\$	4,911,143	\$	5,928,924
Maine Medical Center		10,986,000	\$	16,703,000
Peer Group B Median 8 Hospitals	\$	1,782,525	\$	2,540,260
Aroostook Medical Center, The (TAMC)	\$	1,051,681	\$	2,205,938
Mercy Hospital	\$	3,850,030	\$	5,371,124
Mid Coast Hospital	\$	1,110,032	\$	2,097,890
Penobscot Bay Medical Center	\$ \$ \$	287,048	\$	970,168
Southern Maine Medical Center	\$	2,673,799	\$	4,092,231
St Joseph Hospital	\$	534,232	\$	1,309,931
St Mary's Regional Medical Center	\$	3,284,139	\$	2,874,582
York Hospital	\$	2,455,017	\$	3,124,806
Peer Group C Median 4 Hospitals	\$	975,927	\$	1,209,025
Cary Medical Center	\$	855,290	\$	1,034,739
Franklin Memorial Hospital	\$	1,096,563	\$	1,383,311
Henrietta D. Goodall Hospital	\$	328,564	\$	450,459
Maine Coast Memorial Hospital	\$	2,282,684	\$	1,738,447
Peer Group D Median 5 Hospitals	\$	753,395	\$	1,130,609
Inland Hospital	\$	671,231	\$	1,254,543
Miles Memorial Hospital	\$	753,395	\$	1,130,609
Northern Maine Medical Center	\$	539,399	\$	689,526
Parkview Adventist Medical Center	\$	753,789	\$	929,690
Stephens Memorial Hospital	\$	1,045,072	\$	1,582,452
Peer Group E Median 15 Critical Access Hospitals	\$	419,876	\$	721,576
Blue Hill Memorial Hospital	\$	225,914	\$	359,681
Bridgton Hospital	\$	688,095	\$	721,576
Calais Regional Hospital	\$ \$ \$	189,305	\$	318,103
Charles A. Dean Memorial Hospital	\$	100,144	\$	293,120
Down East Community Hospital	\$	510,991	\$	945,118
Houlton Regional Hospital	\$	419,876	\$	996,435
Mayo Regional Hospital	\$	751,203	\$	820,598
Millinocket Regional Hospital	\$	879,054	\$	835,735
Mount Desert Island Hospital	\$	733,205	\$	400,286
Penobscot Valley Hospital	\$	414,328	\$	600,042
Redington-Fairview General Hospital	\$	584,323	\$	1,288,195
Rumford Community Hospital	\$	225,346	\$	582,767
St Andrews Hospital	\$	205,271	\$	226,320
Sebasticook Valley Hospital	\$	705,260	\$	1,527,353
Waldo County General Hospital	\$	280,335	<u>\$</u>	733,407
Peer Group F Median 2 Private Psychiatric Hospitals  Acadia Hospital Corporation	<b>\$</b> \$	<b>7,711,661</b> 10,000,533	\$	<b>7,477,243</b> 10,604,435
Spring Harbor Hospital	э \$	5,422,789	\$ \$	4,350,050
Peer Group G Median 1 Rehabilitation Hospital	\$	228,686	\$	229,478
New England Rehabilitation Hospital	\$	228,686	\$	229,478
All Maine Hospitals Median	\$	751,203		1,130,609
* Northeast Median * U.S. Median		†		†
O.S. MEUIdii		†		†

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2008 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Total Operating Expenses**

		FY 2005		FY 2006
Peer Group A Median 4 Hospitals	\$	311,831,337	\$	355,070,197
Central Maine Medical Center	\$	180,231,553	\$	202,788,433
Eastern Maine Medical Center	\$	397,612,726	\$	462,632,150
MaineGeneral Medical Center	\$	226,049,948	\$	247,508,243
Maine Medical Center	\$	499,432,000	\$	523,649,000
Peer Group B Median 8 Hospitals	\$	81,463,430	\$	91,420,926
Aroostook Medical Center, The (TAMC)	\$	79,255,361	\$	89,728,148
Mercy Hospital	\$	128,293,328	\$	141,944,599
Mid Coast Hospital	\$	70,148,970	\$	75,234,871
Penobscot Bay Medical Center	\$ \$ \$	75,631,144	\$	84,806,658
Southern Maine Medical Center	\$	90,114,262	\$	94,930,554
St Joseph Hospital	\$	73,021,444	\$	80,808,517
St Mary's Regional Medical Center	\$	100,227,996	\$	107,371,259
York Hospital	\$	83,671,499		93,113,704
Peer Group C Median 4 Hospitals	\$	52,644,820	\$	58,971,632
Cary Medical Center	\$	38,161,557		40,356,687
Franklin Memorial Hospital	\$	53,315,096	\$	57,654,641
Henrietta D. Goodall Hospital	\$	51,974,543	\$	60,288,623
Maine Coast Memorial Hospital	<u> </u>	54,238,221	\$	61,961,925
Peer Group D Median 5 Hospitals	\$	35,459,888	_	38,227,893
Inland Hospital	\$	35,459,888	\$	37,440,094
Miles Memorial Hospital	\$ \$	39,106,471	\$	43,015,440
Northern Maine Medical Center	\$	39,686,577	\$	42,493,214
Parkview Adventist Medical Center	\$	35,052,474	\$	38,227,893
Stephens Memorial Hospital	\$	31,668,755	\$	33,716,180
Peer Group E Median 15 Critical Access Hospitals	\$	23,024,022		24,742,808
Blue Hill Memorial Hospital	\$	23,895,645	\$	24,742,808
Bridgton Hospital	<b>\$</b>	23,024,022	\$	25,207,651
Calais Regional Hospital	\$ \$ \$ \$ \$	20,564,436	\$	23,992,610
Charles A. Dean Memorial Hospital	\$	7,909,581	\$	8,839,435
Down East Community Hospital	<b>\$</b>	23,816,373	\$	27,798,932
Houlton Regional Hospital	<b>Þ</b>	28,858,356	\$	32,658,303
Mayo Regional Hospital	\$ \$	29,597,262		32,454,479 22,177,479
Millinocket Regional Hospital		20,170,013	\$	
Mount Desert Island Hospital Penobscot Valley Hospital	\$ \$	29,426,063 16,050,570	\$	31,951,415 18,724,555
Redington-Fairview General Hospital	ф ф	39,444,256	\$ \$	40,247,055
Rumford Community Hospital	\$ ¢	20,217,854	⊅ \$	22,396,573
St Andrews Hospital	\$	16,329,351	₽ \$	18,188,748
Sebasticook Valley Hospital	\$ \$	17,236,209	э \$	19,628,027
Waldo County General Hospital	\$ \$	35,855,591	₽ \$	39,579,226
Peer Group F Median 2 Private Psychiatric Hospitals	<u> </u>	32,323,303		34,902,863
Acadia Hospital Corporation	\$	37,002,531	\$	40,197,721
Spring Harbor Hospital	\$	27,644,074	\$	29,608,005
Peer Group G Median 1 Rehabilitation Hospital	\$	22,325,717		22,721,835
New England Rehabilitation Hospital	\$	22,325,717		22,721,835
All Maine Hospitals Median	\$	37,002,531	\$	40,197,721
* Northeast Median		+		+
* U.S. Median		†		t

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<sup>†</sup> Data not available or not applicable